Elfrida Elementary School District

Cochise County

Efficiency peer groups 11 and T-11, Achievement peer group 17

Legislative district(s): 14

District size, location: Very small, Rural

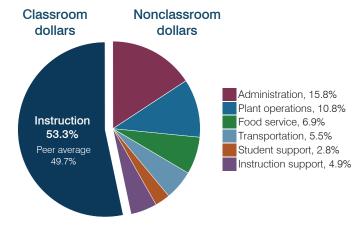
113

Students attending:

Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|------------------|--------------------------------------|----------|-----------------|---------------|
| | Cost per pupil | \$1,697 | \$2,987 | \$806 |
| Administration | Students per administrative position | 28 | 30 | 67 |
| Plant | Cost per square foot | \$4.42 | \$7.21 | \$6.10 |
| operations | Square footage per student | 263 | 364 | 154 |
| Food service | Cost per meal | \$3.70 | \$5.54 | \$2.81 |
| Transportation | Cost per mile | \$2.15 | \$1.75 | \$3.72 |
| Transportation | Cost per rider | \$1,138 | \$1,495 | \$1,092 |
| | | | | |

Per pupil spending

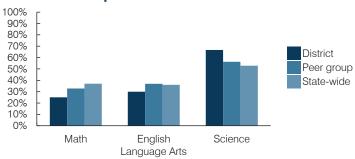
| | | | | | Peer | | State |
|--------------------------|--------------|----|--------|----|--------|----|--------|
| | District | | | | verage | a١ | /erage |
| Spending by area | 2015 | | 2016 | | 2016 | | 2016 |
| Instruction | \$ 5,615 | \$ | 5,718 | \$ | 8,342 | \$ | 4,145 |
| Administration | 1,838 | | 1,697 | | 2,987 | | 806 |
| Plant operations | 1,127 | | 1,161 | | 2,523 | | 939 |
| Food service | 732 | | 738 | | 918 | | 415 |
| Transportation | 551 | | 584 | | 1,108 | | 364 |
| Student support | 167 | | 299 | | 664 | | 633 |
| Instruction support | 229 | | 523 | | 514 | | 444 |
| Total operational | \$ 10,259 | \$ | 10,720 | \$ | 17,056 | \$ | 7,746 |
| Land and buildings | \$ 41 | \$ | 401 | \$ | 2,005 | \$ | 621 |
| Equipment | 405 | | 624 | | 819 | | 400 |
| Interest | 0 | | 22 | | 31 | | 216 |
| Other | 0 | | 17 | | 87 | | 153 |
| Total nonoperational | \$ 446 | \$ | 1,064 | \$ | 2,942 | \$ | 1,390 |
| Total per pupil spending | \$ 10,705 | \$ | 11,784 | \$ | 19,998 | \$ | 9,136 |

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate (2015) | 95% | 95% | 94% |
| Graduation rate (2015) | N/A | N/A | N/A |
| Poverty rate (2015) | 17% | 19% | 23% |
| Students per teacher | 12.6 | 14.2 | 18.6 |
| Average teacher salary | \$40,807 | \$44,172 | \$46,384 |
| Amount from Proposition 301 | \$4,057 | \$4,469 | \$5,315 |
| Average years of teacher experience | 14.3 | 12.6 | 11.0 |
| Percentage of teachers in first 3 years | 11% | 14% | 20% |
| | | | |

Students who passed state assessments



Financial stress assessment

| Overall illiariolal stress level. | |
|---|-------------------------|
| Measure: 2014 through 2016 | Assessment |
| Change in number of district students | Small school adjustment |
| Spending exceeded operating/capital budgets | Operating and capital |
| Spending increase election results | No election held |
| Operating reserve percentage, Trend | Frozen taxes, Unfunded |
| Years of capital reserve held | 1 to 3 years |
| Current financial and internal control status | Marginally compliant |

Moderate

Per pupil revenues

Low

Overall financial stress level:

| • • | | | Peer | State |
|--------------------------|----------|----------|----------|----------|
| | Di | istrict | average | average |
| Revenues by source | 2015 | 2016 | 2016 | 2016 |
| Federal | \$ 1,061 | \$ 1,169 | \$ 3,667 | \$ 1,301 |
| State | 5,803 | 7,099 | 6,156 | 3,780 |
| Local | 3,737 | 3,850 | 14,438 | 4,268 |
| Total revenues per pupil | \$10,601 | \$12 118 | \$24 261 | \$ 9349 |

| Select | revenues | trom | common | sources |
|--------|----------|------|--------|---------|

| Equalization formula funding | \$ 6,547 | \$ 7,267 | \$ 9,047 | \$ 5,471 |
|------------------------------|-------------|-------------|-------------|-------------|
| Grants | 1,094 | 1,477 | 4,768 | 1,182 |
| Donations and tax credits | 70 | 292 | 186 | 86 |

| peers |
|-------|
| |

High

| Select revenues from less co | receiving | | |
|-------------------------------|-----------|---------|----------|
| Desegregation | \$ 0 | \$ 0 | 0 of 52 |
| Small school adjustment | 1,844 | 1,936 | 44 of 52 |
| Federal impact aid | 0 | 0 | 3 of 52 |
| Voter-approved levy increases | 0 | 0 | 7 of 52 |

Arizona Auditor General

Arizona School District Spending—Fiscal Year 2016 | March 2017 | Report 17-204

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Classroom dollar percentage

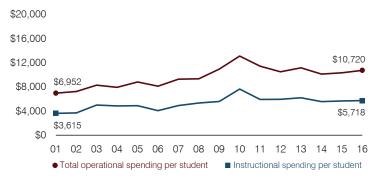
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 60.2 61.2 55.4 50.1 53.0 57.2 51.0 58.3 51.7 56.6 55.5 54.7 53.3 52.0 51.0 55.1

OPERATIONAL TRENDS Fiscal years as indicated

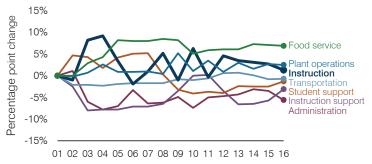
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, decreased by 6 percent. The percentage of dollars spent in the classroom increased overall from 51.7 to 53.3 percent. As a percentage of total operational spending, most nonclassroom areas varied year to year, as is common for very small districts. Overall, instruction support decreased substantially and plant operations decreased.

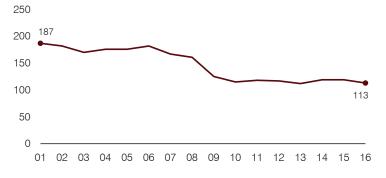
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



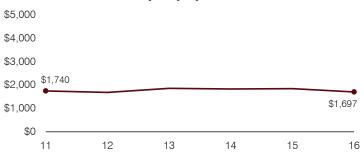
Changes in operational spending percentages



Students attending



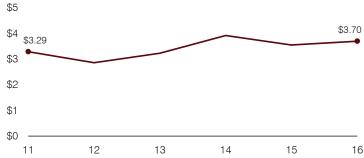
Administrative cost per pupil



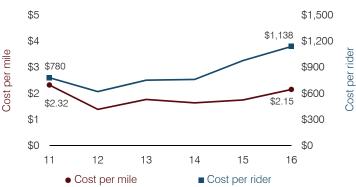
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Auditor General