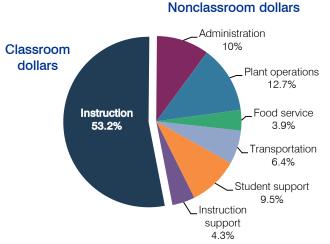
Cave Creek Unified School District

Maricopa County

Efficiency peer groups 3 and T-5, Achievement peer group 1 Legislative district(s): 1, 15 and 23 District size / location: Students attending: Number of schools: Medium-Large, City 5,551 7

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend

Total spending per pupil increased by 1 percent. Spending in the classroom decreased overall from 55.5 to 53.2 percent. Spending on plant operations increased, while spending on other nonclassroom areas remained fairly stable.

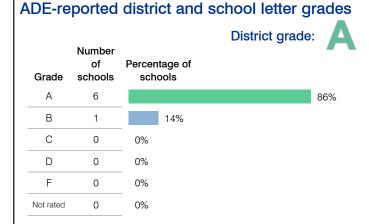
Cost measures relative to peer averages

| | | | | • | | |
|----------------|-------------------------------|--|----------|---------|----------|--|
| Operational | | | | Peer | State | |
| area | Measure | | District | average | average | |
| | Cost per pupil | | \$701 | \$736 | \$736 | |
| Administration | Students per administrator | | 65 | 71 | 66 | |
| Plant | Cost per square foot | | \$6.12 | \$5.88 | \$6.09 | |
| operations | Square footage per student | | 147 | 158 | 152 | |
| Food service | Cost per meal equivalent | | \$2.79 | \$2.74 | \$2.47 | |
| Transportation | Cost per mile | | \$3.20 | \$3.54 | \$3.50 | |
| Transportation | Cost per rider | | \$1,117 | \$1,372 | \$982 | |
| Very low | Low Comparable H | | le Hig | gh V | ery high | |

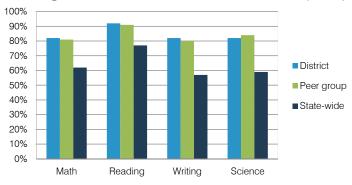
Per-pupil spending by operational area

| | | | Peer | State | National |
|-----------------------|----------|---------|---------|---------|----------|
| | District | | average | average | average |
| | 2011 | 2012 | 2012 | 2012 | 2010 |
| Total | \$7,198 | \$7,028 | \$7,033 | \$7,475 | \$10,652 |
| Classroom dollars | 3,948 | 3,742 | 3,759 | 4,053 | 6,526 |
| Nonclassroom dollars: | 3,250 | 3,286 | 3,274 | 3,422 | 4,126 |
| Administration | 701 | 701 | 736 | 736 | 1,139 |
| Plant operations | 927 | 897 | 920 | 928 | 1,012 |
| Food service | 271 | 272 | 338 | 382 | 405 |
| Transportation | 462 | 447 | 426 | 362 | 443 |
| Student support | 648 | 670 | 546 | 578 | 592 |
| Instruction support | 241 | 299 | 308 | 436 | 535 |

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT



Percentage of students who met state standards (AIMS)



Student and teacher measures

| | Peer | State |
|----------|---|--|
| District | average | average |
| 95% | 95% | 94% |
| 92% | 91% | 78% |
| 8% | 8% | 25% |
| 19.3 | 18.1 | 18.1 |
| \$42,845 | \$41,564 | \$45,193 |
| \$3,175 | \$3,385 | \$3,195 |
| 13.1 | 10.7 | 11.0 |
| 14% | 14% | 16% |
| | 95% 92% 8% 19.3 \$42,845 \$3,175 13.1 | District average 95% 95% 92% 91% 8% 8% 19.3 18.1 \$42,845 \$41,564 \$3,175 \$3,385 13.1 10.7 |

Financial stress assessment

Overall financial stress level: Low

| Measure: 2010 through | Assessment | | | | |
|----------------------------|------------------|------|--|--|--|
| Number of students atte | Steady | | | | |
| Spending exceeded ope | No overspending | | | | |
| Spending increase electi | Voter-rejected | | | | |
| Operating reserve perce | 3.3%, Increasing | | | | |
| Years of capital reserve h | 1 to 3 years | | | | |
| Current financial and inte | Compliant | | | | |
| Stress level | | | | | |
| Low | Moderate | High | | | |

Office of the Auditor General