Blue Ridge Unified School District

Navajo County

Efficiency peer groups 4 and T-8, Achievement peer group 6

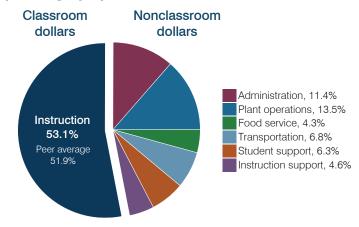
Legislative district(s): 7

District size, location: Medium-large, Town Students attending: 2,060

Students attending: 2,0
Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational				Peer	State
area	Measure	Dist	rict	average	average
	Cost per pupil	\$8	834	\$791	\$806
Administration	Students per administrative pos	sition	94	69	67
Plant Cost per square foot Square footage per student		oot \$3	.83	\$5.35	\$6.10
		er 2	258	191	154
Food service	Cost per meal	\$3	.69	\$2.94	\$2.81
Cost per mile		\$3	.26	\$2.55	\$3.72
Transportation	Cost per rider	\$1,0	067	\$996	\$1,092
Very low	Low Co	mparable		Hiah	Verv high

Per pupil spending

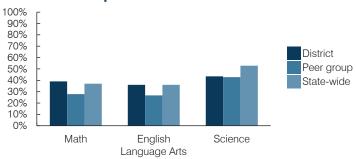
						Peer		State	
	District					/erage	a١	/erage	
Spending by area		2015 201				2016		2016	
Instruction	\$	3,732	\$	3,892	\$	3,915	\$	4,145	
Administration		949		834		791		806	
Plant operations	97			989		987		939	
Food service		302		319		402		415	
Transportation		435				405		364	
Student support		378		462		588		633	
Instruction support		330	336		473			444	
Total operational	\$	7,105	\$	7,333	\$	7,561	\$	7,746	
Land and buildings	\$	78	\$	160	\$	232	\$	621	
Equipment		333		490		291		400	
Interest		494		272		195		216	
Other		102		125		69		153	
Total nonoperational	\$	1,007	\$	1,047	\$	787	\$	1,390	
Total per pupil spending	\$	8,112	\$	8,380	\$	8,348	\$	9,136	

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate (2015)	94%	93%	94%
Graduation rate (2015)	84%	82%	78%
Poverty rate (2015)	29%	32%	23%
Students per teacher	18.5	17.0	18.6
Average teacher salary	\$42,822	\$43,329	\$46,384
Amount from Proposition 301	\$6,173	\$5,348	\$5,315
Average years of teacher experience	14.5	13.0	11.0
Percentage of teachers in first 3 years	13%	19%	20%

Students who passed state assessments



Financial stress assessment

Overall financial stress level: Moderate	
Measure: 2014 through 2016	Assessment
Change in number of district students	Moderate decrease
Spending exceeded operating/capital budgets	Capital only
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	Impact Aid Fund reserve
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant

Moderate

Per pupil revenues

			Peer	State	
	Di	strict	strict average		
Revenues by source	2015	2016	2016	2016	
Federal	\$ 937	\$ 1,253	\$ 2,396	\$ 1,301	
State	2,055	1,892	3,985	3,780	
Local	7,098	6,061	3,109	4,268	
Total revenues per pupil	\$10,090	\$ 9,206	\$ 9,490	\$ 9,349	

Select revenues from common sources									
Equalization formula funding	\$	5,311	\$	5,143	\$	5,347	\$	5,471	
Grants		892		1,151		1,480		1,182	
Donations and tax credits		60		70		53		86	

				Number of peers
Select revenues from less co	receiving			
Desegregation	\$	0	\$ 0	1 of 18
Small school adjustment		0	0	0 of 18
Federal impact aid		138	185	7 of 18
Voter-approved levy increases	-	1,490	2,043	15 of 18

Arizona Auditor General

Arizona School District Spending—Fiscal Year 2016 | March 2017 | Report 17-204

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Classroom dollar percentage

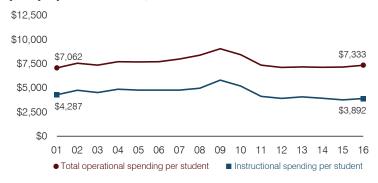
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 62.1 61.8 59.8 59.3 61.6 56.0 55.0 56.8 52.5 60.7 63.0 61.4 63.1 64.1 55.1 53.1

OPERATIONAL TRENDS Fiscal years as indicated

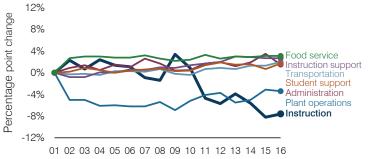
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, returned to 2011 levels. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 56 to 53.1 percent. Overall, as a percentage of total operational spending, transportation and instruction support increased and plant operations increased slightly, while most other noninstructional areas remained fairly stable.

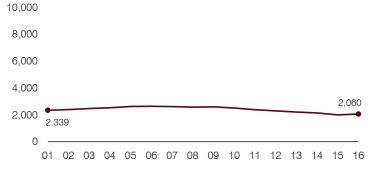
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



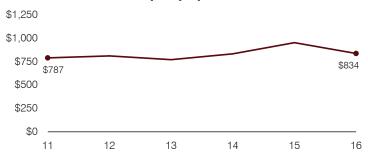
Changes in operational spending percentages



Students attending



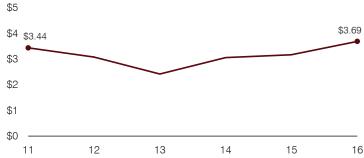
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

