McNary Elementary School District

Apache County

Efficiency peer groups 11 and T-11, Achievement peer group 20 Legislative district(s): 7

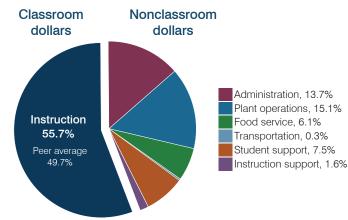
OPERATIONAL EFFICIENCY

District size, location: Students attending: Number of schools: Very small, Rural 116

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STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

Spending by operational area



Efficiency measures relative to peer averages

Operational	M	District	Peer	State	
area	Measure	District	average	average	
	Cost per pupil	\$2,233	\$2,987	\$806	
Administration	Students per administrative position	29	30	67	
Plant	Cost per square foot	\$7.20	\$7.21	\$6.10	
operations	Square footage per student	342	364	154	
Food service	Cost per meal	\$4.23	\$5.54	\$2.81	
Transportation	Cost per mile	\$0.34	\$1.75	\$3.72	
Transportation	Cost per rider	\$222	\$1,495	\$1,092	

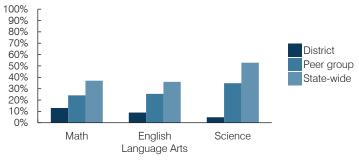
Per pupil spending

					Peer		State
	D	istr	ict	a	verage	a١	/erage
Spending by area	2015		2016		2016		2016
Instruction	\$ 7,738	\$	9,086	\$	8,342	\$	4,145
Administration	2,087		2,233		2,987		806
Plant operations	1,945		2,464		2,523		939
Food service	886		986		918		415
Transportation	108		40		1,108		364
Student support	1,240		1,230		664		633
Instruction support	243		268		514		444
Total operational	\$ 14,247	\$	16,307	\$	17,056	\$	7,746
Land and buildings	\$ 50	\$	0	\$	2,005	\$	621
Equipment	261		474		819		400
Interest	0		0		31		216
Other	0		0		87		153
Total nonoperational	\$ 311	\$	474	\$	2,942	\$	1,390
Total per pupil spending	\$ 14,558	\$	16,781	\$	19,998	\$	9,136

Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate (2015)	94%	94%	94%
Graduation rate (2015)	N/A	N/A	N/A
Poverty rate (2015)	47%	43%	23%
Students per teacher	9.7	10.4	18.6
Average teacher salary	\$40,582	\$43,208	\$46,384
Amount from Proposition 301	\$2,917	\$2,888	\$5,315
Average years of teacher experience	8.7	10.5	11.0
Percentage of teachers in first 3 years	8%	17%	20%

Students who passed state assessments



Financial stress assessment

Overall financial stress level: Low Measure: 2014 through 2016 Assessment Small school adjustment Change in number of district students No overspending Spending exceeded operating/capital budgets No election held Spending increase election results 6.1%, Increasing Operating reserve percentage, Trend More than 3 years Years of capital reserve held Current financial and internal control status Compliant Low Moderate High

Door

State

Per pupil revenues

						Peer	State		
	District					/erage	average		
Revenues by source		2015		2016	:	2016		2016	
Federal	\$	10,159	\$	11,183	\$	3,667	\$	1,301	
State		5,695		6,687		6,156		3,780	
Local		1,290		1,438		14,438		4,268	
Total revenues per pupil	\$	17,144	\$-	19,308	\$2	24,261	\$	9,349	
Select revenues from commo	on :	sources	;						
Equalization formula funding	\$	5,825	\$	6,716	\$	9,047	\$	5,471	
Grants		1,998		2,526		4,768		1,182	
Donations and tax credits		19		20		186		86	
					Ν	Number of peers			
Select revenues from less co	ommon sources					receiving			
Desegregation	\$	0	\$	0		0 0	f 52		
Small school adjustment		1,222		1,351		44 o	f 52		
Federal impact aid		8,383		8,771		3 0	f 52		
Voter-approved levy increases		0		0		7 0	f 52		

Arizona Auditor General

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Classroom dollar percentage

Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Percentage:	61.9	63.8	62.3	61.8	58.8	64.0	64.9	61.5	63.2	56.3	53.2	58.5	53.1	58.0	54.3	55.7

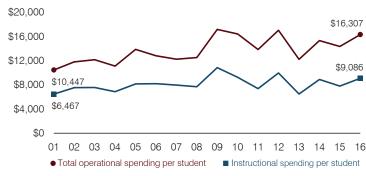
OPERATIONAL TRENDS Fiscal years as indicated

5-year spending trend (2011 through 2016)

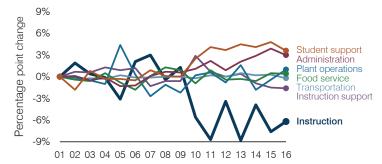
Administrative cost per pupil

Total operational spending per pupil, adjusted for inflation, increased by 18 percent. The percentage of dollars spent in the classroom varied year to year, increasing overall from 53.2 to 55.7 percent. As a percentage of total operational spending, most nonclassroom areas also varied year to year, as is common for very small districts. Overall, instruction support decreased substantially.

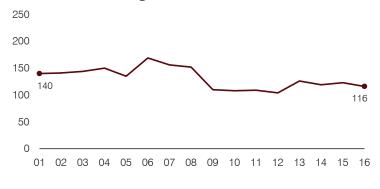
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)

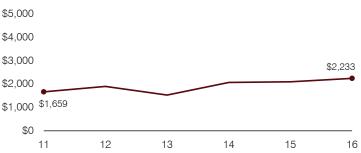


Changes in operational spending percentages

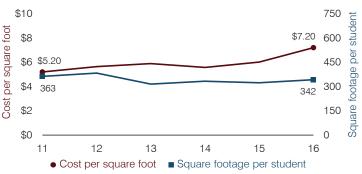


Students attending

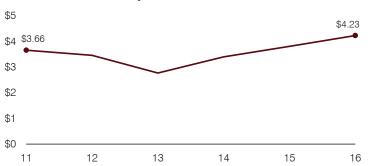




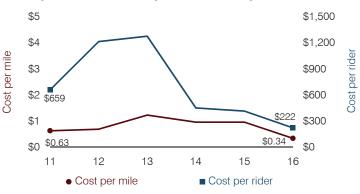
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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