Marana Unified School District

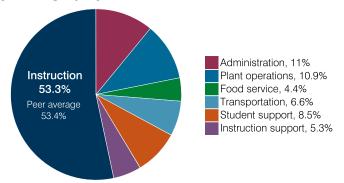
Pima County District size, location: Large, Suburb

Efficiency peer groups 2 and T-4, Achievement peer group 2¹ Students attending: 11,614

Legislative district(s): 9 and 11 Number of schools: 17

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure		Distr	ict	Peer average	State average
	Cost per pupil				\$804	\$860
Administration	Students per administrative		61	67	66	
Plant	Cost per squ	\$5	.85	\$6.44	\$6.34	
operations	Square foota student	149		148	156	
Food service	Cost per mea	al	\$3.00		\$3.08	\$3.02
Transportation	Cost per mile)	\$3.23		\$3.72	\$4.05
Transportation Cost per rider		r	\$1,245		\$1,330	\$1,301
Very low	Low	Compar	able		High	Very high

Per pupil spending

			Peer	State
	D	istrict	average	average
Spending by area	2017	2018	2018	2018
Instruction	\$ 4,252	\$ 4,263	\$ 4,135	\$ 4,480
Administration	820	877	804	860
Plant operations	869	869	941	988
Food service	362	351	342	425
Transportation	517	533	394	388
Student support	647	679	624	693
Instruction support	393	420	492	462
Total operational	7,860	7,992	7,732	8,296
Land and buildings	862	1,018	738	827
Equipment	869	605	531	409
Interest	426	473	238	228
Other	172	182	153	169
Total nonoperational	2,329	2,278	1,660	1,633
Total per pupil spending	\$ 10,189	\$ 10,270	\$ 9,392	\$ 9,929

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

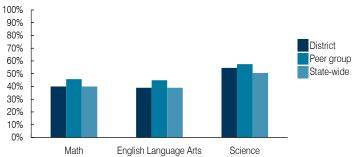
STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

ADE-assigned school letter grades

Grade	Number of schools ²		ntage of nools	
A	4		25%	
В	7			44%
С	2		13%	
D	3		18%	
F	0	0%		

 $^{^{2}}$ Excludes schools for which letter grades were not published by ADE. See Appendix B for more information.

Students who passed State assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	93%	94%	94%
Graduation rate (2017)	87%	90%	78%
Poverty rate (2017)	11%	12%	19%
Special education population	15%	13%	12%
Students per teacher	17.4	18.5	18.4
Average teacher salary	\$45,128	\$47,265	\$48,951
Amount from Prop 301	\$6,913	\$6,556	\$6,411
Average years of teacher experience	12.7	11.5	11.4
Percentage of teachers in first 3 years	13%	19%	19%

Per pupil revenues

• •						Peer	:	State	
		District				average		average	
Revenues by source		2017		2018		2018	1	2018	
Federal	\$	855	\$	923	\$	930	\$	1,317	
State		3,791		3,951		3,760		4,011	
Local		4,641		4,542		4,666		4,592	
Total per pupil revenues	\$	9,287	\$	9,416	\$	9,356	\$	9,920	
Select revenues from common sources									
Equalization formula funding	\$	5,668	\$	5,743	\$	5,545	\$	5,585	
Grants		884		934		1,051		1,241	
Donations and tax credits		116		137		107		90	
					1	Number	of r	eers	

					Hambor of poore	
Select revenues from less co	mm	on sou	rces	3	receiving	
Desegregation	\$	0	\$	0	3 of 10	
Small school adjustment		0		0	0 of 10	
Federal impact aid		0		0	2 of 10	
Voter-approved levy increases		1,240		1,274	10 of 10	

Arizona Auditor General

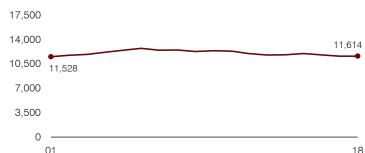
Marana USD—page 2

Instructional spending percentage

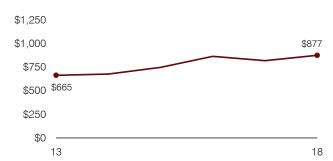
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 Percentage: 52.9 55.4 56.5 59.2 58.8 58.7 59.1 57.3 57.9 56.7 56.1 54.2 54.5 53.9 53.3 53.9 54.1 53.3

TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

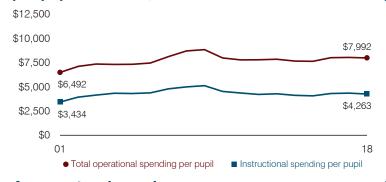
Students attending



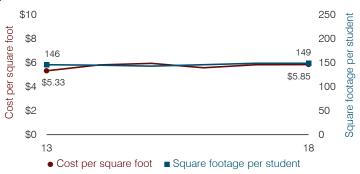
Administrative cost per pupil



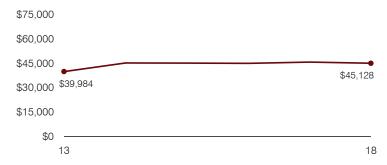
Total operational and instructional spending per pupil (inflation adjusted to 2018 dollars)



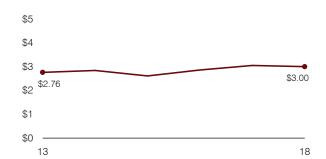
Plant cost per square foot and square footage per student



Average teacher salary



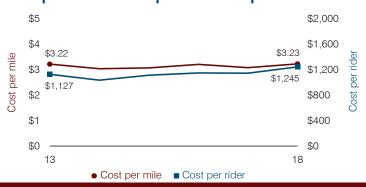
Food service cost per meal



Financial stress assessment

Overall financial stress	level:	Low	
Measure: 2016 through	Assessment		
Change in number of dis	Steady		
Spending exceeded ope	rating/capital	budgets	No overspending
Spending increase electi	on results		Mixed election results
Operating reserve percer	0.9%, Decreasing		
Years of capital reserve h	More than 3 years		
Current financial and inte	Compliant		
Low Moderate			High

Transportation costs per mile and per rider



Arizona Auditor General

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