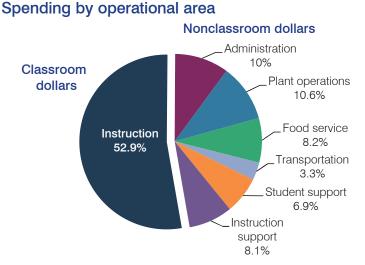
Glendale Elementary School District

Maricopa County

Efficiency peer groups 7 and T-1, Achievement peer group 14 Legislative district(s): 20, 29, and 30

District size, location: La Students attending: Number of schools:

OPERATIONAL EFFICIENCY



5-year spending trend (2009 through 2014)

Total spending per pupil decreased by 8 percent. Spending in the classroom varied year to year, decreasing overall from 57.1 to 52.9 percent. Spending on food service and student support increased and spending on plant operations increased slightly. Spending on other nonclassroom areas remained stable.

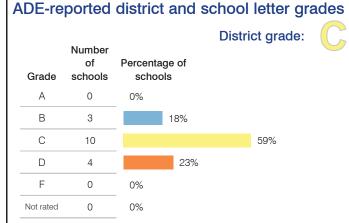
Cost measures relative to peer averages

Operational area	Measure		Distr	ict	Peer averag		State average
area							U
	Cost per pupil		\$	684	\$72	26	\$757
Administration	Students per administrator			77	-	77	68
Plant	Cost per squar	e foot	\$6	6.78	\$6.0)9	\$6.04
operations	Square footage student	e per		107	13	31	153
Food service	Cost per meal equivalent		\$2	2.58	\$2.6	54	\$2.69
Cost per mile			\$7	7.31	\$6.5	52	\$3.62
Transportation	Cost per rider		\$	846	\$71	10	\$1,036
Very low	Low	Compa	rable		High		Very high

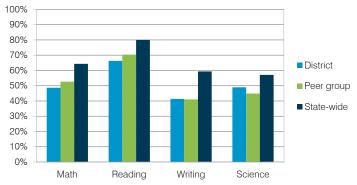
Per pupil spending by operational area

			Peer	State	National
	District		average	average	average
	2013	2014	2014	2014	2012
Total	\$6,959	\$6,841	\$7,414	\$7,578	\$10,667
Classroom dollars	3,799	3,617	3,939	4,073	6,495
Nonclassroom dollars:	3,160	3,224	3,475	3,505	4,172
Administration	726	684	726	757	1,160
Plant operations	767	727	793	923	1,008
Food service	525	563	547	405	429
Transportation	227	223	308	373	464
Student support	369	469	575	600	594
Instruction support	546	558	526	447	517

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT



Students who met state standards (AIMS)



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	94%	95%	95%
Graduation rate (2013)	N/A	N/A	N/A
Poverty rate (2013)	40%	36%	24%
Students per teacher	17.3	17.3	18.6
Average teacher salary	\$41,602	\$40,844	\$46,026
Amount from Proposition 301	\$3,944	\$3,471	\$4,810
Average years of teacher experience	7.4	9.4	10.9
Percentage of teachers in first 3 years	44%	29%	20%

Financial stress assessment

Overall financial stress level: Low

Measure: 2012 through	Assessment				
Change in number of dis	Increase				
Spending exceeded ope	No overspending				
Spending increase electi	Voter-approved				
Operating reserve percer	3.7%, Varying				
Years of capital reserve h	1 to 3 years				
Current financial and inte	Compliant				
Stress level					
Low	Moderate	High			

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Glendale Elementary School District

Classroom dollar percentage: 62.9

2001 2002 59.3

2004 2005 2003 59.1 58.3

2006 2007 2008 55.2 56.3 56.8 56.5

2009 2010 2011 2012 2013 57.1 55.6 54.8 55.8

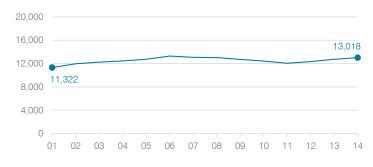
2014

52.9

54.6

OPERATIONAL TRENDS Fiscal years as indicated

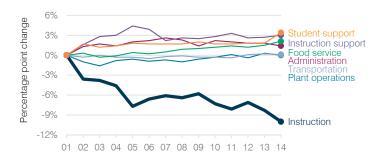
Students attending



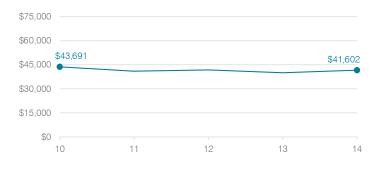
Total operational and instructional spending per student



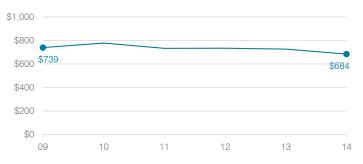
Changes in operational spending percentages



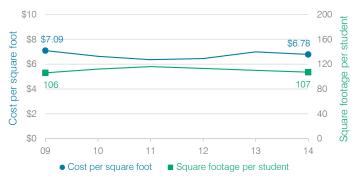
Average teacher salary



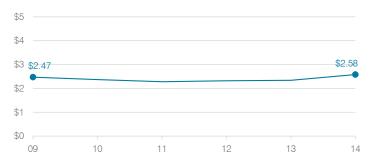
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Office of the Auditor General