McNeal Elementary School District

Cochise County

Efficiency peer groups 11 and T-11, Achievement peer group 18¹ Legislative district(s): 14

OPERATIONAL EFFICIENCY

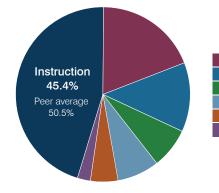
District size, location: Very small, Rural Students attending: Number of schools:

58

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STUDENT ACHIEVEMENT, STUDENT AND **TEACHER MEASURES, AND REVENUES**

Spending by operational area



Administration, 19% Plant operations, 12.8% Food service, 7.5% Transportation, 7.8% Student support, 5.1% Instruction support, 2.4%

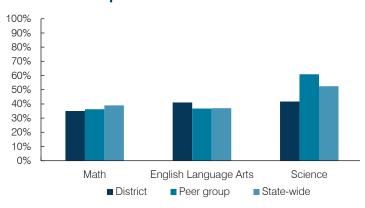
Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
	Cost per pupil	\$2,296	\$3,137	\$844
Administration Students per administrative position		23	32	67
Plant	Cost per square foot	\$10.55	\$6.96	\$6.30
operations	Square footage per student	147	412	155
Food service	Cost per meal	\$3.55	\$5.79	\$2.88
Transportation	Cost per mile	\$1.30	\$1.87	\$3.84
Transportation	Cost per rider	\$1,074	\$1,459	\$1,198

Per pupil spending

						Peer	:	State
	District			a	verage	a١	/erage	
Spending by area		2016		2017		2017		2017
Instruction	\$	5,403	\$	5,489	\$	8,613	\$	4,377
Administration		2,433		2,296		3,137		844
Plant operations		1,659		1,552		2,644		977
Food service		927		901		1,000		422
Transportation		999		942		961		381
Student support		630		616		601		679
Instruction support		180		289		498		461
Total operational	\$	12,231	\$	12,085	\$	17,454	\$	8,141
Land and buildings	\$	142	\$	128	\$	1,161	\$	691
Equipment		827		1,194		735		424
Interest		30		15		31		236
Other		0		0		90		161
Total nonoperational	\$	999	\$	1,337	\$	2,017	\$	1,512
Total per pupil spending	\$	13,230	\$	13,422	\$	19,471	\$	9,653

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	94%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	29%	26%	22%
Special education population	17%	14%	12%
Students per teacher	14.5	14.6	18.5
Average teacher salary	\$49,042	\$49,194	\$48,372
Amount from Prop 301	\$5,442	\$5,175	\$5,840
Average years of teacher experience	23.5	14.0	11.3
Percentage of teachers in first 3 years	0%	7%	19%

Per pupil revenues

						Peer		State
		District			average		average	
Revenues by source		2016		2017	1	2017		2017
Federal	\$	1,762	\$	1,318	\$	2,908	\$	1,318
State		6,765		7,092		5,692		3,831
Local		4,692		3,921		13,343		4,443
Total per pupil revenues	\$	13,219	\$ -	12,331	\$2	21,943	\$	9,592
Select revenues from commo	on s	ources						
Equalization formula funding Amount from Prop 123	\$	7,351 253	\$	8,360 266	\$	9,932 315	\$	5,503 245
Prop 123 additional funding		39		47		57		46
Grants		1,829		1,400		2,701		1,185
Donations and tax credits		66		63		184		89
					N	lumber	of	oeers
Select revenues from less co	mm	ion sou	rce	9		rece		
Desegregation		0	\$	0	0 of 54			0
Small school adjustment		\$ 0 \$ 0 0 of 54 2,617 2,326 44 of 54						
Federal impact aid		2,017		2,320				
		0		0	7 of 54			
Voter-approved levy increases		0		0		70	1 34	

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

 Year:
 2001
 2002
 2003
 2004
 2005
 2006
 2007
 2008
 2009
 2010
 2011
 2012
 2013
 2014
 2015
 2016
 2017

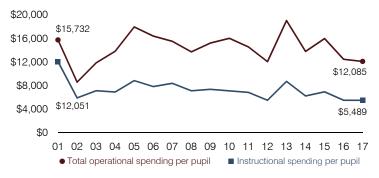
 Percentage:
 76.6
 68.7
 60.1
 49.9
 49.2
 47.7
 54.0
 51.8
 48.3
 44.3
 46.9
 45.6
 45.7
 45.1
 43.4
 44.2
 45.4

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

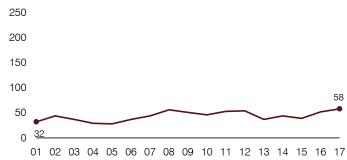
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, returned to 2012 levels. The percentage of dollars spent on instruction varied year to year, decreasing slightly overall from 45.6 to 45.4 percent. As a percentage of total operational spending, most noninstructional areas also varied year to year, as is common for very small districts. Overall, plant operations increased, while administration decreased substantially.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



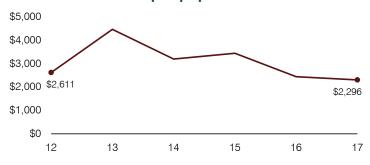
Students attending



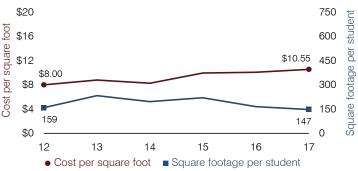
Financial stress assessment

Overall financial stress	level:	Low		
Measure: 2015 through	Assessment			
Change in number of dis	Small school adjustment			
Spending exceeded ope	No overspending			
Spending increase electi	No election held			
Operating reserve percer	Frozen taxes, Unfunded			
Years of capital reserve h	More than 3 years			
Current financial and internal control status			Not assessed	
Low	Moderate		High	

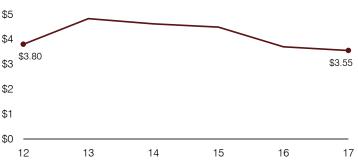
Administrative cost per pupil



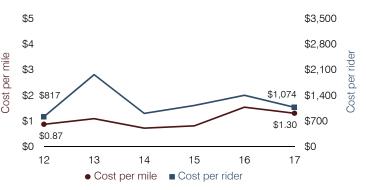
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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