Chandler Unified School District

Maricopa County

Efficiency peer groups 1 and T-3, Achievement peer group 2

Legislative district(s): 12, 17, and 18

District size, location: Very large, Suburb

Students attending¹:

STUDENT AND TEACHER MEASURES.

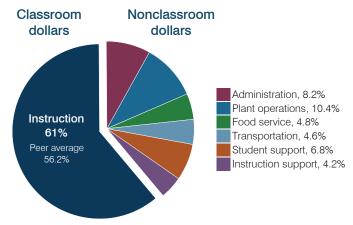
41,930

43

Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

| Operational area | Measure | District | Peer average | State average | |
|------------------|--------------------------------------|----------|-----------------|---------------|--|
| | Cost per pupil | \$589 | \$673 | \$806 | |
| Administration | Students per administrative position | 104 | 80 | 67 | |
| Plant | Cost per square foot | \$6.64 | \$5.86 | \$6.10 | |
| operations | Square footage per student | 112 | 147 | 154 | |
| Food service | Cost per meal | \$3.12 | \$2.73 | \$2.81 | |
| Transportation | Cost per mile | \$4.69 | \$3.92 | \$3.72 | |
| Transportation | Cost per rider | \$1,338 | \$970 | \$1,092 | |
| Very low | Low Compar | able | High | Very high | |

Per pupil spending

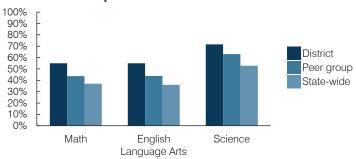
| | | | | | | Peer | : | State |
|--------------------------|----------|-------|----|-------|---------|-------|--------|-------|
| | District | | | a١ | average | | /erage | |
| Spending by area | | 2015 | | 2016 | | 2016 | : | 2016 |
| Instruction | \$ | 4,211 | \$ | 4,366 | \$ | 4,121 | \$ | 4,145 |
| Administration | | 575 | | 589 | | 673 | | 806 |
| Plant operations | | 717 | | 744 | | 859 | | 939 |
| Food service | | 367 | | 346 | | 329 | | 415 |
| Transportation | | 276 | | 325 | | 341 | | 364 |
| Student support | | 454 | | 485 | | 639 | | 633 |
| Instruction support | | 297 | | 303 | | 369 | | 444 |
| Total operational | \$ | 6,897 | \$ | 7,158 | \$ | 7,331 | \$ | 7,746 |
| Land and buildings | \$ | 579 | \$ | 316 | \$ | 396 | \$ | 621 |
| Equipment | | 266 | | 307 | | 369 | | 400 |
| Interest | | 197 | | 182 | | 247 | | 216 |
| Other | | 219 | | 229 | | 194 | | 153 |
| Total nonoperational | \$ | 1,261 | \$ | 1,034 | \$ | 1,206 | \$ | 1,390 |
| Total per pupil spending | \$ | 8,158 | \$ | 8,192 | \$ | 8,537 | \$ | 9,136 |

District is working with the Arizona Department of Education to resolve student count discrepancy. See Appendix B, page b-5.

FINANCIAL ASSESSMENT, AND REVENUES Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate (2015) | 96% | 94% | 94% |
| Graduation rate (2015) | 93% | 90% | 78% |
| Poverty rate (2015) | 11% | 14% | 23% |
| Students per teacher | 19.0 | 18.6 | 18.6 |
| Average teacher salary | \$52,001 | \$44,519 | \$46,384 |
| Amount from Proposition 301 | \$6,102 | \$5,402 | \$5,315 |
| Average years of teacher experience | 10.9 | 10.8 | 11.0 |
| Percentage of teachers in first 3 years | 12% | 21% | 20% |

Students who passed state assessments



Financial stress assessment

| Overall financial stress level: Low | I |
|---|------------------|
| Measure: 2014 through 2016 | Assessment |
| Change in number of district students | Increase |
| Spending exceeded operating/capital budgets | No overspending |
| Spending increase election results | Voter-approved |
| Operating reserve percentage, Trend | 2.8%, Increasing |
| Years of capital reserve held | 1 to 3 years |
| Current financial and internal control status | Compliant |
| | |

Per pupil revenues

| . o. papii rotonass | | | | | Peer | | State |
|--------------------------|----------|-------|-------------|----|-------|--------|-------|
| | District | | average | | a١ | /erage | |
| Revenues by source | | 2015 | 2016 | | 2016 | : | 2016 |
| Federal | \$ | 489 | \$ 485 | \$ | 838 | \$ | 1,301 |
| State | | 3,338 | 3,584 | | 3,389 | | 3,780 |
| Local | | 4,472 | 4,311 | | 5,025 | | 4,268 |
| Total revenues per pupil | \$ | 8,299 | \$ 8,380 | \$ | 9,252 | \$ | 9,349 |

| Selec | t revenues | from | common | sources |
|-------|------------|------|--------|---------|
| | | | | |

| Equalization formula funding | \$ 5,007 | \$ 5,161 | \$ 5,384 | \$ 5,471 |
|------------------------------|-------------|-------------|-------------|-------------|
| Grants | 534 | 502 | 854 | 1,182 |
| Donations and tax credits | 124 | 117 | 94 | 86 |

Number of peers

| Select revenues from less co | receiving | | |
|-------------------------------|-----------|-------|----------|
| Desegregation | \$ 0 | \$ 0 | 4 of 10 |
| Small school adjustment | 0 | 0 | 0 of 10 |
| Federal impact aid | 0 | 0 | 2 of 10 |
| Voter-approved levy increases | 1,314 | 1,349 | 10 of 10 |

Arizona Auditor General

Arizona School District Spending—Fiscal Year 2016 | March 2017 | Report 17-204

Chandler USD—page 2

Classroom dollar percentage

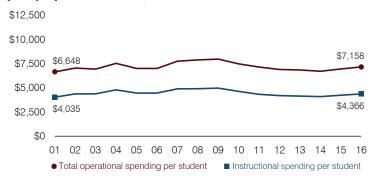
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 63.6 63.7 63.7 62.4 62.0 60.6 60.9 60.6 60.7 62.1 63.2 63.2 62.3 61.1 61.1 61.0

OPERATIONAL TRENDS Fiscal years as indicated

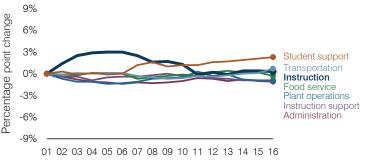
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, returned to 2011 levels. The percentage of dollars spent in the classroom increased slightly from 60.6 to 61 percent. As a percentage of total operational spending, plant operations decreased and administration and instruction support decreased slightly. Transportation and student support increased, while food service remained stable.

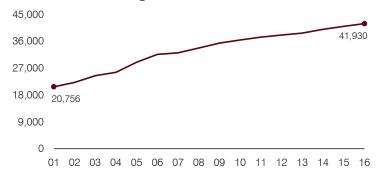
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



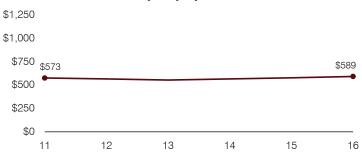
Changes in operational spending percentages



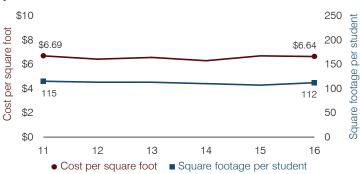
Students attending



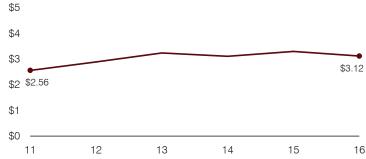
Administrative cost per pupil



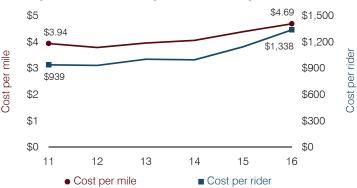
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Auditor General