Ft. Thomas Unified School District

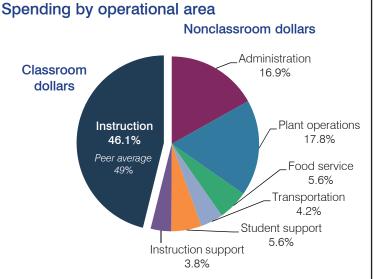
Graham County

Efficiency peer groups 6 and T-8, Achievement peer group 6 Legislative district(s): 7 and 14

District size, location: Sm Students attending: Number of schools:

Small, Rural 541 3

OPERATIONAL EFFICIENCY



Efficiency measures relative to peer averages

| Operational area | Measure | | Distr | ict | Peer average | State average | |
|------------------|--------------------------------|----------|-------|--------|-----------------|------------------|--|
| | Cost per pupil | | \$2,7 | '17 | \$1,639 | \$780 | |
| Administration | Students per administrative | position | | 28 | 46 | 67 | |
| Plant | Cost per squa | re foot | \$8. | .43 | \$5.09 | \$6.09 | |
| operations | Square footag student | e per | 339 | | 327 | 153 | |
| Food service | Cost per meal equivalent | | \$4. | .29 | \$3.59 | \$2.79 | |
| Transportation | Cost per mile | \$2.64 | | \$2.54 | \$3.66 | | |
| Transportation | Cost per rider | \$753 | | \$854 | \$1,071 | | |
| Very low | Low | Compar | able | | High | Very high | |

Per pupil spending

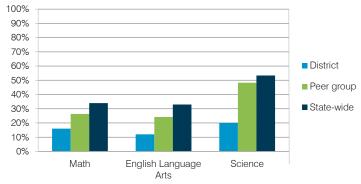
| | | | Peer | State | | |
|--------------------------|------------------|------------------|-----------------|-----------------|--|--|
| | Di | strict | average | average | | |
| Spending by area | 2014 | 2015 | 2015 | 2015 | | |
| Instruction | \$ 6,473 | \$ 7,400 | \$ 5,004 | \$ 4,105 | | |
| Administration | 2,175 | 2,717 | 1,639 | 780 | | |
| Plant operations | 2,190 | 2,858 | 1,561 | 930 | | |
| Food service | 846 | 900 | 492 | 417 | | |
| Transportation | 496 | 669 | 511 | 371 | | |
| Student support | 799 | 910 | 610 | 613 | | |
| Instruction support | 454 | 613 | 392 | 442 | | |
| Total operational | <u>\$ 13,433</u> | \$16,067 | \$10,209 | \$ 7,658 | | |
| | | | | | | |
| Land and buildings | \$ 739 | \$ 0 | \$ 251 | \$ 641 | | |
| Equipment | 1,230 | 2,662 | 730 | 383 | | |
| Interest | 0 | 0 | 180 | 225 | | |
| Other | 0 | 0 | 50 | 150 | | |
| Total nonoperational | <u>\$ 1,969</u> | <u>\$ 2,662</u> | <u>\$ 1,211</u> | <u>\$ 1,399</u> | | |
| Total per pupil spending | \$ 15,402 | <u>\$ 18,729</u> | <u>\$11,420</u> | <u>\$ 9,057</u> | | |

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUE

Student and teacher measures

| | | Peer | State |
|-----------------------------------------|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate | 93% | 93% | 94% |
| Graduation rate (2014) | 63% | 80% | 76% |
| Poverty rate (2014) | 32% | 31% | 23% |
| Students per teacher | 13.5 | 15.8 | 18.6 |
| Average teacher salary | \$50,787 | \$42,614 | \$46,008 |
| Average years of teacher experience | 10.9 | 12.4 | 11.0 |
| Percentage of teachers in first 3 years | 16% | 20% | 20% |

Students who met state standards



Financial stress assessment

Overall financial stress level: Low

| Measure: 2013 through | Assessment | | | | |
|----------------------------|-------------------------|-----------------|--|--|--|
| Change in number of dis | Increase | | | | |
| Spending exceeded ope | rating/capital budgets | No overspending | | | |
| Spending increase electi | No election held | | | | |
| Operating reserve percer | Impact Aid Fund reserve | | | | |
| Years of capital reserve h | More than 3 years | | | | |
| Current financial and inte | Compliant | | | | |
| Low | High | | | | |

Per pupil revenues

| er pupir revenues | | | | | | Peer | | State | |
|-------------------------------|----------|-------------|----|--------|----------|-----------------|---------|-------|--|
| | District | | | | | verage | average | | |
| Revenues by source | | 2014 | | 2015 | : | 2015 | 2015 | | |
| Federal | \$ | 8,073 | \$ | 10,155 | \$ | 1,992 | \$ | 1,299 | |
| State | | 6,265 | | 6,092 | | 3,085 | | 3,517 | |
| Local | | 796 | | 314 | | 6,884 | | 4,248 | |
| Total revenues per pupil | \$1 | 15,134 | \$ | 16,561 | \$1 | 1,961 | \$ | 9,064 | |
| Select revenues from commo | on : | source | s | | | | | | |
| Equalization formula funding | \$ | 6,038 | \$ | 6,050 | \$ | 6,548 | \$ | 5,303 | |
| Grants | | 3,450 | | 3,953 | | 1,861 | | 1,167 | |
| Donations and tax credits | | 139 | | 0 | | 211 | | 78 | |
| | | | | | N | Number of peers | | | |
| Select revenues from less co | non so | urc | es | | rece | ivir | Ig | | |
| Desegregation | \$ | \$ 0 \$ 0 | | | 0 of 20 | | | | |
| Small school adjustment | | 0 0 | | | 5 of 20 | | | | |
| Federal impact aid | | 5,158 6,398 | | | 5 of 20 | | | | |
| Voter-approved levy increases | | 0 0 | | | 15 of 20 | | | | |

Arizona School District Spending—Fiscal Year 2015 • Report No. 16-202

Ft. Thomas USD—page 2

Classroom dollar percentage

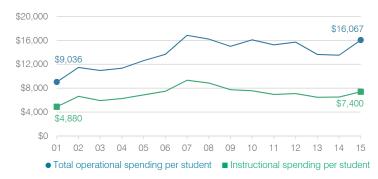
| Year: | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|-------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Percentage: | 54.0 | 57.8 | 54.1 | 55.2 | 54.5 | 54.7 | 55.3 | 54.6 | 51.6 | 47.0 | 45.5 | 45.2 | 47.4 | 48.2 | 46.1 |
| | | | | | | | | | | | | | | | |

OPERATIONAL TRENDS Fiscal years as indicated

5-year spending trend (2010 through 2015)

Total operational spending per pupil, adjusted for inflation, returned to 2010 levels. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 47 to 46.1 percent. Overall, as a percentage of total operational spending, instruction support decreased substantially, while student support increased and plant operations and administration increased substantially.

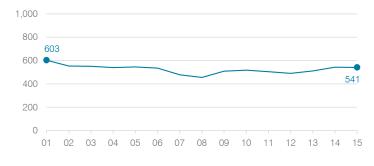
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



Changes in operational spending percentages



Students attending

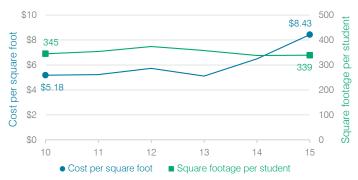




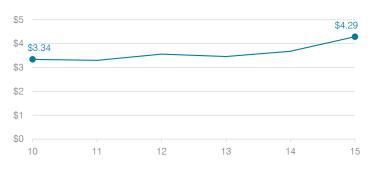
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

