Cañon Elementary School District

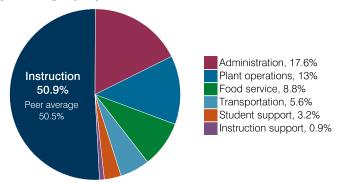
Yavapai County District size, location: Very small, Rural

Efficiency peer groups 11 and T-11, Achievement peer group 19¹ Students attending: 129

Legislative district(s): 1 Number of schools: 1

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|--|----------------------------|----------|-----------------|---------------|
| | Cost per pupil | \$2,150 | \$3,064 | \$860 |
| Administration Students per administrative posit | | 33 | 33 | 66 |
| Plant | Cost per square foot | \$5.36 | \$7.31 | \$6.34 |
| operations | Square footage per student | 297 | 371 | 156 |
| Food service | Cost per meal | \$5.50 | \$5.79 | \$3.02 |
| Transportation | Cost per mile | \$2.32 | \$1.94 | \$4.05 |
| Transportation | Cost per rider | \$801 | \$1,614 | \$1,301 |

Per pupil spending

| | | | Peer | State |
|--------------------------|-----------|-----------|----------|----------|
| | D | istrict | average | average |
| Spending by area | 2017 | 2018 | 2018 | 2018 |
| Instruction | \$ 6,424 | \$ 6,202 | \$ 8,493 | \$ 4,480 |
| Administration | 1,965 | 2,150 | 3,064 | 860 |
| Plant operations | 1,554 | 1,590 | 2,439 | 988 |
| Food service | 876 | 1,068 | 932 | 425 |
| Transportation | 575 | 683 | 973 | 388 |
| Student support | 515 | 386 | 656 | 693 |
| Instruction support | 131 | 106 | 400 | 462 |
| Total operational | 12,040 | 12,185 | 16,957 | 8,296 |
| Land and buildings | 350 | 203 | 965 | 827 |
| Equipment | 1,359 | 611 | 562 | 409 |
| Interest | 0 | 0 | 25 | 228 |
| Other | 0 | 0 | 88 | 169 |
| Total nonoperational | 1,709 | 814 | 1,640 | 1,633 |
| Total per pupil spending | \$ 13,749 | \$ 12,999 | \$18,597 | \$ 9,929 |

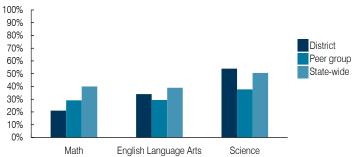
See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

ADE-assigned school letter grades

| Grade | Number of schools | Percentage of schools | |
|-------|-------------------|-----------------------|------|
| A | 0 | 0% | |
| В | 1 | | 100% |
| С | 0 | 0% | |
| D | 0 | 0% | |
| F | 0 | 0% | |

Students who passed State assessments



Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate | 95% | 93% | 94% |
| Graduation rate (2017) | N/A | N/A | N/A |
| Poverty rate (2017) | 32% | 32% | 19% |
| Special education population | 16% | 14% | 12% |
| Students per teacher | 11.7 | 15.6 | 18.4 |
| Average teacher salary | \$44,660 | \$49,189 | \$48,951 |
| Amount from Prop 301 | \$4,803 | \$4,810 | \$6,411 |
| Average years of teacher experience | 16.2 | 11.6 | 11.4 |
| Percentage of teachers in first 3 years | 0% | 11% | 19% |
| | | | |

Per pupil revenues

| | | | | | | Peer | | State |
|-------------------------------|---------|----------|----|--------|---------|--------|----|--------|
| | | District | | | average | | a١ | /erage |
| Revenues by source | | 2017 | | 2018 | | 2018 | : | 2018 |
| Federal | \$ | 2,423 | \$ | 2,709 | \$ | 3,021 | \$ | 1,317 |
| State | | 5,087 | | 5,643 | | 4,788 | | 4,011 |
| Local | | 6,040 | | 6,780 | | 12,812 | | 4,592 |
| Total per pupil revenues | \$1 | 3,550 | \$ | 15,132 | \$ | 20,621 | \$ | 9,920 |
| Select revenues from comm | non e | OUTCAS | | | | • | | • |
| OCICCI ICVCITACS ITOTTI COTTI | 11011 3 | oui ccs | | | | | | |

| Sele | Ct re | ever | iues | Iroi | m c | mmo | on | sources |
|------|-------|------|------|------|-----|-----|----|---------|
| | | | | | | | | |

| Equalization formula funding | \$ 7,939 | \$ 7,994 | \$ 8,282 | \$ 5,585 |
|------------------------------|-------------|-------------|-------------|-------------|
| Grants | 2,498 | 2,765 | 3,020 | 1,241 |
| Donations and tax credits | 163 | 84 | 125 | 90 |

Number of peers

| Select revenues from less co | receiving | | |
|-------------------------------|-----------|---------|----------|
| Desegregation | \$ 0 | \$ 0 | 0 of 56 |
| Small school adjustment | 647 | 620 | 45 of 56 |
| Federal impact aid | 0 | 0 | 5 of 56 |
| Voter-approved levy increases | 0 | 0 | 5 of 56 |

Arizona Auditor General

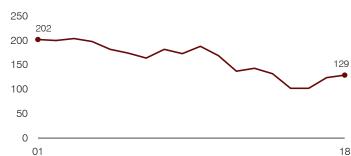
Cañon ESD—page 2

Instructional spending percentage

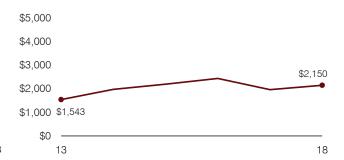
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 Percentage: 47.9 48.8 48.5 49.5 48.1 50.5 51.3 47.4 51.7 50.1 53.3 47.1 52.0 51.8 51.8 51.2 53.4 50.9

TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

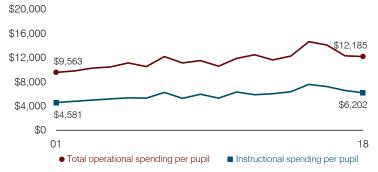
Students attending



Administrative cost per pupil



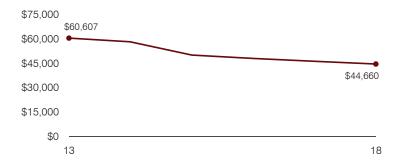
Total operational and instructional spending per pupil (inflation adjusted to 2018 dollars)



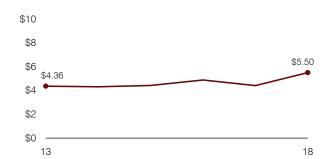
Plant cost per square foot and square footage per student



Average teacher salary



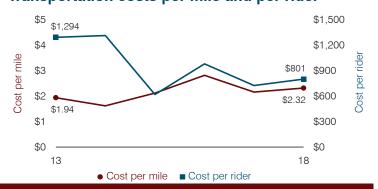
Food service cost per meal



Financial stress assessment

| Overall financial stress le | vel: | Low | |
|------------------------------|-----------------|-----|-------------------------|
| Measure: 2016 through 2 | Assessment | | |
| Change in number of distri | ct students | | Small school adjustment |
| Spending exceeded opera | No overspending | | |
| Spending increase election | results | | No election held |
| Operating reserve percenta | ge, Trend | | 10.1%, Increasing |
| Years of capital reserve hel | 1 to 3 years | | |
| Current financial and intern | Compliant | | |
| Low | Moder | ate | High |

Transportation costs per mile and per rider



Arizona Auditor General

Arizona School District Spending—Fiscal Year 2018 | March 2019 | Report 19-203