McNary Elementary School District

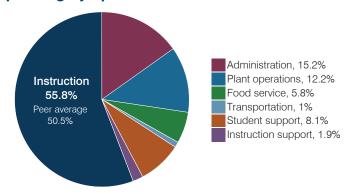
Apache County District size, location: Very small, Rural

Efficiency peer groups 11 and T-11, Achievement peer group 20¹ Students attending: 123

Legislative district(s): 7 Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

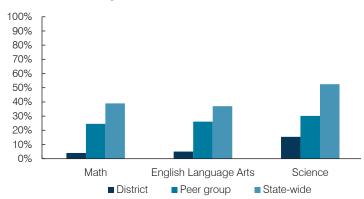
Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$2,331	\$3,137	\$844
Administration	Students per administrative position	31	32	67
Plant	Cost per square foot	\$5.79	\$6.96	\$6.30
operations	Square footage per student	322	412	155
Food service	Cost per meal	\$3.96	\$5.79	\$2.88
Transportation	Cost per mile	\$1.42	\$1.87	\$3.84
mansportation	Cost per rider	\$621	\$1,459	\$1,198

Per pupil spending

Administration		2,233	2,331	3,137	844
Plant operations Food service		2,464 986	1,867 886	2,644 1.000	977 422
Transportation		40	156	961	381
Student support		1,230	1,246	601	679
Instruction support	Α.	268	288	498	461
Total operational	\$	16,307	\$ 15,335	\$ 17,454	\$ 8,141
Land and buildings	\$	0	\$ 0	\$ 1,161	\$ 691
Equipment		474	268	735	424
Interest		0	1	31	236
Other		0	0	90	161
Total nonoperational	\$	474	\$ 269	\$ 2,017	\$ 1,512
Total per pupil spending	\$	16,781	\$ 15,604	\$ 19,471	\$ 9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	93%	93%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	45%	44%	22%
Special education population	12%	15%	12%
Students per teacher	10.3	11.2	18.5
Average teacher salary	\$41,107	\$48,132	\$48,372
Amount from Prop 301	\$3,256	\$4,375	\$5,840
Average years of teacher experience	9.3	11.5	11.3
Percentage of teachers in first 3 years	17%	6%	19%

Per pupil revenues

i ei pupii revenues			Peer	State	
	District		average	average	
Revenues by source	2016	2017	2017	2017	
Federal	\$ 11,183	\$ 9,501	\$ 2,908	\$ 1,318	
State	6,687	6,164	5,692	3,831	
Local	1,438	1,111	13,343	4,443	
Total per pupil revenues	\$19,308	\$16,776	\$21,943	\$ 9,592	

Select revenues from commo	n s	ources	
Equalization formula funding	\$	6.716	

Equalization formula funding	\$ 6,716	\$ 6,097	\$ 9,932	\$ 5,503
Amount from Prop 123	286	258	315	245
Prop 123 additional funding	55	49	57	46
Grants	2,526	2,116	2,701	1,185
Donations and tax credits	20	17	184	89

Number of peers

Select revenues from less co	receiving		
Desegregation	\$ 0	\$ 0	0 of 54
Small school adjustment	1,351	1,572	44 of 54
Federal impact aid	8,771	7,387	5 of 54
Voter-approved levy increases	0	0	7 of 54

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

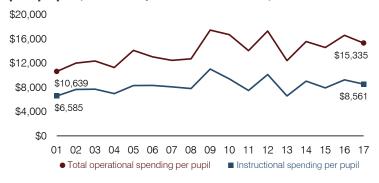
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 61.9 63.8 62.3 61.8 58.8 64.0 64.9 61.5 63.2 56.3 53.2 58.5 53.1 58.0 54.3 55.7 55.8

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

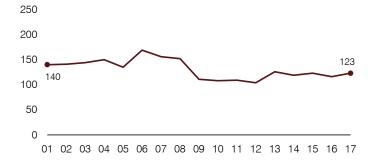
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, decreased by 12 percent. The percentage of dollars spent on instruction varied year to year, decreasing overall from 58.5 to 55.8 percent. As a percentage of total operational spending, some noninstructional areas also varied year to year, as is common for very small districts. Overall, administration increased substantially.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



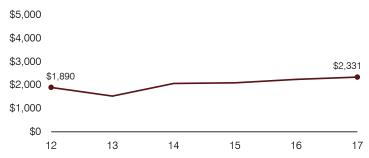
Students attending



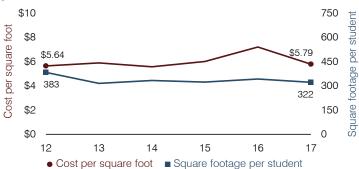
Financial stress assessment

Overall financial stress	level:	Low	
Measure: 2015 through	Assessment		
Change in number of dis	Small school adjustment		
Spending exceeded ope	rating/capital	budgets	No overspending
Spending increase election	No election held		
Operating reserve percer	5.4%, Varying		
Years of capital reserve I	More than 3 years		
Current financial and internal control status			Compliant
Low	Moderate		High

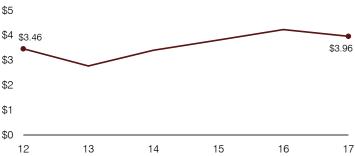
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

