

Hackberry Elementary School District

Mohave County

Efficiency peer groups 11 and T-11, Achievement peer group 17¹

Legislative district(s): 5

District size, location:

Very small, Rural

Students attending:

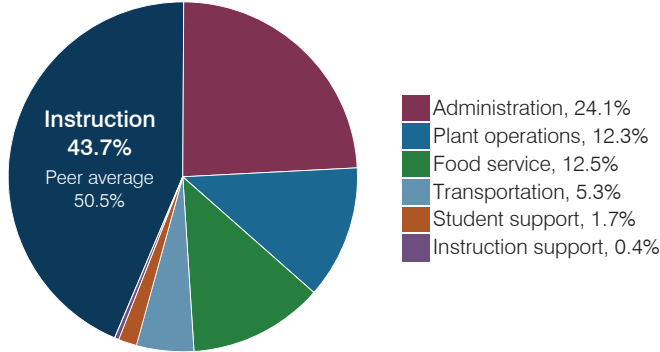
41

Number of schools:

1

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

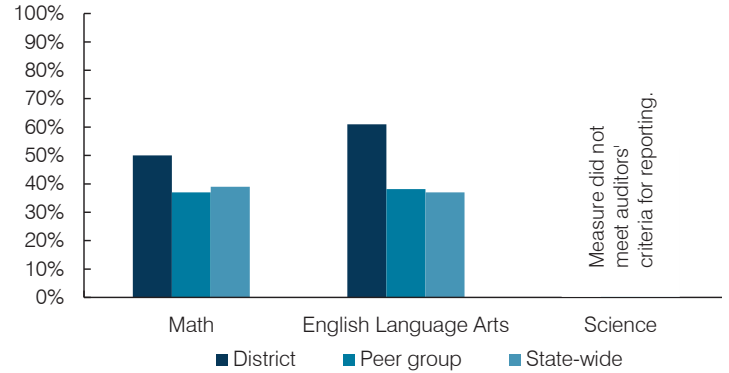
| Operational area | Measure | District | Peer average | State average |
|------------------|--------------------------------------|----------|--------------|---------------|
| Administration | Cost per pupil | \$4,811 | \$3,137 | \$844 |
| | Students per administrative position | 14 | 32 | 67 |
| Plant operations | Cost per square foot | \$5.77 | \$6.96 | \$6.30 |
| | Square footage per student | 427 | 412 | 155 |
| Food service | Cost per meal | \$12.89 | \$5.79 | \$2.88 |
| Transportation | Cost per mile | \$6.88 | \$1.87 | \$3.84 |
| | Cost per rider | \$2,378 | \$1,459 | \$1,198 |

Per pupil spending

| Spending by area | District | | Peer average 2017 | State average 2017 |
|---------------------------------|------------------|------------------|-------------------|--------------------|
| | 2016 | 2017 | | |
| Instruction | \$ 9,012 | \$ 8,732 | \$ 8,613 | \$ 4,377 |
| Administration | 5,799 | 4,811 | 3,137 | 844 |
| Plant operations | 3,355 | 2,466 | 2,644 | 977 |
| Food service | 1,341 | 2,496 | 1,000 | 422 |
| Transportation | 1,003 | 1,052 | 961 | 381 |
| Student support | 317 | 330 | 601 | 679 |
| Instruction support | 104 | 85 | 498 | 461 |
| Total operational | \$ 20,931 | \$ 19,972 | \$ 17,454 | \$ 8,141 |
| Land and buildings | \$ 6,577 | \$ 0 | \$ 1,161 | \$ 691 |
| Equipment | 851 | 565 | 735 | 424 |
| Interest | 7 | 0 | 31 | 236 |
| Other | 0 | 0 | 90 | 161 |
| Total nonoperational | \$ 7,435 | \$ 565 | \$ 2,017 | \$ 1,512 |
| Total per pupil spending | \$ 28,366 | \$ 20,537 | \$ 19,471 | \$ 9,653 |

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

| Measure | District | Peer average | State average |
|---|----------|--------------|---------------|
| Attendance rate | 91% | 94% | 94% |
| Graduation rate (2016) | N/A | N/A | N/A |
| Poverty rate (2016) | 19% | 19% | 22% |
| Special education population | 13% | 14% | 12% |
| Students per teacher | 10.2 | 13.3 | 18.5 |
| Average teacher salary | \$47,943 | \$44,961 | \$48,372 |
| Amount from Prop 301 | \$4,064 | \$4,257 | \$5,840 |
| Average years of teacher experience | 21.3 | 12.6 | 11.3 |
| Percentage of teachers in first 3 years | 0% | 11% | 19% |

Per pupil revenues

| Revenues by source | District | | Peer average 2017 | State average 2017 |
|---------------------------------|------------------|------------------|-------------------|--------------------|
| | 2016 | 2017 | | |
| Federal | \$ 3,156 | \$ 2,708 | \$ 2,908 | \$ 1,318 |
| State | 8,774 | 2,304 | 5,692 | 3,831 |
| Local | 15,131 | 16,002 | 13,343 | 4,443 |
| Total per pupil revenues | \$ 27,061 | \$ 21,014 | \$ 21,943 | \$ 9,592 |

Select revenues from common sources

| | District | Peer average | State average |
|------------------------------|----------|--------------|---------------|
| Equalization formula funding | \$ 9,763 | \$ 9,554 | \$ 9,932 |
| Amount from Prop 123 | 389 | 394 | 315 |
| Prop 123 additional funding | 53 | 51 | 57 |
| Grants | 9,736 | 2,708 | 2,701 |
| Donations and tax credits | 89 | 35 | 184 |

Select revenues from less common sources

| | District | Peer average | Number of peers receiving |
|-------------------------------|----------|--------------|---------------------------|
| Desegregation | \$ 0 | \$ 0 | 0 of 54 |
| Small school adjustment | 11,493 | 10,524 | 44 of 54 |
| Federal impact aid | 0 | 0 | 5 of 54 |
| Voter-approved levy increases | 0 | 0 | 7 of 54 |

¹ See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

Instructional spending percentage

| | | | | | | | | | | | | | | | | | |
|-------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Year: | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
| Percentage: | 47.0 | 43.9 | 55.9 | 52.5 | 55.0 | 56.7 | 41.9 | 41.2 | 40.9 | 34.7 | 34.2 | 38.5 | 39.1 | 41.5 | 42.6 | 43.1 | 43.7 |

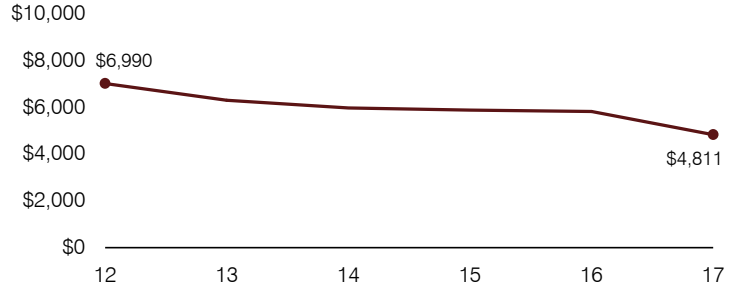
OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT

Fiscal years as indicated

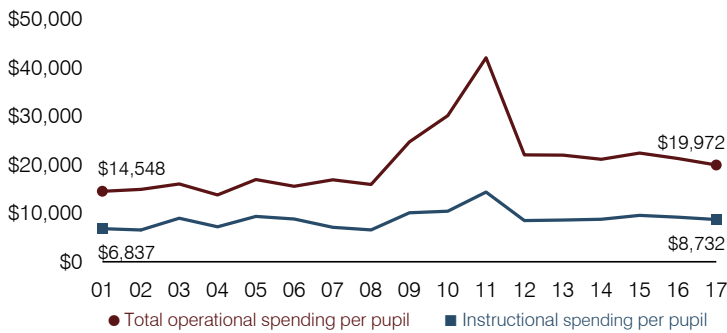
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, decreased by 10 percent. The percentage of dollars spent on instruction increased from 38.5 to 43.7 percent. As a percentage of total operational spending, most noninstructional areas varied year to year, as is common for very small districts. Overall, administration and plant operations decreased substantially, while food service increased substantially.

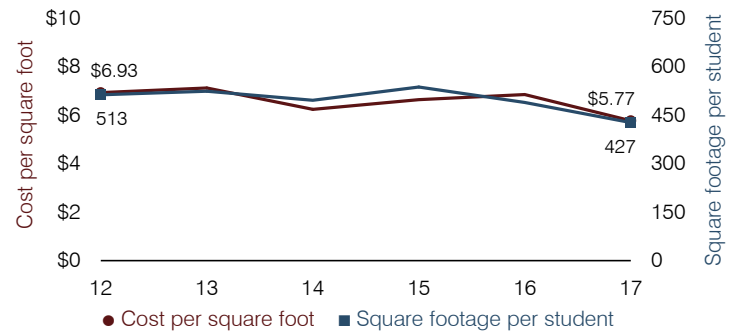
Administrative cost per pupil



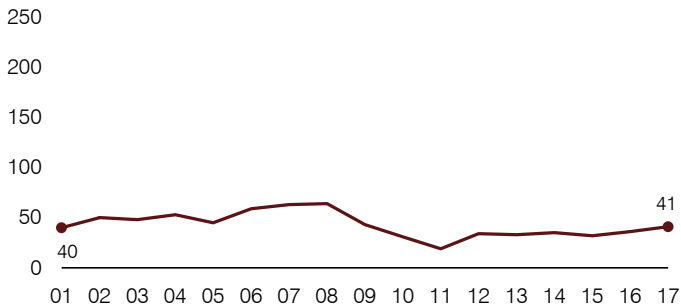
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



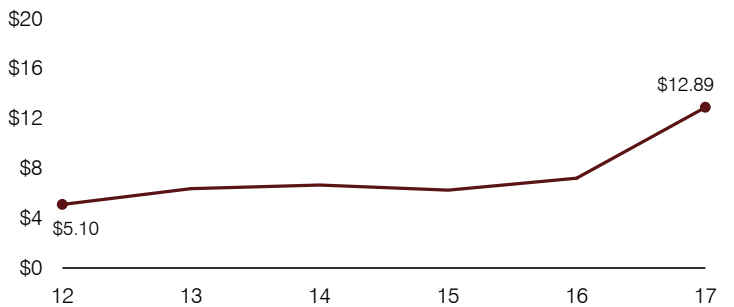
Plant cost per square foot and square footage per student



Students attending



Food service cost per meal



Financial stress assessment

Overall financial stress level: Low

Measure: 2015 through 2017

Assessment

| | |
|---|-------------------------|
| Change in number of district students | Small school adjustment |
| Spending exceeded operating/capital budgets | No overspending |
| Spending increase election results | No election held |
| Operating reserve percentage, Trend | 20.9%, Increasing |
| Years of capital reserve held | 1 to 3 years |
| Current financial and internal control status | Compliant |

Low

Moderate

High

Transportation costs per mile and per rider

