

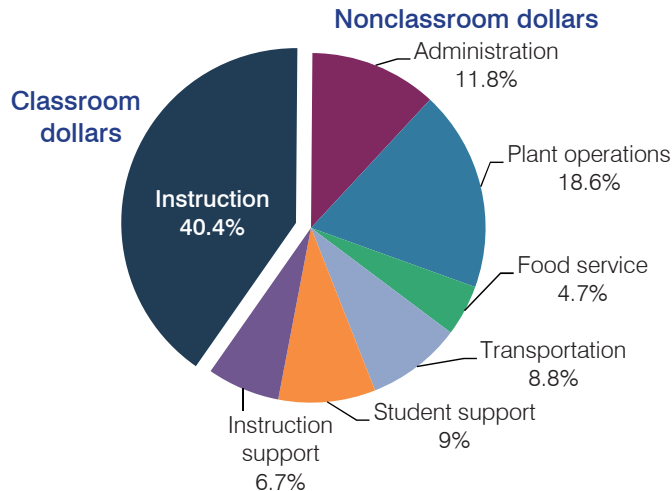
Kayenta Unified School District

Navajo County
 Efficiency peer groups 5 and T-10, Achievement peer group 7
 Legislative district(s): 7

District size, location: Medium, Rural
 Students attending: 1,776
 Number of schools: 3

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend (2009 through 2014)

Total spending per pupil increased by 6 percent. Spending in the classroom decreased from 42.1 to 40.4 percent. Overall, spending on administration increased substantially, spending on transportation increased, and spending on instruction support increased slightly. Spending on plant operations decreased substantially and spending on student support decreased.

Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$1,424	\$1,016	\$757
	Students per administrator	43	54	68
Plant operations	Cost per square foot	\$7.05	\$4.71	\$6.04
	Square footage per student	316	261	153
Food service	Cost per meal equivalent	\$2.84	\$3.28	\$2.69
Transportation	Cost per mile	\$2.72	\$2.12	\$3.62
	Cost per rider	\$1,757	\$1,121	\$1,036

Very low Low Comparable High Very high

Per pupil spending by operational area

	District		Peer average	State average	National average
	2013	2014	2014	2014	2012
Total	\$11,258	\$12,028	\$8,082	\$7,578	\$10,667
Classroom dollars	4,538	4,861	4,193	4,073	6,495
Nonclassroom dollars:	6,720	7,167	3,889	3,505	4,172
Administration	1,246	1,424	1,016	757	1,160
Plant operations	2,171	2,232	1,145	923	1,008
Food service	514	569	389	405	429
Transportation	1,044	1,062	477	373	464
Student support	1,139	1,078	563	600	594
Instruction support	606	802	299	447	517

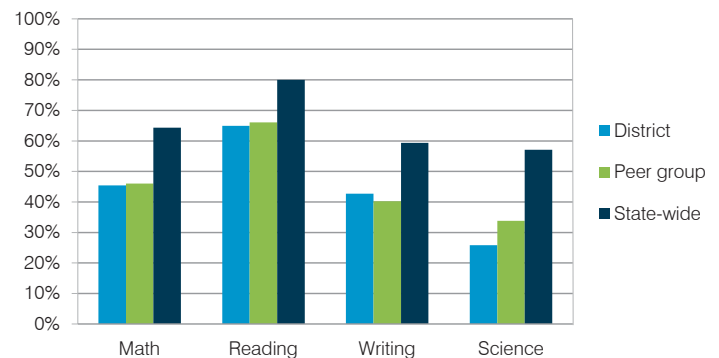
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

District grade: **C**

Grade	Number of schools	Percentage of schools
A	0	0%
B	0	0%
C	2	67%
D	0	0%
F	1	33%
Not rated	0	0%

Students who met state standards (AIMS)



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	92%	93%	95%
Graduation rate (2013)	71%	73%	75%
Poverty rate (2013)	52%	45%	24%
Students per teacher	14.8	15.2	18.6
Average teacher salary	\$46,589	\$43,616	\$46,026
Amount from Proposition 301	\$2,561	\$4,111	\$4,810
Average years of teacher experience	15.4	12.2	10.9
Percentage of teachers in first 3 years	7%	18%	20%

Financial stress assessment

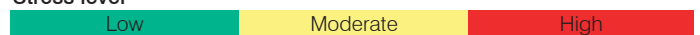
Overall financial stress level: **Low**

Measure: 2012 through 2014

Assessment

Change in number of district students	Concentrated decrease
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage (max. 4%), trend	Impact Aid Fund reserve
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

Stress level



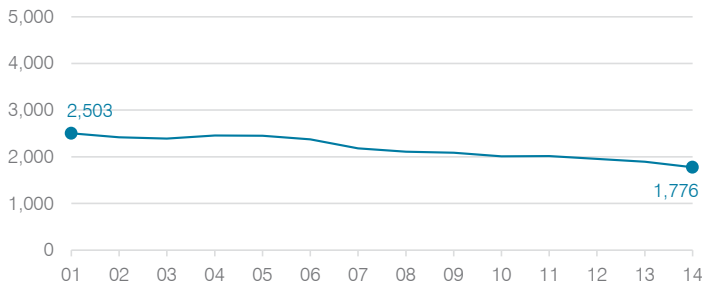
Kayenta Unified School District

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Classroom dollar percentage:	55.1	49.9	46.7	47.9	46.9	44.5	45.3	43.1	42.1	41.3	41.6	41.3	40.3	40.4

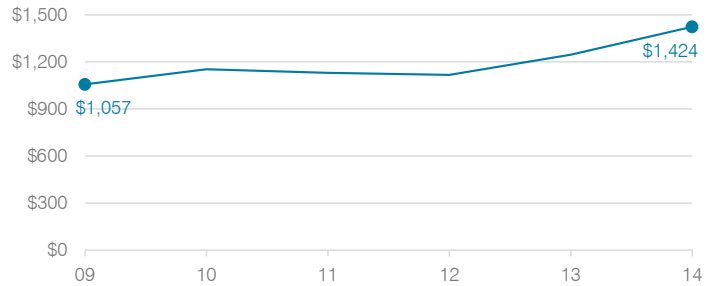
OPERATIONAL TRENDS

Fiscal years as indicated

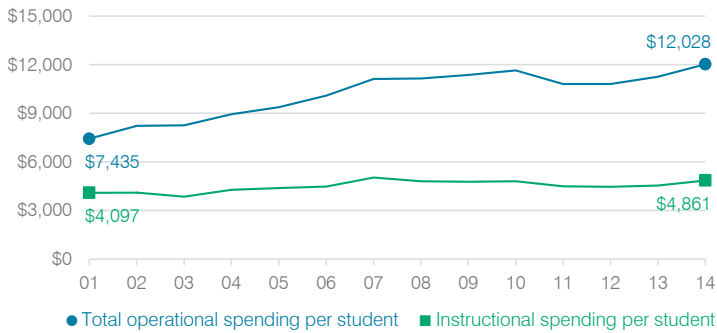
Students attending



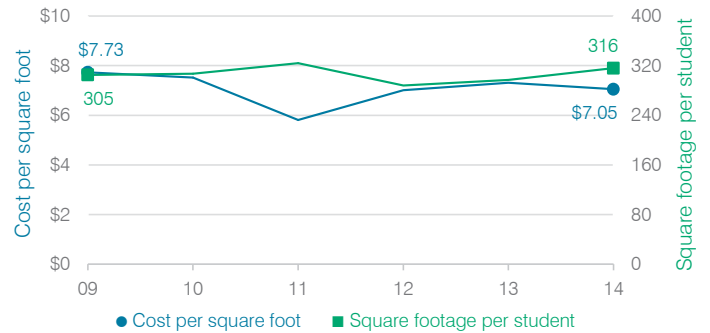
Administrative cost per student



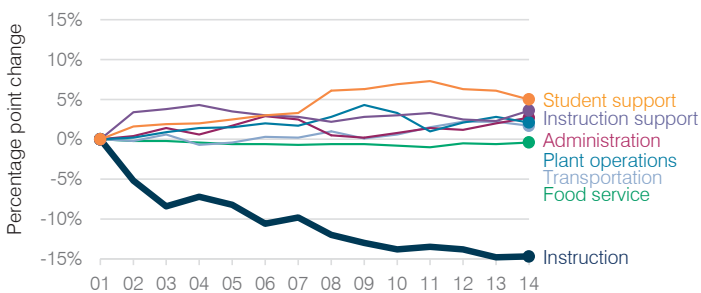
Total operational and instructional spending per student



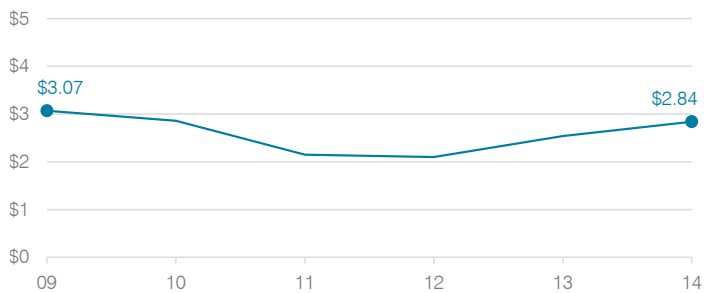
Plant cost per square foot and square footage per student



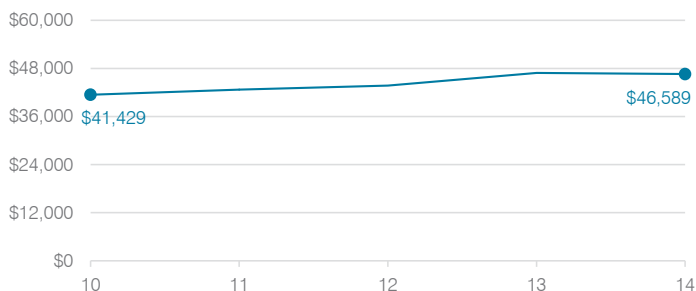
Changes in operational spending percentages



Food service cost per meal



Average teacher salary



Transportation costs per mile and per rider

