

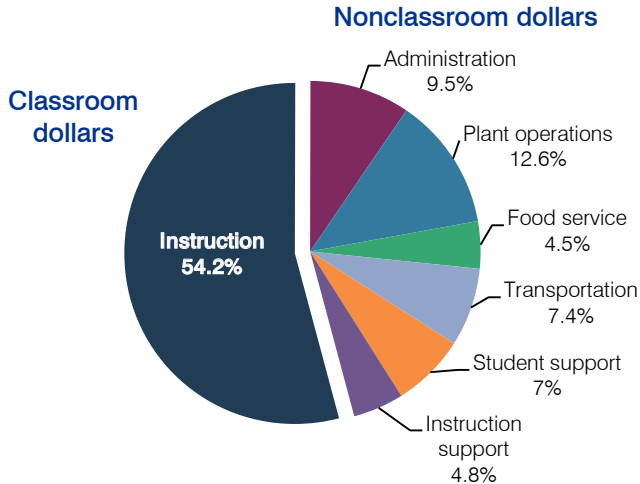
# Marana Unified School District

Pima County  
 Efficiency peer groups 2 and T-4, Achievement peer group 2  
 Legislative district(s): 9 and 11

District size / location: Large, Suburb  
 Students attending: 11,965  
 Number of schools: 17

## OPERATIONAL EFFICIENCY

### Spending by operational area



### 5-year spending trend

Total spending per pupil increased by 7 percent. Spending in the classroom decreased from 59.1 to 54.2 percent. Spending on administration, food service, student support, and instruction support increased, while spending on other nonclassroom areas remained stable.

### Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$677	\$636	\$736
	Students per administrator	64	68	66
Plant operations	Cost per square foot	\$6.28	\$6.49	\$6.09
	Square footage per student	143	144	152
Food service	Cost per meal equivalent	\$2.50	\$2.34	\$2.47
Transportation	Cost per mile	\$3.24	\$3.62	\$3.50
	Cost per rider	\$996	\$1,088	\$982

Very low Low Comparable High Very high

### Per-pupil spending by operational area

	District		Peer average	State average	National average
	2011	2012	2012	2012	2010
<b>Total</b>	<b>\$6,940</b>	<b>\$7,150</b>	<b>\$6,835</b>	<b>\$7,475</b>	<b>\$10,652</b>
<b>Classroom dollars</b>	<b>3,893</b>	<b>3,875</b>	<b>3,705</b>	<b>4,053</b>	<b>6,526</b>
<b>Nonclassroom dollars:</b>	<b>3,047</b>	<b>3,275</b>	<b>3,130</b>	<b>3,422</b>	<b>4,126</b>
Administration	576	677	636	736	1,139
Plant operations	856	898	929	928	1,012
Food service	301	320	316	382	405
Transportation	527	527	352	362	443
Student support	449	504	510	578	592
Instruction support	338	349	387	436	535

## STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

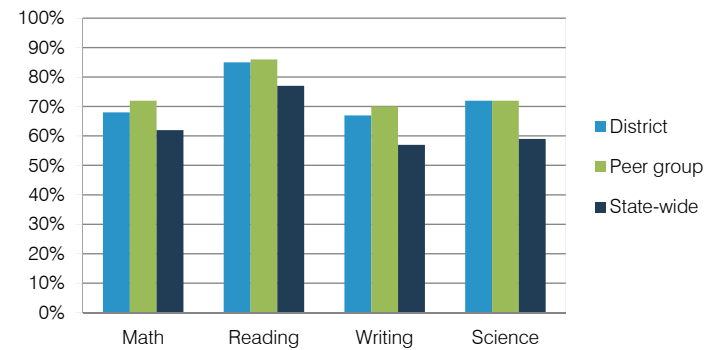
### ADE-reported district and school letter grades

District grade: **B**

Grade	Number of schools <sup>1</sup>	Percentage of schools
A	5	28%
B	8	44%
C	3	17%
D	1	6%
F	0	0%
Not rated	1	6%

<sup>1</sup> Includes schools that share a campus and on-line schools.

### Percentage of students who met state standards (AIMS)



### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	95%	94%
Graduation rate (2011)	84%	90%	78%
Poverty rate (2011)	15%	14%	25%
Students per teacher	15.9	18.0	18.1
Average teacher salary	\$38,841	\$45,087	\$45,193
Amount from Proposition 301	\$3,157	\$3,095	\$3,195
Average years of teacher experience	11.7	10.9	11.0
Percentage of teachers in first 3 years	13%	14%	16%

### Financial stress assessment

Overall financial stress level: **Moderate**

Measure: 2010 through 2012	Assessment
Number of students attending	Moderate decrease
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage (max. 4%), trend	4.0%, Steady
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Marginally compliant

Stress level: **Low** **Moderate** **High**