Joseph City Unified School District

Navajo County Efficiency peer groups 6 and T-9, Achievement peer group 7

Legislative district(s): 6 and 7

District size, location: Small, Rural Students attending: 380

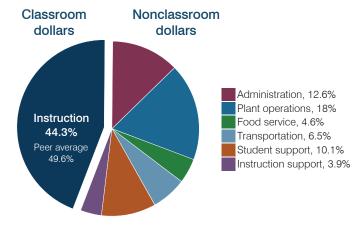
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State

Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational			Peer	State		
area	Measure	District	average	average		
	Cost per pupil	\$1,554	\$1,647	\$806		
Administration	Students per administrative position	29	45	67		
Plant	Cost per square foot	\$4.01	\$4.72	\$6.10		
operations Square footage per student		555	341	154		
Food service	Cost per meal	\$6.01	\$3.52	\$2.81		
Cost per mile		\$1.77	\$2.49	\$3.72		
Transportation	Cost per rider	\$865	\$1,031	\$1,092		
Very low	Low Compa	rable	Hiah	Verv high		

Per pupil spending

						Peer	;	State
	District				a١	verage	a١	/erage
Spending by area	2015 2016				2016		2016	
Instruction	\$	5,454	\$	5,468	\$	5,245	\$	4,145
Administration		1,517		1,554		1,647		806
Plant operations		2,339		2,225		1,511		939
Food service		521		562		496		415
Transportation		801		808		517		364
Student support		1,274		1,250		640		633
Instruction support		435		484		409		444
Total operational	\$	12,341	\$	12,351	\$	10,465	\$	7,746
Land and buildings	\$	1,038	\$	343	\$	455	\$	621
Equipment		3,884		450		488		400
Interest		275		344		158		216
Other		62		148		47		153
Total nonoperational	\$	5,259	\$	1,285	\$	1,148	\$	1,390
Total per pupil spending	\$	17,600	\$	13,636	\$	11,613	\$	9,136

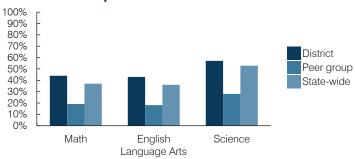
Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate (2015)	95%	92%	94%
Graduation rate (2015)	100%	77%	78%
Poverty rate (2015)	39%	42%	23%
Students per teacher	14.6	15.6	18.6
Average teacher salary	\$45,175	\$45,126	\$46,384
Amount from Proposition 301	\$4,125	\$4,619	\$5,315
Average years of teacher experience	13.8	12.6	11.0
Percentage of teachers in first 3 years	19%	15%	20%

STUDENT AND TEACHER MEASURES.

FINANCIAL ASSESSMENT, AND REVENUES

Students who passed state assessments



Financial stress assessment

Overall financial stress level:

Measure: 2014 through 2016	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage, Trend	1.8%, Decreasing
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant
Low Moderate	High

Moderate

Per pupil revenues

			FEEL	State				
	Di	strict	average	average				
Revenues by source	2015	2016	2016	2016				
Federal	\$ 1,131	\$ 1,171	\$ 2,338	\$ 1,301				
State	1,458	695	3,632	3,780				
Local	12,808	12,963	7,286	4,268				
Total revenues per pupil	\$15,397	\$14,829	\$13,256	\$ 9,349				
Soloot royanyaa fram common courses								

Select revenues from common sources										
Equalization formula funding	\$	6,853	\$	7,124	\$	7,157	\$	5,471		
Grants		2,040		1,228		2,186		1,182		
Donations and tax credits		39		96		264		86		

					Number of peers			
Select revenues from less common sources receiving								
Desegregation	\$	0	\$	0	0 of 20			
Small school adjustment		0		0	5 of 20			
Federal impact aid		7		6	5 of 20			
Voter-approved levy increases	2	,672		2,646	15 of 20			

Arizona Auditor General

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Classroom dollar percentage

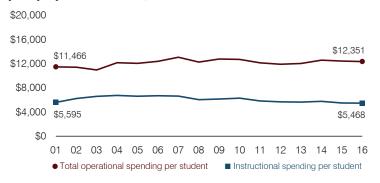
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 60.2 55.5 55.0 54.0 50.9 49.6 48.1 47.8 46.9 45.9 44.2 48.8 54.6 49.4 48.3 44.3

OPERATIONAL TRENDS Fiscal years as indicated

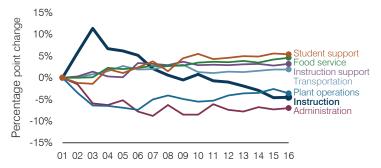
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, increased by 2 percent. The percentage of dollars spent in the classroom decreased from 48.1 to 44.3 percent. Overall, as a percentage of total operational spending, plant operations and student support increased and food service and transportation increased slightly. Administration decreased slightly, while instruction support remained stable.

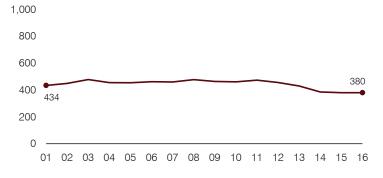
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



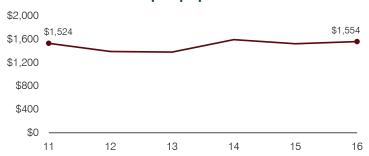
Changes in operational spending percentages



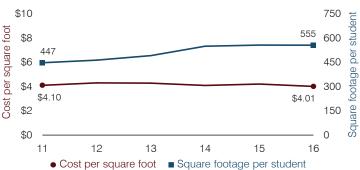
Students attending



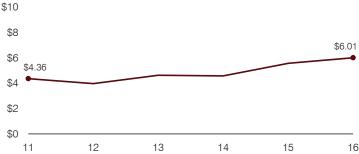
Administrative cost per pupil



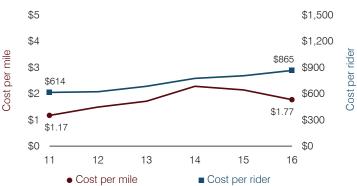
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Auditor General