Hayden-Winkelman Unified School District

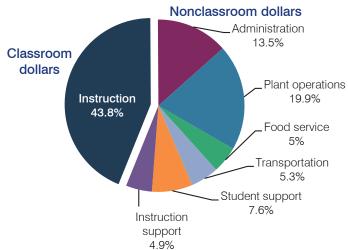
Gila County

Efficiency peer groups 6 and T-8, Achievement peer group 7 Legislative district(s): 8

District size, location: Students attending: Number of schools: Small, Rural 279 3

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend

Student enrollment decreased by 29 percent, which contributed to the 25 percent increase in total spending per pupil. Spending in the classroom varied year to year, decreasing overall from 51.5 to 43.8 percent. Overall, spending on plant operations and student support increased substantially. Spending on other nonclassroom areas varied year to year.

Cost measures relative to peer averages

| Operational area | Measure | | District | Peer average | State average |
|------------------|----------------------------|------------|----------|-----------------|---------------|
| | Cost per pupil | | \$1,597 | \$1,571 | \$746 |
| Administration | Students p administrat | | 40 | 43 | 67 |
| Plant | Cost per so | quare foot | \$3.93 | \$4.94 | \$6.03 |
| operations | Square footage per student | | 602 | 318 | 153 |
| Food service | Cost per meal equivalent | | \$3.09 | \$3.28 | \$2.58 |
| Transportation | Cost per mile | | \$2.25 | \$2.52 | \$3.55 |
| Transportation | Cost per rider | | \$927 | \$797 | \$1,015 |
| Very low | Low Comparab | | e Hig | gh V | ery high |

Per pupil spending by operational area

| | | | 1 001 | Otato | radional |
|-----------------------|----------|----------|----------|---------|----------|
| | District | | average | average | average |
| | 2012 | 2013 | 2013 | 2013 | 2011 |
| Total | \$9,590 | \$11,865 | \$10,188 | \$7,496 | \$10,658 |
| Classroom dollars | 4,425 | 5,191 | 4,979 | 4,031 | 6,520 |
| Nonclassroom dollars: | 5,165 | 6,674 | 5,209 | 3,465 | 4,138 |
| Administration | 1,383 | 1,597 | 1,571 | 746 | 1,138 |
| Plant operations | 1,707 | 2,363 | 1,558 | 924 | 1,015 |
| Food service | 540 | 599 | 463 | 396 | 412 |
| Transportation | 476 | 632 | 509 | 369 | 452 |
| Student support | 641 | 900 | 647 | 582 | 593 |
| Instruction support | 418 | 583 | 461 | 448 | 528 |

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

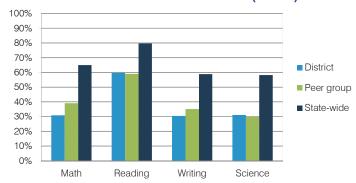
ADE-reported district and school letter grades





| Grade | Number of schools | Percentage of schools | | 3 |
|-----------|-------------------------|-----------------------|-----|----------|
| Α | 0 | 0% | | |
| В | 0 | 0% | | |
| С | 2 | | | 67% |
| D | 1 | | 33% | |
| F | 0 | 0% | | |
| Not rated | 0 | 0% | | |

Students who met state standards (AIMS)



Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate | 95% | 92% | 94% |
| Graduation rate (2012) | 77% | 69% | 77% |
| Poverty rate (2012) | 37% | 42% | 25% |
| Students per teacher | 13.3 | 15.1 | 18.3 |
| Average teacher salary | \$40,619 | \$42,614 | \$45,264 |
| Amount from Proposition 301 | \$7,640 | \$3,663 | \$3,784 |
| Average years of teacher experience | 18.0 | 12.2 | 10.9 |
| Percentage of teachers in first 3 years | 0% | 15% | 19% |
| | | | |

Financial stress assessment

Overall financial stress level: Moderate

| Measure: 2011 through 2013 | Assessment | | |
|---|-------------------------|--|--|
| Number of students attending district | Small school adjustment | | |
| Spending exceeded operating/capital budgets | 2011, isolated | | |
| Spending increase election results | No election held | | |
| Operating reserve percentage (max. 4%), trend | 0.7%, Varying | | |
| Years of capital reserve held | Less than 1 year | | |
| Current financial and internal control status | Compliant | | |
| Observational | | | |

Stress level

Low Moderate High

National