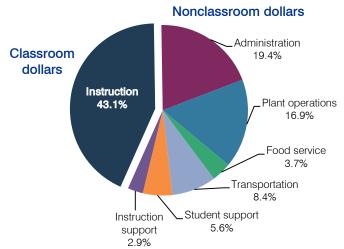
Cedar Unified School District

Navajo County Efficiency peer groups 6 and T-12, Achievement peer group 8 Legislative district(s): 7 District size / location: Small, Rural Students attending: 236 Number of schools: 2

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend

Total spending per pupil increased by 15 percent. Spending in the classroom decreased overall from 44.8 to 43.1 percent. Spending on administration and plant operations increased substantially, and spending on transportation and instruction support decreased substantially. Spending on other nonclassroom areas remained fairly stable.

Cost measures relative to peer averages

Operational area	Measure		District	Peer average	State average
ui ou	Cost per p	upil	\$3,736	\$1,487	\$736
Administration	Students p		15	43	66
Plant	Cost per so	quare foot	\$5.12	\$5.04	\$6.09
operations	Square footage per student		636	299	152
Food service	Cost per meal equivalent		\$2.69	\$3.19	\$2.47
Transportation Cost per mile		iile	\$2.06	\$2.02	\$3.50
Папъронацоп	Cost per rider		\$1,683	\$1,181	\$982
Very low	Low	Comparab	le Hig	gh V	ery high

Per-pupil spending by operational area

			Peer	State	National
	District		average	average	average
	2011	2012	2012	2012	2010
Total	\$17,853	\$19,249	\$9,872	\$7,475	\$10,652
Classroom dollars	7,000	8,301	4,866	4,053	6,526
Nonclassroom dollars:	10,853	10,948	5,006	3,422	4,126
Administration	3,075	3,736	1,487	736	1,139
Plant operations	3,139	3,255	1,438	928	1,012
Food service	708	712	454	382	405
Transportation	1,739	1,621	510	362	443
Student support	1,006	1,067	636	578	592
Instruction support	1,186	557	481	436	535

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

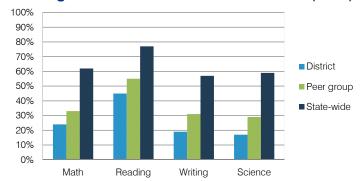
ADE-reported district and school letter grades





Grade	Number of schools	Percentage of schools	
Α	0	0%	
В	0	0%	
С	0	0%	
D	1		50%
F	1		50%
Not rated	0	0%	

Percentage of students who met state standards (AIMS)



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	88%	92%	94%
Graduation rate (2011)	71%	69%	78%
Poverty rate (2011)	46%	49%	25%
Students per teacher	11.2	14.8	18.1
Average teacher salary	\$39,934	\$42,031	\$45,193
Amount from Proposition 301	\$2,380	\$3,203	\$3,195
Average years of teacher experience	14.2	11.5	11.0
Percentage of teachers in first 3 years	4%	19%	16%

Financial stress assessment

Measure: 2010 through	Assessment		
Number of students attending		Small school adjustment	
Spending exceeded operating/capital budgets		Operating only	
Spending increase election results		No election held	
Operating reserve percentage (max. 4%), trend		1.3%, Increasing	
Years of capital reserve held		More than 3 years	
Current financial and internal control status		Noncompliant	
Stress level			
Low	Moderate	High	

State of **Arizona**