Crown King Elementary School District

Yavapai County

Efficiency peer group 11 and Achievement peer group 17

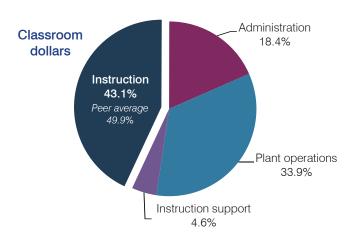
Legislative district(s): 1

District size, location: Very small, Rural Students attending: Number of schools: 1

STUDENT AND TEACHER MEASURES, **OPERATIONAL EFFICIENCY** FINANCIAL ASSESSMENT, AND REVENUE

Spending by operational area

Nonclassroom dollars



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$14,450	\$3,013	\$780
	Students per administrative position	1	29	67
Plant operations	Cost per square foot	\$14.05	\$6.80	\$6.09
	Square footage per student	1,900	370	153
Food service	Cost per meal equivalent	N/A	\$5.66	\$2.79
Transportation	Cost per mile	N/A	N/A	\$3.66
	Cost per rider	N/A	N/A	\$1,071

Per pupil spending

				Otato
	District		average	average
Spending by area	2014	2015	2015	2015
Instruction	\$ 14,964	\$ 33,950	\$ 8,258	\$ 4,105
Administration	3,886	14,450	3,013	780
Plant operations	4,908	26,686	2,390	930
Food service	0	0	967	417
Transportation	0	0	1,127	371
Student support	402	0	664	613
Instruction support	418	3,600	572	442
Total operational	\$24,578	\$ 78,686	\$ 16,991	\$ 7,658
Land and buildings	\$ 137	\$ 1,000	\$ 961	\$ 641
Equipment	358	4,275	582	383
Interest	0	0	40	225
Other	0	0	90	150
Total nonoperational	\$ 495	\$ 5,275	\$ 1,673	\$ 1,399
Total per pupil spending	\$ 25,073	\$83,961	\$ 18,664	\$ 9,057

Peer

State

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	N/A	95%	94%
Graduation rate (2014)	N/A	N/A	N/A
Poverty rate (2014)	N/A	19%	23%
Students per teacher	N/A	12.5	18.6
Average teacher salary	N/A	\$42,845	\$46,008
Average years of teacher experience	N/A	12.2	11.0
Percentage of teachers in first 3 years	N/A	13%	20%

Students who met state standards

Measure did not meet auditors' criteria for reporting.

Financial stress assessment

Overall financial stress level:

Measure: 2013 through 2015		Assessment	
Change in number of district students		Small school adjustment	
Spending exceeded operating/capital budgets		No overspending	
Spending increase election results		No election held	
Operating reserve percentage (max. 4%), trend		4.0%, Steady	
Years of capital reserve held		More than 3 years	
Current financial and internal control status		Not assessed	
Low	Moderate	Hiah	

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Voter-approved levy increases

Per pupil revenues					
or papir rotoridos			Peer	State	
	District		average	average	
Revenues by source	2014	2015	2015	2015	
Federal	\$ 5,350	\$15,860	\$ 2,858	\$ 1,299	
State	320	1,865	4,521	3,517	
Local	16,846	68,525	13,591	4,248	
Total revenues per pupil	\$22,516	\$86,250	\$20,970	\$ 9,064	
Select revenues from common sources					
Equalization formula funding	\$ 7,134	\$28,354	\$ 9,139	\$ 5,303	
Grants	5,351	15,865	3,089	1,167	
Donations and tax credits	56	236	159	78	
Number of peers					
Select revenues from less common sources receiving				iving	
Desegregation	\$ 0	\$ 0	0 0	f 53	
Small school adjustment	16,846	68,525	41 o	f 53	
Federal impact aid	0	0	3 0	f 53	

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Classroom dollar percentage

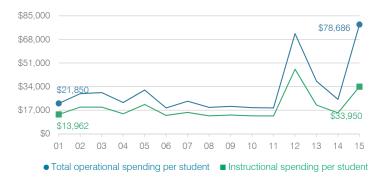
2002 Year: 2001 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 Percentage: 63.9 66.5 64.7 63.9 67.0 71.2 65.6 68.0 68.3 68.7 69.0 64.4 54.6 60.9 43.1

OPERATIONAL TRENDSFiscal years as indicated

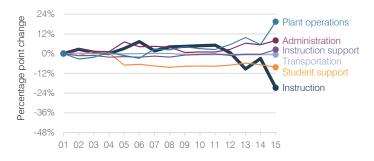
5-year spending trend (2010 through 2015)

Student enrollment decreased by 83 percent, which contributed to the 318 percent increase in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 68.7 to 43.1 percent. As a percentage of total operational spending, all nonclassroom areas also varied year to year, as is common for very small districts.

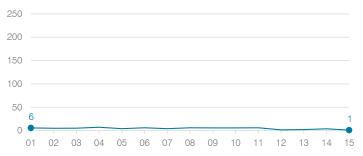
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



Changes in operational spending percentages



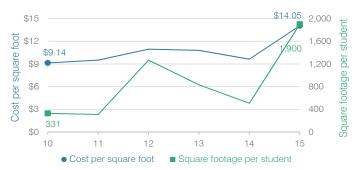
Students attending



Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal

Food service cost per meal trend is not shown because the District did not operate a food service program during all or a substantial portion of fiscal years 2010 through 2015.

Transportation costs per mile and per rider

Transportation costs per mile and per rider trends are not shown because the District did not operate a transportation program during all or a substantial portion of fiscal years 2010 through 2015.