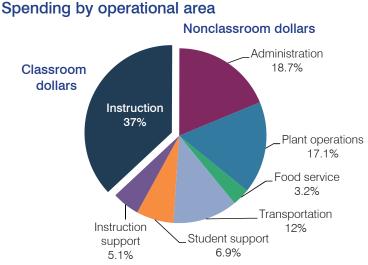
Cedar Unified School District

Navajo County

Efficiency peer groups 11 and T-11, Achievement peer group 20 Legislative district(s): 7

District size, location: Students attending: Number of schools: Very small, Rural 152 1

OPERATIONAL EFFICIENCY



5-year spending trend (2009 through 2014)

Student enrollment decreased by 52 percent, which contributed to the 39 percent increase in total spending per pupil. Spending in the classroom varied year to year, decreasing overall from 44.5 to 37 percent. Spending in most nonclassroom areas varied year to year, as is common for very small districts. Overall, spending on administration increased substantially.

Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$5,127	\$2,835	\$757
	Students per administrator	13	28	68
Plant operations	Cost per square foot	\$4.74	\$6.51	\$6.04
	Square footage per student	989	351	153
Food service	Cost per meal equivalent	\$3.51	\$5.02	\$2.69
Transportation	Cost per mile	\$2.66	\$1.61	\$3.62
	Cost per rider	\$2,156	\$1,444	\$1,036

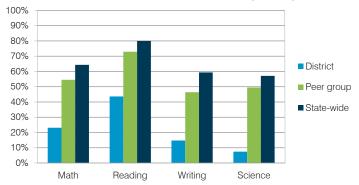
Per pupil spending by operational area

Total \$2	Dis 2013 1,364 7,392	strict 2014 \$27,381	average 2014 \$16,101	average 2014	average 2012
Total \$2	1,364				2012
		\$27,381	\$16 101	A7 570	
Classroom dollars	7 302		ψ 10, 101	\$7,578	\$10,667
Classicolin dollars	1,032	10,129	8,231	4,073	6,495
Nonclassroom dollars: 1	3,972	17,252	7,870	3,505	4,172
Administration	3,919	5,127	2,835	757	1,160
Plant operations	3,926	4,689	2,137	923	1,008
Food service	854	882	901	405	429
Transportation	2,234	3,271	1,072	373	464
Student support	1,735	1,891	536	600	594
Instruction support	1,304	1,392	389	447	517

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades **District grade:** Number of Percentage of Grade schools schools 0 0% А В 0 0% С 0 0% D 0 0% F 1 100% 0% Not rated 0

Students who met state standards (AIMS)



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	91%	95%	95%
Graduation rate (2013)	N/A	N/A	N/A
Poverty rate (2013)	44%	39%	24%
Students per teacher	12.6	15.0	18.6
Average teacher salary	\$44,586	\$47,060	\$46,026
Amount from Proposition 301	\$2,412	\$3,492	\$4,810
Average years of teacher experience	15.1	11.8	10.9
Percentage of teachers in first 3 years	8%	15%	20%

Financial stress assessment

Overall financial stress level: Low

Measure: 2012 through 2014					
Change in number of district students					
Spending exceeded operating/capital budgets					
Spending increase election results					
Operating reserve percentage (max. 4%), trend					
Years of capital reserve held					
Current financial and internal control status					
Stress level					
Moderate	High				
	strict students prating/capital budgets ion results ntage (max. 4%), trend held ernal control status				

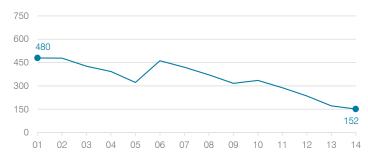
Arizona School District Spending—Fiscal Year 2014 • Report No. 15-203

Cedar Unified School District

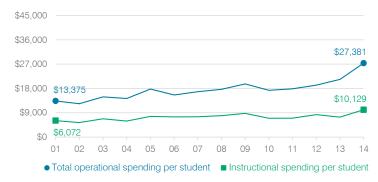
2014 2006 2013 2001 2002 2003 2004 2005 2007 2008 2009 2010 2011 2012 Classroom dollar percentage: 45.4 43.5 45.3 41.6 43.0 48.1 44.8 44.8 44.5 40.2 39.2 43.1 34.6 37.0

OPERATIONAL TRENDS Fiscal years as indicated

Students attending



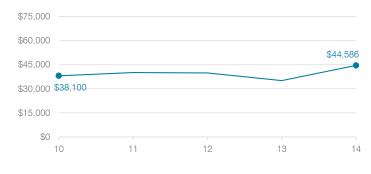
Total operational and instructional spending per student



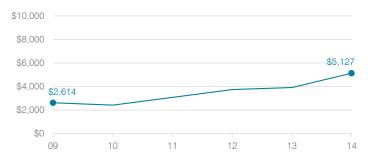
Changes in operational spending percentages



Average teacher salary



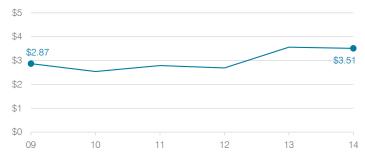
Administrative cost per student



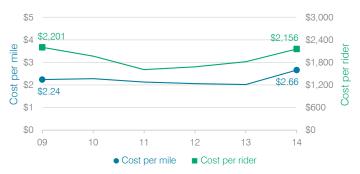
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Office of the Auditor General