Joseph City Unified School District

Navajo County

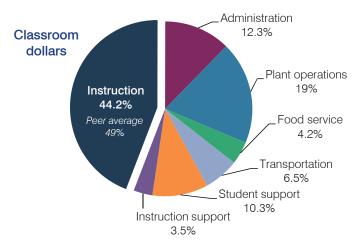
Efficiency peer groups 6 and T-9, Achievement peer group 6 Legislative district(s): 6 and 7

District size, location: Small, Rural Students attending: 380 Number of schools: 2

OPERATIONAL EFFICIENCY

Spending by operational area

Nonclassroom dollars



Efficiency measures relative to peer averages

Operational					Peer	State	
area	Measure		District		average	average	
	Cost per pupi	l	\$1,51	17	\$1,639	\$780	
Administration	Students per administrative	position	3	39	46	67	
Plant	Cost per squa	are foot	\$4.2	21	\$5.09	\$6.09	
operations	Square footag student	ge per	55	56	327	153	
Food service	Cost per mea equivalent	l	\$5.5	57	\$3.59	\$2.79	
Transportation	Cost per mile	r mile \$2.14		14	\$2.13	\$3.66	
Transportation	Cost per rider		\$80)5	\$958	\$1,071	
Very low	Low	Compar	able		High	Very high	

Peer

State

Per pupil spending

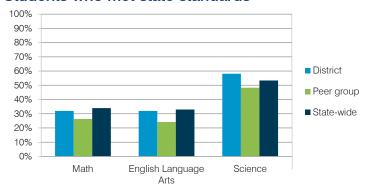
				Otato	
	Di	strict	average	average	
Spending by area	2014	2015	2015	2015	
Instruction	\$ 5,693	\$ 5,454	\$ 5,004	\$ 4,105	
Administration	1,587	1,517	1,639	780	
Plant operations	2,247	2,339	1,561	930	
Food service	437	521	492	417	
Transportation	764	801	511	371	
Student support	1,187	1,274	610	613	
Instruction support	486	435	392	442	
Total operational	\$ 12,401	\$12,341	\$10,209	\$ 7,658	
Land and buildings	\$ 87	\$ 1,038	\$ 251	\$ 641	
Equipment	341	3,884	730	383	
Interest	345	275	180	225	
Other	48	62	50	150	
Total nonoperational	\$ 821	\$ 5,259	\$ 1,211	\$ 1,399	
Total per pupil spending	\$ 13,222	\$ 17,600	\$11,420	\$ 9,057	

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUE

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	93%	94%
Graduation rate (2014)	97%	80%	76%
Poverty rate (2014)	32%	31%	23%
Students per teacher	13.8	15.8	18.6
Average teacher salary	\$41,613	\$42,614	\$46,008
Average years of teacher experience	14.7	12.4	11.0
Percentage of teachers in first 3 years	17%	20%	20%

Students who met state standards



Financial stress assessment

Overall financial stress level: Moderate

Measure: 2013 through	Assessment			
Change in number of dist	rict students	Moderate decrease		
Spending exceeded oper	ating/capital budgets	No overspending		
Spending increase election	Voter-approved			
Operating reserve percent	ge (max. 4%), trend 2.9%, Decreasing			
Years of capital reserve h	eld	1 to 3 years		
Current financial and inte	d internal control status Compliant			
Low	Moderate	High		

Per pupil revenues

Small school adjustment

Voter-approved levy increases

Federal impact aid

ei pupii reveriues						Peer		State	
	District			average		average			
Revenues by source		2014 20			2	2015	2015		
Federal	\$ 1	1,050	\$	1,131	\$	1,992	\$	1,299	
State		651		1,458		3,085		3,517	
Local	12	2,983	-	12,808		6,884		4,248	
Total revenues per pupil		\$14,684		\$15,397		\$11,961		\$ 9,064	
Select revenues from common sources									
Equalization formula funding	\$ 7	7,927	\$	6,853	\$	6,548	\$	5,303	
Grants	1	1,082		2,040		1,861		1,167	
Donations and tax credits		22		39		211		78	
Number of peers									
Select revenues from less common sources receiving									
Desegregation \$ 0 \$ 0			0 of 20						

0

19

2,704

0

7

2,672

5 of 20

5 of 20

15 of 20

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Classroom dollar percentage

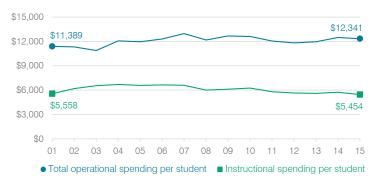
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 Percentage: 488 546 60.2 55.5 55.0 54 0 50.9 49 4 48.3 496 48 1 478 46.9 45.9 44.2

OPERATIONAL TRENDSFiscal years as indicated

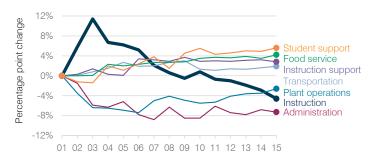
5-year spending trend (2010 through 2015)

Total operational spending per pupil, adjusted for inflation, decreased by 2 percent. The percentage of dollars spent in the classroom decreased from 49.6 to 44.2 percent. Overall, as a percentage of total operational spending, plant operations increased substantially, administration increased, and food service and transportation increased slightly. Student support varied year to year and instruction support remained stable.

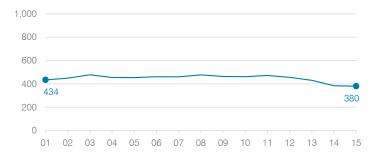
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



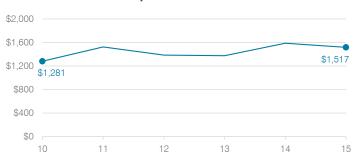
Changes in operational spending percentages



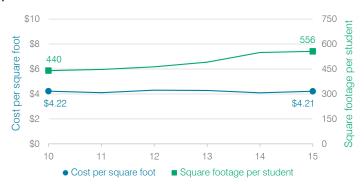
Students attending



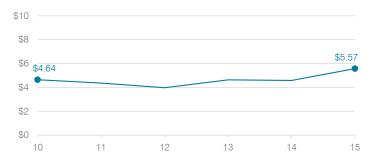
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

