Apache Elementary School District

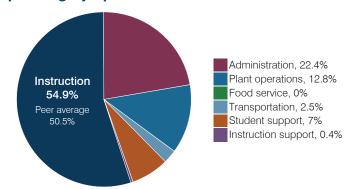
Cochise County District size, location: Very small, Rural

Efficiency peer group 11 and Achievement peer group 20¹ Students attending: 20 Number of schools:

OPERATIONAL EFFICIENCY

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Spending by operational area



Students who passed state assessments

Measure did not meet auditors' criteria for reporting.

Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
	Cost per pupil	\$24,152	\$3,137	\$844
Administration	Students per administrative position	1	32	67
Plant	Cost per square foot	\$14.09	\$6.96	\$6.30
operations	Square footage per student	975	412	155
Food service	Cost per meal	N/A	\$5.79	\$2.88
Transportation	Cost per mile	N/A	N/A	\$3.84
Transportation	Cost per rider	N/A	N/A	\$1,198

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	N/A	93%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	N/A	44%	22%
Special education population	N/A	15%	12%
Students per teacher	N/A	11.2	18.5
Average teacher salary	N/A	\$48,132	\$48,372
Amount from Prop 301	N/A	\$4,375	\$5,840
Average years of teacher experience	N/A	11.5	11.3
Percentage of teachers in first 3 years	N/A	6%	19%

Per pupil spending

Arizona Auditor General

						Peer	:	State
		D	ict	a١	/erage	a١	/erage	
Spending by area		2016		2017		2017		2017
Instruction	\$	11,080	\$	59,142	\$	8,613	\$	4,377
Administration		4,573		24,152		3,137		844
Plant operations		2,844		13,727		2,644		977
Food service		0		0		1,000		422
Transportation		2,443		2,673		961		381
Student support		1,473		7,532		601		679
Instruction support		31		475		498		461
Total operational	\$	22,444	\$1	107,701	\$	17,454	\$	8,141
Land and buildings	\$	0	\$	0	\$	1,161	\$	691
Equipment		39		887		735		424
Interest		5		2		31		236
Other		0		0		90		161
Total nonoperational	\$	44	\$	889	\$	2,017	\$	1,512
Total per pupil spending	\$	22,488	\$1	108,590	\$	19,471	\$	9,653

Per pupil revenues Peer State District average average 2016 Revenues by source 2017 2017 2017 Federal \$ 2,871 \$ 10.315 \$ 2,908 \$ 1,318 State 51,288 5,692 3,831 8,950 13,183 68,044 13,343 4,443

Total per pupil revenues \$25,004 \$129,647 \$21,943 \$9,592

Select revenues from common sources

Arizona School District Spending—Fiscal Year 2017 | March 2018 | Report 18-203

Equalization formula funding	\$ 13,003	\$ 74,234	\$ 9,932	\$ 5,503
Amount from Prop 123	275	1,455	315	245
Prop 123 additional funding	39	300	57	46
Grants	2,929	10,657	2,701	1,185
Donations and tax credits	468	1,728	184	89

Number of peers
Select revenues from less common sources receiving

OCICCI ICVCITACS ITOITI ICSS CO		receiving			
Desegregation	\$ 0	\$	0	0 of 54	
Small school adjustment	7,859		34,561	44 of 54	
Federal impact aid	0		0	5 of 54	
Voter-approved levy increases	0		0	7 of 54	

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

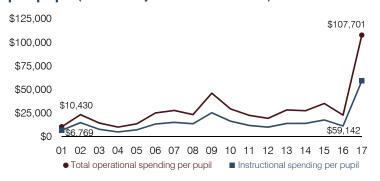
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 64.9 63.7 53.6 49.0 53.2 53.5 54.6 58.5 54.9 55.8 52.4 51.7 49.4 51.1 50.4 49.4 54.9

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

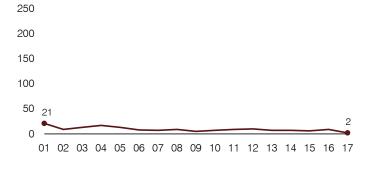
5-year spending trend (2012 through 2017)

Student enrollment decreased by 83 percent, which contributed to the 454 percent increase in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent on instruction varied year to year, increasing overall from 51.7 to 54.9 percent. As a percentage of total operational spending, most noninstructional areas also varied year to year, as is common for very small districts.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



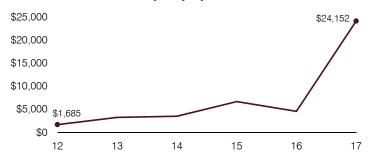
Students attending



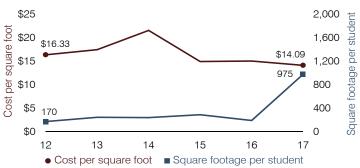
Financial stress assessment

Overall financial stress	level:	Low				
Measure: 2015 through	2017		Assessment			
Change in number of dis	trict students		Small school adjustment			
Spending exceeded ope	rating/capital	budgets	No overspending			
Spending increase election	No election held					
Operating reserve percer	23.0%, Increasing					
Years of capital reserve I	1 to 3 years					
Current financial and inte	Not assessed					
Low	Mode	rate	High			

Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal

Food service cost per meal trend is not shown because the District did not operate a food service program during all or a substantial portion of fiscal years 2012 through 2017.

Transportation costs per mile and per rider

