

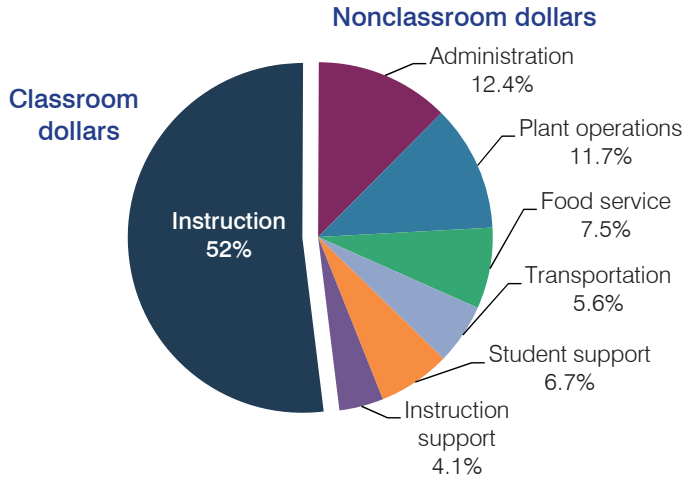
Cottonwood-Oak Creek Elementary School District

Yavapai County
 Efficiency peer groups 9 and T-7, Achievement peer group 18
 Legislative district(s): 1 and 6

District size, location: Medium-large, Town
 Students attending: 2,031
 Number of schools: 5

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend (2009 through 2014)

Total spending per pupil decreased by 4 percent. Spending in the classroom was very inconsistent year to year, decreasing overall from 56.9 to 52 percent. Overall, spending on transportation increased substantially and spending on administration and food service increased. Spending on most other nonclassroom areas varied year to year.

Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$906	\$974	\$757
	Students per administrator	55	65	68
Plant operations	Cost per square foot	\$5.65	\$6.55	\$6.04
	Square footage per student	151	140	153
Food service	Cost per meal equivalent	\$3.17	\$2.82	\$2.69
Transportation	Cost per mile	\$2.94	\$3.45	\$3.62
	Cost per rider	\$924	\$832	\$1,036

Very low Low Comparable High Very high

Per pupil spending by operational area

	District		Peer average	State average	National average
	2013	2014	2014	2014	2012
Total	\$7,135	\$7,293	\$7,678	\$7,578	\$10,667
Classroom dollars	3,975	3,793	3,796	4,073	6,495
Nonclassroom dollars:	3,160	3,500	3,882	3,505	4,172
Administration	725	906	974	757	1,160
Plant operations	729	851	902	923	1,008
Food service	579	544	549	405	429
Transportation	377	412	496	373	464
Student support	415	490	463	600	594
Instruction support	335	297	498	447	517

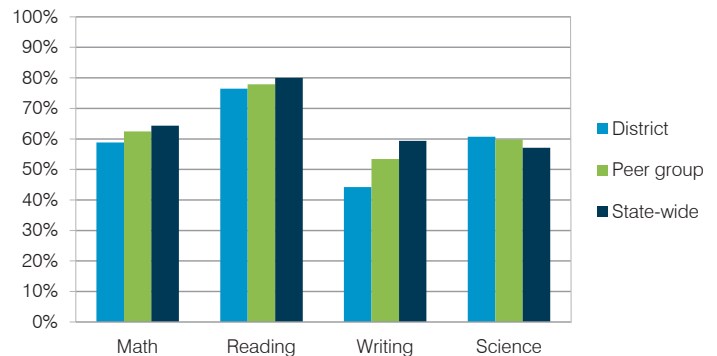
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

District grade: **B**

Grade	Number of schools	Percentage of schools
A	1	20%
B	1	20%
C	3	60%
D	0	0%
F	0	0%
Not rated	0	0%

Students who met state standards (AIMS)



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	95%	95%
Graduation rate (2013)	N/A	N/A	N/A
Poverty rate (2013)	25%	25%	24%
Students per teacher	19.2	13.1	18.6
Average teacher salary	\$42,625	\$45,915	\$46,026
Amount from Proposition 301	\$5,019	\$3,467	\$4,810
Average years of teacher experience	12.4	12.1	10.9
Percentage of teachers in first 3 years	17%	13%	20%

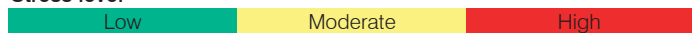
Financial stress assessment

Overall financial stress level: **Low**

Measure: 2012 through 2014

Measure	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage (max. 4%), trend	0.8%, Steady
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant

Stress level

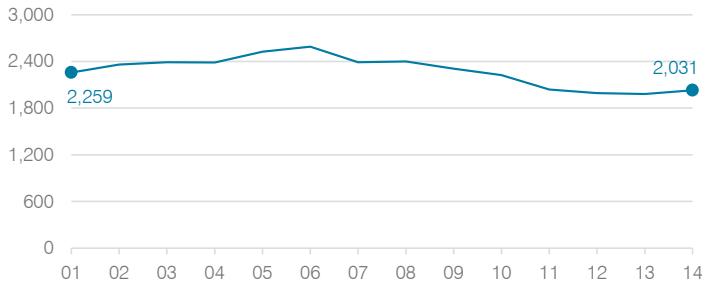


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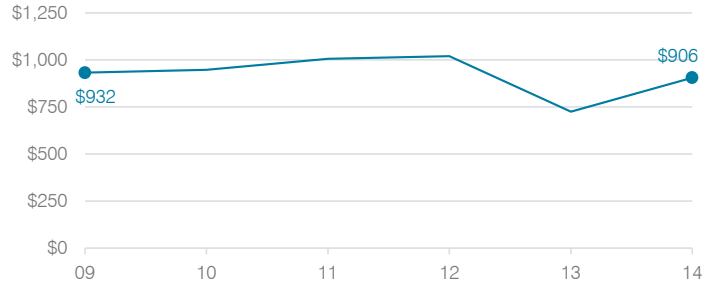
Classroom dollar percentage: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014
 53.8 52.4 56.1 53.6 53.9 53.5 53.4 55.8 57.0 52.8 47.8 50.6 55.7 52.0

OPERATIONAL TRENDS Fiscal years as indicated

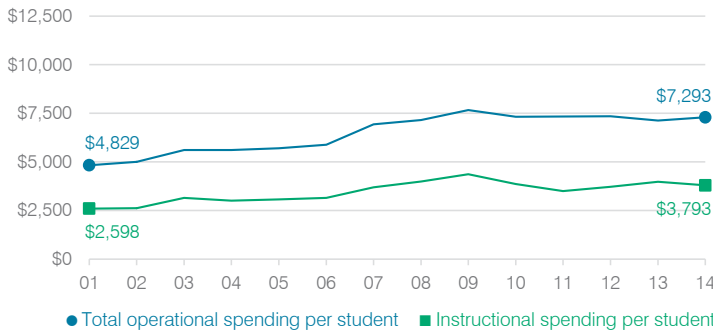
Students attending



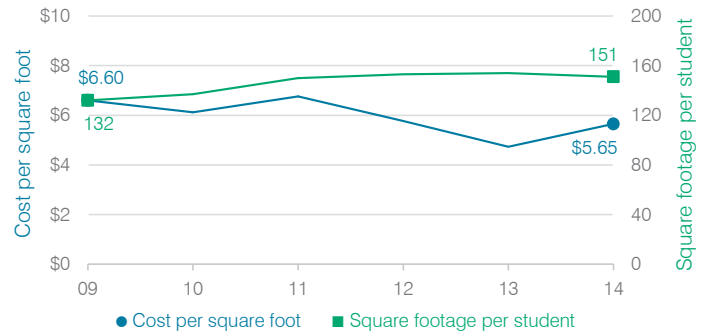
Administrative cost per student



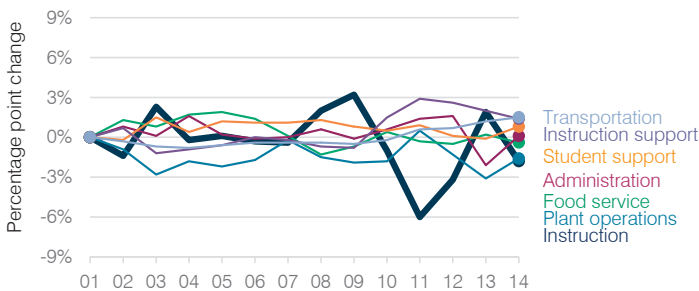
Total operational and instructional spending per student



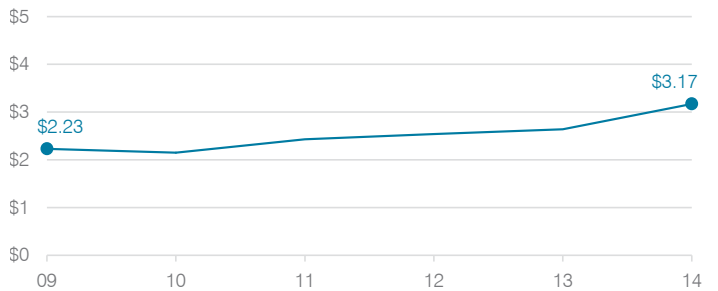
Plant cost per square foot and square footage per student



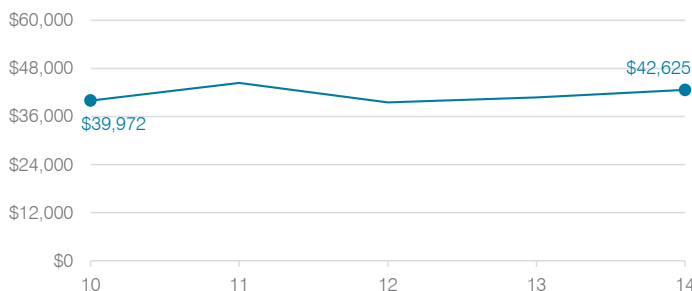
Changes in operational spending percentages



Food service cost per meal



Average teacher salary



Transportation costs per mile and per rider

