

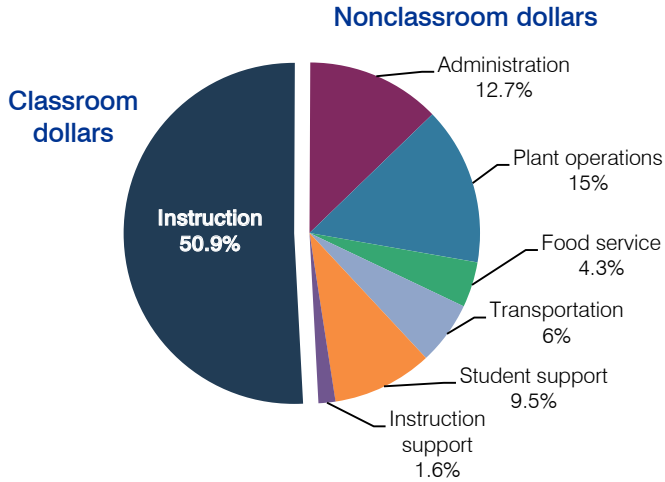
# J.O. Combs Unified School District

Pinal County  
 Efficiency peer groups 4 and T-8, Achievement peer group 4  
 Legislative district(s): 8 and 16

District size / location: Medium-Large, Rural  
 Students attending: 4,147  
 Number of schools: 7

## OPERATIONAL EFFICIENCY

### Spending by operational area



### 5-year spending trend

Total spending per pupil increased by 13 percent. Spending in the classroom varied year to year, decreasing overall from 59.1 to 50.9 percent. Spending on plant operations and student support increased substantially and spending on instruction support decreased substantially. Spending on other nonclassroom areas remained fairly stable.

### Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$753	\$748	\$736
	Students per administrator	83	66	66
Plant operations	Cost per square foot	\$5.65	\$5.53	\$6.09
	Square footage per student	158	173	152
Food service	Cost per meal equivalent	\$2.00	\$2.56	\$2.47
Transportation	Cost per mile	\$3.18	\$2.87	\$3.50
	Cost per rider	\$780	\$726	\$982

Very low   Low   Comparable   High   Very high

### Per-pupil spending by operational area

	District		Peer average	State average	National average
	2011	2012	2012	2012	2010
<b>Total</b>	<b>\$6,139</b>	<b>\$5,938</b>	<b>\$7,007</b>	<b>\$7,475</b>	<b>\$10,652</b>
<b>Classroom dollars</b>	<b>3,143</b>	<b>3,022</b>	<b>3,682</b>	<b>4,053</b>	<b>6,526</b>
<b>Nonclassroom dollars:</b>	<b>2,996</b>	<b>2,916</b>	<b>3,325</b>	<b>3,422</b>	<b>4,126</b>
Administration	771	753	748	736	1,139
Plant operations	938	890	933	928	1,012
Food service	280	255	354	382	405
Transportation	350	356	369	362	443
Student support	531	563	540	578	592
Instruction support	126	99	381	436	535

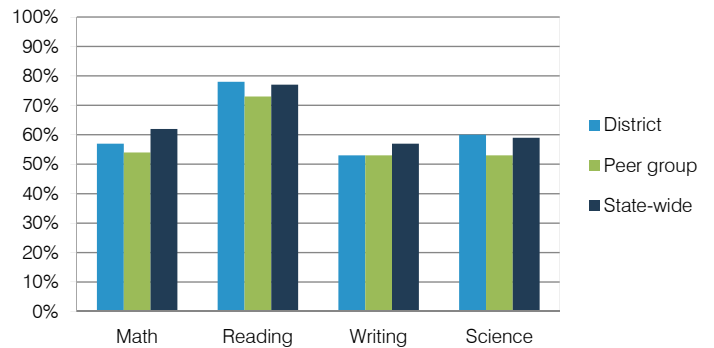
## STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

### ADE-reported district and school letter grades

District grade: **B**

Grade	Number of schools	Percentage of schools
A	0	0%
B	3	43%
C	4	57%
D	0	0%
F	0	0%
Not rated	0	0%

### Percentage of students who met state standards (AIMS)



### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	94%	94%
Graduation rate (2011)	N/A	N/A	N/A
Poverty rate (2011)	17%	15%	25%
Students per teacher	19.5	14.3	18.1
Average teacher salary	\$34,708	\$39,138	\$45,193
Amount from Proposition 301	\$2,639	\$3,133	\$3,195
Average years of teacher experience	7.5	10.9	11.0
Percentage of teachers in first 3 years	24%	17%	16%

### Financial stress assessment

Overall financial stress level: **Low**

Measure: 2010 through 2012	Assessment
Number of students attending	Increase
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-rejected
Operating reserve percentage (max. 4%), trend	4.0%, Steady
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant

Stress level: **Low**   Moderate   High