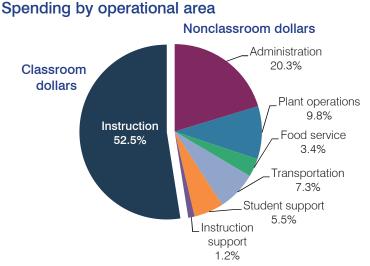
Kirkland Elementary School District

Yavapai County

Efficiency peer groups 11 and T-11, Achievement peer group 18 Legislative district(s): 1

District size, location: Students attending: Number of schools: Very small, Rural 65 1

OPERATIONAL EFFICIENCY



5-year spending trend (2009 through 2014)

Total spending per pupil decreased by 10 percent. Spending in the classroom varied year to year, decreasing slightly overall from 52.7 to 52.5 percent. Spending on all nonclassroom areas also varied year to year, as is common for very small districts. Overall, spending on administration increased substantially, while spending on food service decreased substantially.

Cost measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|---------------------|-------------------------------|----------|-----------------|------------------|
| | Cost per pupil | \$3,135 | \$2,835 | \$757 |
| Administration | Students per administrator | 37 | 28 | 68 |
| Plant | Cost per square foot | \$9.29 | \$6.51 | \$6.04 |
| operations | Square footage per student | 162 | 351 | 153 |
| Food service | Cost per meal equivalent | \$4.32 | \$5.02 | \$2.69 |
| Transportation | Cost per mile | \$1.53 | \$1.61 | \$3.62 |
| Transportation | Cost per rider | \$772 | \$1,444 | \$1,036 |

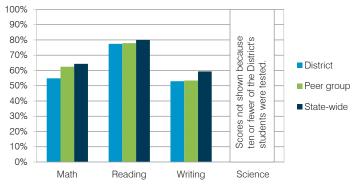
Per pupil spending by operational area

| 2013 2014 2014 2014 Total \$14,373 \$15,415 \$16,101 \$7,578 \$ Classroom dollars 7,613 8,087 8,231 4,073 \$ Nonclassroom dollars: 6,760 7,328 7,870 3,505 \$ Administration 2,280 3,135 2,835 757 \$ Plant operations 1,108 1,504 2,137 923 \$ Food service 669 522 901 405 \$ | | | | Peer | State | National |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------|----------|----------|---------|----------|
| Total \$14,373 \$15,415 \$16,101 \$7,578 \$ Classroom dollars 7,613 8,087 8,231 4,073 Nonclassroom dollars: 6,760 7,328 7,870 3,505 Administration 2,280 3,135 2,835 757 Plant operations 1,108 1,504 2,137 923 Food service 669 522 901 405 | | Di | District | | average | average |
| Classroom dollars7,6138,0878,2314,073Nonclassroom dollars:6,7607,3287,8703,505Administration2,2803,1352,835757Plant operations1,1081,5042,137923Food service669522901405 | | 2013 | 2014 | 2014 | 2014 | 2012 |
| Nonclassroom dollars:6,7607,3287,8703,505Administration2,2803,1352,835757Plant operations1,1081,5042,137923Food service669522901405 | Total | \$14,373 | \$15,415 | \$16,101 | \$7,578 | \$10,667 |
| Administration2,2803,1352,835757Plant operations1,1081,5042,137923Food service669522901405 | Classroom dollars | 7,613 | 8,087 | 8,231 | 4,073 | 6,495 |
| Plant operations 1,108 1,504 2,137 923 Food service 669 522 901 405 | Nonclassroom dollars: | 6,760 | 7,328 | 7,870 | 3,505 | 4,172 |
| Food service 669 522 901 405 | Administration | 2,280 | 3,135 | 2,835 | 757 | 1,160 |
| | Plant operations | 1,108 | 1,504 | 2,137 | 923 | 1,008 |
| | Food service | 669 | 522 | 901 | 405 | 429 |
| Iransportation 1,379 1,123 1,072 373 | Transportation | 1,379 | 1,123 | 1,072 | 373 | 464 |
| Student support 813 851 536 600 | Student support | 813 | 851 | 536 | 600 | 594 |
| Instruction support 511 193 389 447 | Instruction support | 511 | 193 | 389 | 447 | 517 |

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades **District grade:** Number of Percentage of Grade schools schools 0 0% А В 0 0% С 100% 1 D 0 0% F 0 0% Not rated 0 0%

Students who met state standards (AIMS)



Student and teacher measures

| | | Peer | State |
|-----------------------------------------|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate | 95% | 95% | 95% |
| Graduation rate (2013) | N/A | N/A | N/A |
| Poverty rate (2013) | 26% | 25% | 24% |
| Students per teacher | 9.2 | 13.1 | 18.6 |
| Average teacher salary | \$42,105 | \$45,915 | \$46,026 |
| Amount from Proposition 301 | \$3,085 | \$3,467 | \$4,810 |
| Average years of teacher experience | 10.4 | 12.1 | 10.9 |
| Percentage of teachers in first 3 years | 14% | 13% | 20% |
| | | | |

Financial stress assessment

Overall financial stress level: Low

| Measure: 2012 through | Assessment | | | |
|----------------------------|-------------------------|------|--|--|
| Change in number of dis | Small school adjustment | | | |
| Spending exceeded ope | No overspending | | | |
| Spending increase electi | No election held | | | |
| Operating reserve percer | 4.0%, Steady | | | |
| Years of capital reserve h | 1 to 3 years | | | |
| Current financial and inte | Compliant | | | |
| Stress level | | | | |
| Low | Moderate | High | | |
| | | | | |

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Kirkland Elementary School District

Classroom dollar percentage: 65.9

2001 2002 53.9

2003 2004 2005 2006 55.0

2007 56.7 55.6 53.0 52.9

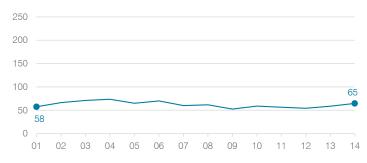
2008 2009 2010 2011 2012 2013 51.8

52.7 52.5 52.9 57.8 53.0 2014

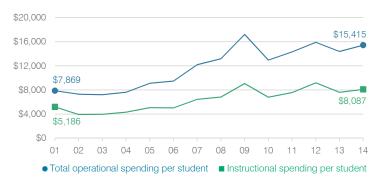
52.5

OPERATIONAL TRENDS Fiscal years as indicated

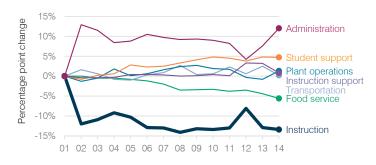
Students attending



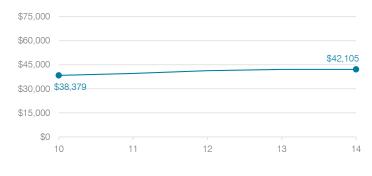
Total operational and instructional spending per student



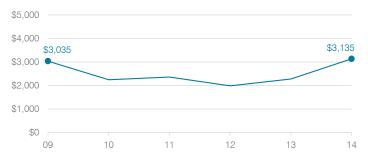
Changes in operational spending percentages



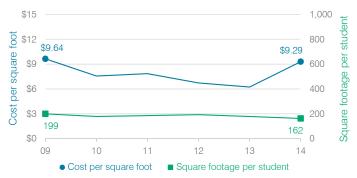
Average teacher salary



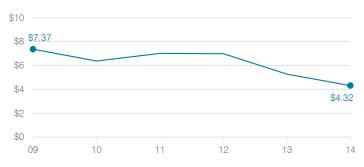
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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