Bicentennial Union High School District

La Paz County

Efficiency peer groups 11 and T-11, Achievement peer group 11

Legislative district(s): 5

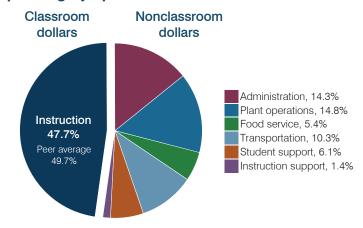
District size, location: Very small, Rural Students attending: 110

Students attending:
Number of schools:

OPERATIONAL EFFICIENCY STUDEN

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

Spending by operational area



Efficiency measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|------------------|--------------------------------------|----------|-----------------|---------------|
| | Cost per pupil | \$2,323 | \$2,987 | \$806 |
| Administration | Students per administrative position | 37 | 30 | 67 |
| Plant operations | Cost per square foot | \$4.73 | \$7.21 | \$6.10 |
| | Square footage per student | 505 | 364 | 154 |
| Food service | Cost per meal | \$4.17 | \$5.54 | \$2.81 |
| Transportation | Cost per mile | \$1.30 | \$1.75 | \$3.72 |
| | Cost per rider | \$1,705 | \$1,495 | \$1,092 |

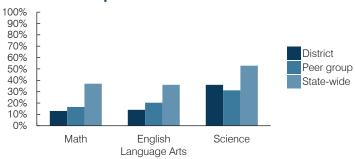
Per pupil spending

| | | | | | | Peer | | State | |
|--------------------------|-----------|--------|----|--------|---------|--------|----|--------|--|
| | District | | | | average | | a١ | /erage | |
| Spending by area | 2015 2016 | | | | | 2016 | | 2016 | |
| Instruction | \$ | 7,662 | \$ | 7,714 | \$ | 8,342 | \$ | 4,145 | |
| Administration | | 2,919 | | 2,323 | | 2,987 | | 806 | |
| Plant operations | | 2,163 | | 2,390 | | 2,523 | | 939 | |
| Food service | | 933 | | 872 | | 918 | | 415 | |
| Transportation | | 1,870 | | 1,672 | | 1,108 | | 364 | |
| Student support | | 790 | | 988 | | 664 | | 633 | |
| Instruction support | | 469 | | 226 | | 514 | | 444 | |
| Total operational | \$ | 16,806 | \$ | 16,185 | \$ | 17,056 | \$ | 7,746 | |
| Land and buildings | \$ | 833 | \$ | 119 | \$ | 2,005 | \$ | 621 | |
| Equipment | | 511 | | 2,898 | | 819 | | 400 | |
| Interest | | 122 | | 62 | | 31 | | 216 | |
| Other | | 5 | | 0 | | 87 | | 153 | |
| Total nonoperational | \$ | 1,471 | \$ | 3,079 | \$ | 2,942 | \$ | 1,390 | |
| Total per pupil spending | \$ | 18,277 | \$ | 19,264 | \$ | 19,998 | \$ | 9,136 | |

Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate (2015) | 94% | 93% | 94% |
| Graduation rate (2015) | 93% | 80% | 78% |
| Poverty rate (2015) | 35% | 29% | 23% |
| Students per teacher | 9.2 | 12.8 | 18.6 |
| Average teacher salary | \$39,952 | \$42,656 | \$46,384 |
| Amount from Proposition 301 | \$4,046 | \$5,127 | \$5,315 |
| Average years of teacher experience | 7.4 | 11.2 | 11.0 |
| Percentage of teachers in first 3 years | 25% | 23% | 20% |
| Percentage of teachers in first 3 years | 25% | 23% | 20% |

Students who passed state assessments



Financial stress assessment

| Overall financial stress level: Moderate | |
|---|-------------------------|
| Measure: 2014 through 2016 | Assessment |
| Change in number of district students | Small school adjustment |
| Spending exceeded operating/capital budgets | Operating only |
| Spending increase election results | No election held |
| Operating reserve percentage, Trend | 1.4%, Increasing |
| Years of capital reserve held | More than 3 years |
| Current financial and internal control status | Compliant |

Moderate

High

State

Per pupil revenues

Low

| | | 1 661 | State | |
|-----------|-------------------------------------|---|--|--|
| Di | strict | average | average | |
| 2015 2016 | | 2016 | 2016 | |
| \$ 1,735 | \$ 3,470 | \$ 3,667 | \$ 1,301 | |
| 1,812 | 1,364 | 6,156 | 3,780 | |
| 16,441 | 15,429 | 14,438 | 4,268 | |
| \$19,988 | \$20,263 | \$24,261 | \$ 9,349 | |
| | 2015 \$ 1,735 1,812 16,441 | \$ 1,735 \$ 3,470 1,812 1,364 16,441 15,429 | District 2016 average 2016 \$ 1,735 \$ 3,470 \$ 3,667 1,812 1,364 6,156 16,441 15,429 14,438 | |

| Select revenues from common sources | | | | | | | | |
|-------------------------------------|-----------|-----------|----|-------|----|-------|--|--|
| Equalization formula funding | \$ 10,149 | \$ 10,440 | \$ | 9,047 | \$ | 5,471 | | |
| Grants | 2,307 | 3,505 | | 4,768 | | 1,182 | | |
| Donations and tax credits | 266 | 97 | | 186 | | 86 | | |

| | | | Number of peers |
|-------------------------------|-----------|---------|-----------------|
| Select revenues from less co | receiving | | |
| Desegregation | \$ 0 | \$ 0 | 0 of 52 |
| Small school adjustment | 0 | 5,448 | 44 of 52 |
| Federal impact aid | 0 | 0 | 3 of 52 |
| Voter-approved levy increases | 1,635 | 81 | 7 of 52 |

Arizona Auditor General

Arizona School District Spending—Fiscal Year 2016 | March 2017 | Report 17-204

Bicentennial UHSD—page 2

Classroom dollar percentage

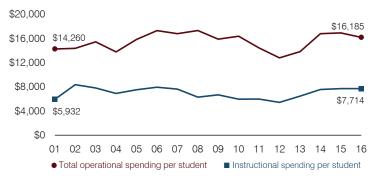
2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 Year: 2012 2013 2014 2015 2016 Percentage: 50.6 50.1 47.4 46.0 45.4 42.0 36.5 41.5 42.4 46.8 41.6 58.2 36.4 45.1 45.6 47.7

OPERATIONAL TRENDS Fiscal years as indicated

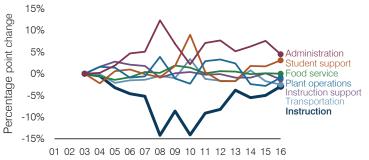
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, increased by 12 percent. The percentage of dollars spent in the classroom varied year to year, increasing overall from 41.5 to 47.7 percent. As a percentage of total operational spending, most nonclassroom areas also varied year to year, as is common for very small districts. Overall, administration and plant operations decreased substantially.

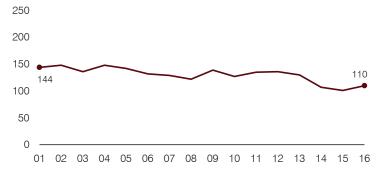
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



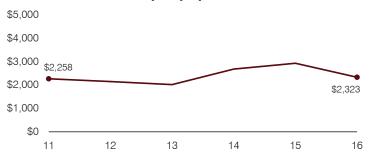
Changes in operational spending percentages



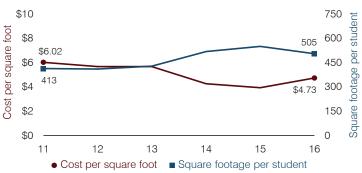
Students attending



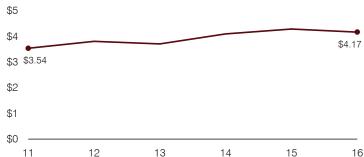
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Auditor General