Cedar Unified School District

Navajo County

Efficiency peer groups 11 and T-11, Achievement peer group 20 Legislative district(s): 7

District size, location: Students attending:

Very small, Rural

137

1

Number of schools:

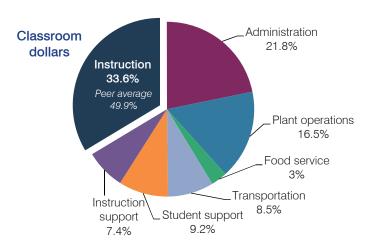
STUDENT AND TEACHER MEASURES,

FINANCIAL ASSESSMENT, AND REVENUE

OPERATIONAL EFFICIENCY

Spending by operational area

Nonclassroom dollars



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$5,619	\$3,013	\$780
	Students per administrative position	15	29	67
Plant operations	Cost per square foot	\$3.92	\$6.80	\$6.09
	Square footage per student	1,091	370	153
Food service	Cost per meal equivalent	\$3.56	\$5.66	\$2.79
Transportation	Cost per mile	\$3.48	\$1.55	\$3.66
	Cost per rider	\$3,900	\$1,620	\$1,071

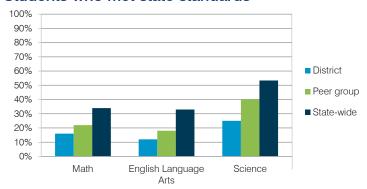
Per pupil spending

rer pupir speriding			Peer	State
	District		average	average
Spending by area	2014	2015	2015	2015
Instruction	\$ 10,129	\$ 8,691	\$ 8,258	\$ 4,105
Administration	5,127	5,619	3,013	780
Plant operations	4,689	4,271	2,390	930
Food service	882	782	967	417
Transportation	3,271	2,185	1,127	371
Student support	1,891	2,380	664	613
Instruction support	1,392	1,902	572	442
Total operational	\$27,381	\$ 25,830	\$ 16,991	\$ 7,658
Land and buildings	\$ 0	\$ 61	\$ 961	\$ 641
Equipment	1,098	242	582	383
Interest	598	584	40	225
Other	10	0	90	150
Total nonoperational	\$ 1,706	\$ 887	\$ 1,673	\$ 1,399
Total per pupil spending	\$29,087	\$26,717	\$ 18,664	\$ 9,057

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	88%	94%	94%
Graduation rate (2014)	N/A	N/A	N/A
Poverty rate (2014)	37%	39%	23%
Students per teacher	9.8	14.2	18.6
Average teacher salary	\$37,130	\$43,639	\$46,008
Average years of teacher experience	13.7	10.7	11.0
Percentage of teachers in first 3 years	15%	15%	20%

Students who met state standards



Financial stress assessment Overall financial stress level:

Measure: 2013 through 2015	Assessment		
Change in number of district students	Small school adjustmen		
Spending exceeded operating/capital budgets	No overspending		
Spending increase election results	No election held		
Operating reserve percentage (max. 4%), trend	4.0%, Steady		
Years of capital reserve held	More than 3 years		

Years of capital reserve held

Current financial and internal control status

Marginally compliant

Low

Moderate

High

Per pupil revenues

or papir revendes			Peer	State	
	District		average	average	
Revenues by source	2014	2015	2015	2015	
Federal	\$17,996	\$17,702	\$ 2,858	\$ 1,299	
State	8,446	7,769	4,521	3,517	
Local	1,100	1,045	13,591	4,248	
Total revenues per pupil	\$27,542	<u>\$26,516</u>	\$20,970	\$ 9,064	
Select revenues from common sources					
Equalization formula funding	\$ 9,478	\$ 8,770	\$ 9,139	\$ 5,303	
Grants	11,449	8,295	3,089	1,167	
Donations and tax credits	3	5	159	78	
			Number	of neers	

Select revenues from less common sources				
\$ 0	\$ 0	0 of 53		
0	0	41 of 53		
6,685	9,480	3 of 53		
0	0	7 of 53		
	\$ 0 0 6,685	\$ 0 \$ 0 0 0 6,685 9,480		

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Classroom dollar percentage

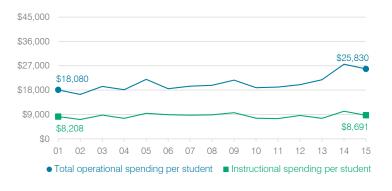
2002 2003 2005 2006 2007 2008 2009 Year: 2001 2004 2010 2011 2012 2013 2014 2015 Percentage: 45.4 43.5 45.3 41.6 43.0 48.1 44.8 44.8 44.5 40.2 39.2 43.1 34.6 37.0 33.6

OPERATIONAL TRENDSFiscal years as indicated

5-year spending trend (2010 through 2015)

Student enrollment decreased by 59 percent, which contributed to the 37 percent increase in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 40.2 to 33.6 percent. As a percentage of total operational spending, all nonclassroom areas varied year to year, as is common for very small districts.

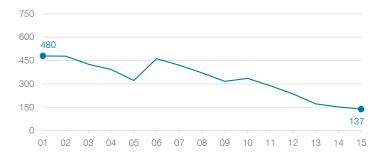
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



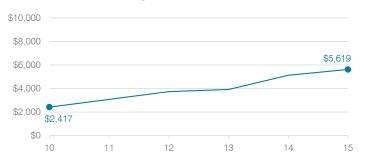
Changes in operational spending percentages



Students attending



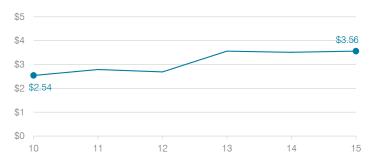
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

