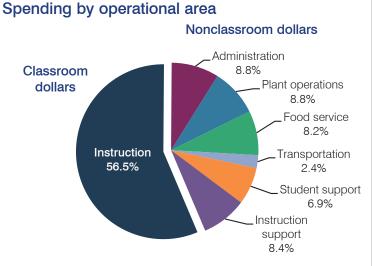
Cartwright Elementary School District

Maricopa County

Efficiency peer groups 7 and T-1, Achievement peer group 15 Legislative district(s): 19 and 29

District size, location: Students attending: Number of schools: Large, City 17,696 20

OPERATIONAL EFFICIENCY



5-year spending trend

Total spending per pupil decreased by 5 percent. Spending in the classroom decreased from 61.6 to 56.5 percent. Spending on food service increased substantially and spending on administration increased. Overall, spending on plant operations and transportation increased slightly, while spending on student support and instruction support remained stable.

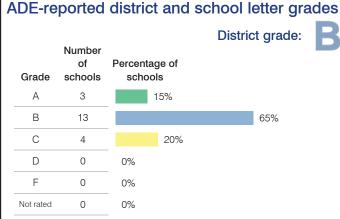
Cost measures relative to peer averages

Operational area	Measure		District	Peer average	State average
Cost per pupil		upil	\$624	\$664	\$746
Administration	Students per administrator		86	76	67
Plant	Cost per square foot		\$5.53	\$6.19	\$6.03
operations	Square footage per student		113	130	153
Food service	Cost per meal equivalent		\$2.42	\$2.52	\$2.58
Transportation	Cost per mile		\$5.21	\$6.28	\$3.55
Transportation	Cost per rider		\$818	\$582	\$1,015
Very low	Low Comparable		e Hig	gh V	ery high

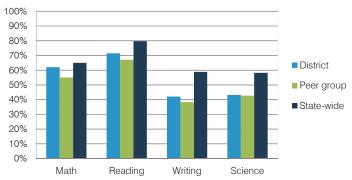
Per pupil spending by operational area

			Peer	State	National
	District		average	average	average
	2012	2013	2013	2013	2011
Total	\$7,045	\$7,124	\$7,109	\$7,496	\$10,658
Classroom dollars	4,005	4,028	3,883	4,031	6,520
Nonclassroom dollars:	3,040	3,096	3,226	3,465	4,138
Administration	633	624	664	746	1,138
Plant operations	658	624	766	924	1,015
Food service	473	588	501	396	412
Transportation	173	168	298	369	452
Student support	509	494	520	582	593
Instruction support	594	598	477	448	528

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT



Students who met state standards (AIMS)



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	94%	94%
Graduation rate (2012)	N/A	N/A	N/A
Poverty rate (2012)	42%	50%	25%
Students per teacher	21.4	18.8	18.3
Average teacher salary	\$57,602	\$46,010	\$45,264
Amount from Proposition 301	\$5,487	\$2,972	\$3,784
Average years of teacher experience	7.6	8.7	10.9
Percentage of teachers in first 3 years	30%	32%	19%

Financial stress assessment

Overall financial stress level: Moderate

Measure: 2011 through	Assessment			
Number of students attending district		Increase		
Spending exceeded ope	No overspending			
Spending increase election	No election held			
Operating reserve percer	2.1%, Varying			
Years of capital reserve h	1 to 3 years			
Current financial and inte	Compliant			
Stress level				
Low	Moderate	High		

Arizona School District Spending—Fiscal Year 2013