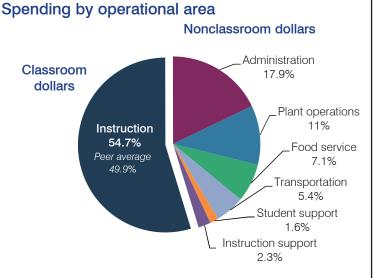
Elfrida Elementary School District

Cochise County

Efficiency peer groups 11 and T-11, Achievement peer group 16 Legislative district(s): 14

District size, location: Students attending: Number of schools: Very small, Rural 119 1

OPERATIONAL EFFICIENCY



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
	Cost per pupil	\$1,838	\$3,013	\$780
Administration	Students per administrative position	24	29	67
Plant	Cost per square foot	\$4.50	\$6.80	\$6.09
operations	Square footage per student	250	370	153
Food service	Cost per meal equivalent	\$3.55	\$5.66	\$2.79
Transportation	Cost per mile	\$1.75	\$1.55	\$3.66
Transportation	Cost per rider	\$977	\$1,620	\$1,071

Per pupil spending

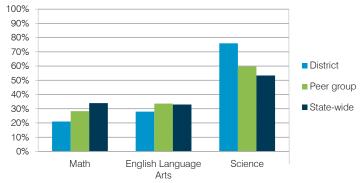
Per pupil spending						Peer	State		
	District					/erage	average		
Spending by area		2014		2015		2015	1	2015	
Instruction	\$	5,489	\$	5,615	\$	8,258	\$	4,105	
Administration		1,823		1,838		3,013		780	
Plant operations		984		1,127		2,390		930	
Food service		722		732		967		417	
Transportation		632		551		1,127		371	
Student support		161		167		664		613	
Instruction support	_	149		229		572		442	
Total operational	\$	9,960	\$ 10,259		<u>\$ 16,991</u>		\$	7,658	
المحط محط اعبينا وانحجم	¢	0	¢	44	۴	001		C 4 1	
Land and buildings	\$	0	\$	41	\$	961	\$	641	
Equipment		348		405		582		383	
Interest		0		0		40		225	
Other		0		0		90	_	150	
Total nonoperational	\$	348	\$	446	\$	1,673	<u>\$</u>	1,399	
Total per pupil spending		10,308	\$	10,705	<u>\$</u>	18,664	<u>\$</u>	9,057	

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUE

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	94%	94%
Graduation rate (2014)	N/A	N/A	N/A
Poverty rate (2014)	13%	11%	23%
Students per teacher	11.9	11.9	18.6
Average teacher salary	\$39,455	\$44,450	\$46,008
Average years of teacher experience	14.5	12.8	11.0
Percentage of teachers in first 3 years	10%	12%	20%

Students who met state standards



Financial stress assessment

Overall financial stress level: Moderate

Measure: 2013 through	Assessment				
Change in number of dis	Small school adjustment				
Spending exceeded ope	Capital only				
Spending increase electi	No election held				
Operating reserve percer	Frozen taxes, unfunded				
Years of capital reserve h	1 to 3 years				
Current financial and inte	Marginally compliant				
Low	Moderate	High			

Per pupil revenues

er pupil revenues						Peer		State	
		Di	stri	ct		/erage		average	
Revenues by source		2014		2015		2015	2015		
Federal	\$	1,096	\$	1,061	\$	2,858	\$	1,299	
State		5,123		5,803		4,521		3,517	
Local		3,701		3,737		13,591		4,248	
Total revenues per pupil	\$	9,920	\$	10,601	\$2	20,970	\$	9,064	
Select revenues from commo	on :	sources	s						
Equalization formula funding	\$	6,523	\$	6,547	\$	9,139	\$	5,303	
Grants		1,097		1,094		3,089		1,167	
Donations and tax credits		32		70		159		78	
					Ν	lumber	of	peers	
Select revenues from less co	mr	non so	es		receiving				
Desegregation	\$	0	\$	0		3			
Small school adjustment		1,839		1,844		41 o	f 53	3	
Federal impact aid		0		0		З о	f 53	3	
Voter-approved levy increases		0		0		7 o	f 53	3	

Elfrida ESD—page 2

Classroom dollar percentage

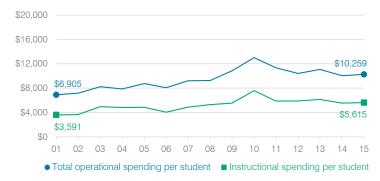
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Percentage:	52.0	51.0	60.2	61.2	55.4	50.1	53.0	57.2	51.0	58.3	51.7	56.6	55.5	55.1	54.7

OPERATIONAL TRENDS Fiscal years as indicated

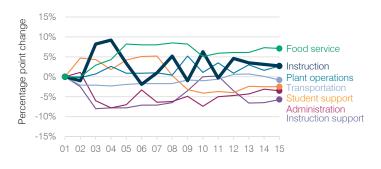
5-year spending trend (2010 through 2015)

Total operational spending per pupil, adjusted for inflation, decreased by 21 percent. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 58.3 to 54.7 percent. As a percentage of total operational spending, most nonclassroom areas also varied year to year, as is common for very small districts. Overall, administration and food service increased substantially.

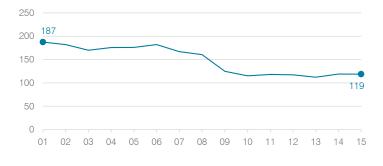
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



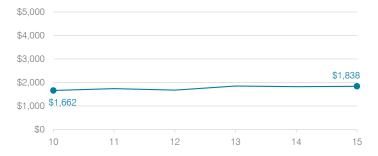
Changes in operational spending percentages



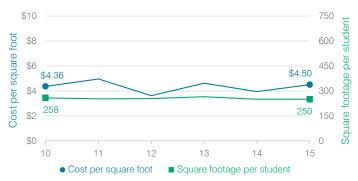
Students attending



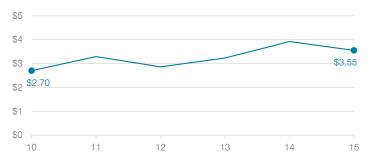
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Office of the Auditor General