Ajo Unified School District

Pima County

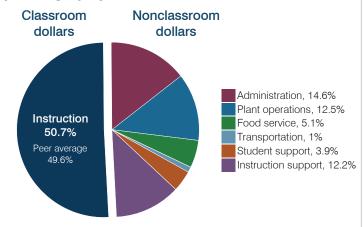
Efficiency peer groups 6 and T-9, Achievement peer group 6

Legislative district(s): 4

District size, location: Small, Town
Students attending: 409
Number of schools: 2

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	Dist	rict	Peer average	State average
urca	Cost per pupil	\$1,2		\$1,647	\$806
Administration	Students per administrative pos		58	45	67
Plant	Cost per square f	oot \$4	.22	\$4.72	\$6.10
operations	Square footage p student	er 2	262	341	154
Food service	Cost per meal	\$3	.14	\$3.52	\$2.81
Transportation	Cost per mile	\$3	.59	\$2.49	\$3.72
Transportation	Cost per rider	\$1,4	490	\$1,031	\$1,092
Very low	Low Co	mparable		Hiah	Verv high

Per pupil spending

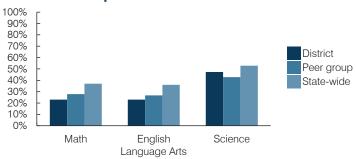
				Peer		State			
	District					average		average	
Spending by area	2015 2016				:	2016	2016		
Instruction	\$	4,776	\$	4,468	\$	5,245	\$	4,145	
Administration		1,302		1,285		1,647		806	
Plant operations		1,135		1,106		1,511		939	
Food service		470		448		496		415	
Transportation		55		91		517		364	
Student support		619		339		640		633	
Instruction support		500		1,077		409		444	
Total operational	\$	8,857	\$	8,814	\$	10,465	\$	7,746	
Land and buildings	\$	19	\$	332	\$	455	\$	621	
Equipment		978		226		488		400	
Interest		0		0		158		216	
Other		0		1		47		153	
Total nonoperational	\$	997	\$	559	\$	1,148	\$	1,390	
Total per pupil spending	\$	9,854	\$	9,373	\$	11,613	\$	9,136	

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate (2015)	92%	93%	94%
Graduation rate (2015)	86%	82%	78%
Poverty rate (2015)	33%	32%	23%
Students per teacher	17.0	17.0	18.6
Average teacher salary	\$40,958	\$43,329	\$46,384
Amount from Proposition 301	\$4,438	\$5,348	\$5,315
Average years of teacher experience	13.4	13.0	11.0
Percentage of teachers in first 3 years	25%	19%	20%

Students who passed state assessments



Financial stress assessment

Overall financial stress level:

Overall illiariolal stress level.	
Measure: 2014 through 2016	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-rejected
Operating reserve percentage, Trend	4.5%, Increasing
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant

Per pupil revenues

. o. papii rotonaco						Peer		State
	District			average		average		
Revenues by source		2015		2016		2016	:	2016
Federal	\$	1,856	\$	2,344	\$	2,338	\$	1,301
State		4,528		4,858		3,632		3,780
Local		3,095		2,558		7,286		4,268
Total revenues per pupil	\$	9,479	\$	9,760	\$	13,256	\$	9,349

Select revenues from common sources

Equalization formula funding	\$ 6,257	\$ 6,555	\$ 7,157	\$ 5,471
Grants	2,098	2,521	2,186	1,182
Donations and tax credits	112	75	264	86

Number of peers

Select revenues from less common sources receiving								
\$	0	\$	0	0 of 20				
	0		0	5 of 20				
	0		0	5 of 20				
3	0		0	15 of 20				
	\$ \$	\$ 0 0 0	\$ 0 \$ 0 0	\$ 0 \$ 0 0 0				

Arizona Auditor General

Arizona School District Spending—Fiscal Year 2016 | March 2017 | Report 17-204

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Classroom dollar percentage

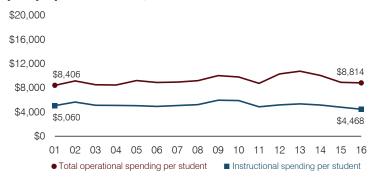
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 60.2 55.0 55.4 56.7 56.9 59.4 60.2 55.6 50.3 49.8 53.9 50.7 60.2 61.7 60.1 51.4

OPERATIONAL TRENDS Fiscal years as indicated

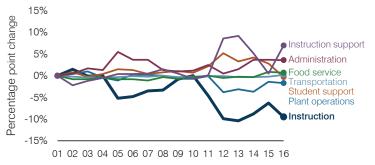
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, increased by 1 percent. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 55.6 to 50.7 percent. Overall, as a percentage of total operational spending, instruction support increased substantially and administration increased, while student support decreased substantially and plant operations decreased.

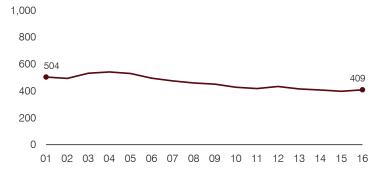
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



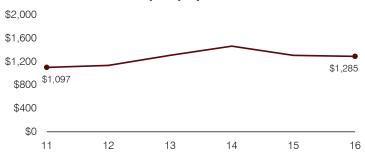
Changes in operational spending percentages



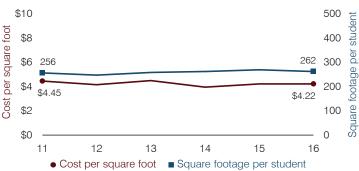
Students attending



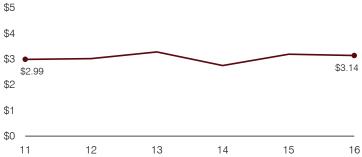
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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