# **Morenci Unified School District**

Greenlee County

Efficiency peer groups 5 and T-6, Achievement peer group 4<sup>1</sup> Legislative district(s): 14

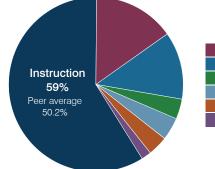
**OPERATIONAL EFFICIENCY** 

#### District size, location: Medium, Town Students attending: Number of schools:

1,332 3

#### STUDENT ACHIEVEMENT, STUDENT AND **TEACHER MEASURES, AND REVENUES**

### Spending by operational area



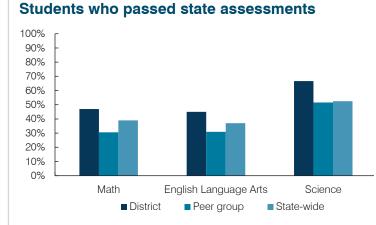
Administration, 15.1% Plant operations, 12.5% Food service, 3.7% Transportation, 4.2% Student support, 3.7% Instruction support, 1.8%

#### Efficiency measures relative to peer averages

| Operational<br>area | Measure                        |            | Distrie | ct     | Peer<br>average | State average |  |  |
|---------------------|--------------------------------|------------|---------|--------|-----------------|---------------|--|--|
|                     | Cost per pupi                  |            | \$1,36  | 61     | \$1,102         | \$844         |  |  |
| Administration      | Students per<br>administrative | position   | 6       | 62     | 53              | 67            |  |  |
| Plant               | Cost per squa                  | are foot   | \$4.5   | 56     | \$5.20          | \$6.30        |  |  |
| operations          | Square footag<br>student       | je per     | 24      | 47     | 263             | 155           |  |  |
| Food service        | Cost per mea                   | I          | \$3.4   | 45     | \$3.54          | \$2.88        |  |  |
| Transportation      | Cost per mile                  | \$5.65     |         | \$3.94 | \$3.84          |               |  |  |
| Transportation      |                                | \$1,12     | 21      | \$728  | \$1,198         |               |  |  |
| Very low            | Low                            | Comparable |         |        | High            | Very high     |  |  |

## Per pupil spending

|                          |          |       |              |    | Peer    | :  | State |
|--------------------------|----------|-------|--------------|----|---------|----|-------|
|                          | District |       | average      |    | average |    |       |
| Spending by area         |          | 2016  | 2017         |    | 2017    |    | 2017  |
| Instruction              | \$       | 4,924 | \$<br>5,320  | \$ | 4,541   | \$ | 4,377 |
| Administration           |          | 1,283 | 1,361        |    | 1,102   |    | 844   |
| Plant operations         |          | 850   | 1,124        |    | 1,289   |    | 977   |
| Food service             |          | 327   | 335          |    | 396     |    | 422   |
| Transportation           |          | 369   | 380          |    | 488     |    | 381   |
| Student support          |          | 280   | 336          |    | 632     |    | 679   |
| Instruction support      |          | 146   | 163          |    | 346     |    | 461   |
| Total operational        | \$       | 8,179 | \$<br>9,019  | \$ | 8,794   | \$ | 8,141 |
| Land and buildings       | \$       | 106   | \$<br>320    | \$ | 764     | \$ | 691   |
| Equipment                |          | 653   | 244          |    | 536     |    | 424   |
| Interest                 |          | 8     | 11           |    | 221     |    | 236   |
| Other                    |          | 408   | 766          |    | 78      |    | 161   |
| Total nonoperational     | \$       | 1,175 | \$<br>1,341  | \$ | 1,599   | \$ | 1,512 |
| Total per pupil spending | \$       | 9,354 | \$<br>10,360 | \$ | 10,393  | \$ | 9,653 |



#### Student and teacher measures

|   |          | Peer     | State    |
|---|----------|----------|----------|
| Measure                                 | District | average  | average  |
| Attendance rate                         | 94%      | 94%      | 94%      |
| Graduation rate (2016)                  | 94%      | 88%      | 80%      |
| Poverty rate (2016)                     | 7%       | 15%      | 22%      |
| Special education population            | 9%       | 13%      | 12%      |
| Students per teacher                    | 17.5     | 15.7     | 18.5     |
| Average teacher salary                  | \$51,800 | \$45,360 | \$48,372 |
| Amount from Prop 301                    | \$5,862  | \$5,787  | \$5,840  |
| Average years of teacher experience     | 12.6     | 10.4     | 11.3     |
| Percentage of teachers in first 3 years | 10%      | 17%      | 19%      |

### Per pupil revenues

| papareterio                   |      |            |     |          |           | Peer   | 1       | State |
|-------------------------------|------|------------|-----|----------|-----------|--------|---------|-------|
|                               |      | District   |     |          | average   |        | average |       |
| Revenues by source            |      | 2016       |     | 2017     |           | 2017   |         | 2017  |
| Federal                       | \$   | 253        | \$  | 454      | \$        | 3,999  | \$      | 1,318 |
| State                         |      | 540        |     | 806      |           | 4,066  |         | 3,831 |
| Local                         |      | 8,287      |     | 9,176    |           | 4,210  |         | 4,443 |
| Total per pupil revenues      | \$   | 9,080      | \$  | 10,436   | \$        | 12,275 | \$      | 9,592 |
| Select revenues from commo    | on s | sources    |     |          |           |        |         |       |
| Equalization formula funding  | \$   | 5,346      | \$  | 5,612    | \$        | 5,929  | \$      | 5,503 |
| Amount from Prop 123          |      | 238        |     | 246      |           | 243    |         | 245   |
| Prop 123 additional funding   |      | 48         |     | 49       |           | 49     |         | 46    |
| Grants                        |      | 281        |     | 717      |           | 1,751  |         | 1,185 |
| Donations and tax credits     |      | 1,826      |     | 1,816    |           | 138    |         | 89    |
|                               |      |            |     |          | Ν         | lumber | of      | peers |
| Select revenues from less co  | mn   | non sou    | rce | S        | receiving |        |         | g     |
| Desegregation                 | \$   | 0          | \$  | 0        |           | 10     | f 29    | )     |
| Small school adjustment       |      | 10 0 0 0 0 |     | f 29     | )         |        |         |       |
| Federal impact aid            |      | 0 0        |     | 14 of 29 |           |        |         |       |
| Voter-approved levy increases |      | 619        |     | 614      | 20 of 29  |        |         | )     |

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

## Morenci USD—page 2

#### Instructional spending percentage

 Year:
 2001
 2002
 2003
 2004
 2005
 2006
 2007
 2008
 2009
 2010
 2011
 2012
 2013
 2014
 2015
 2016
 2017

 Percentage:
 54.9
 57.9
 58.0
 56.8
 58.3
 56.5
 58.3
 57.2
 57.7
 57.0
 59.5
 60.7
 60.1
 60.2
 59.0

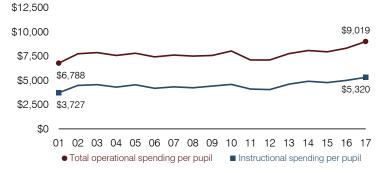
#### OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

#### 5-year spending trend (2012 through 2017)

#### Administrative cost per pupil

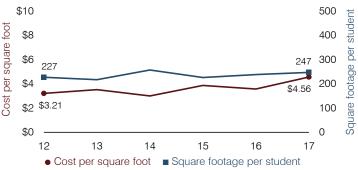
Total operational spending per pupil, adjusted for inflation, increased by 27 percent. The percentage of dollars spent on instruction varied year to year, increasing overall from 57 to 59 percent. Overall, as a percentage of total operational spending, administration decreased substantially and food service and transportation decreased, while plant operations increased and instruction support increased slightly.

#### Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)

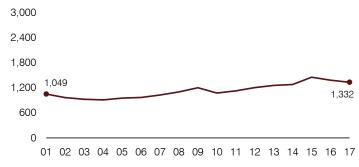


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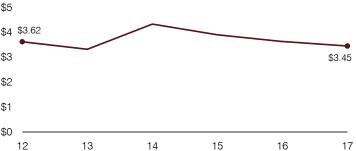
## Plant cost per square foot and square footage per student



#### Students attending



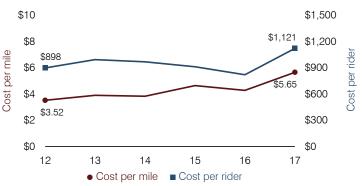
## Food service cost per meal



#### **Financial stress assessment**

| Overall financial stress   | level:               | Moderate          |                 |  |  |
|----------------------------|----------------------|-------------------|-----------------|--|--|
| Measure: 2015 through      | Assessment           |                   |                 |  |  |
| Change in number of dis    |                      | Moderate decrease |                 |  |  |
| Spending exceeded ope      | rating/capital       | budgets           | No overspending |  |  |
| Spending increase election |                      | No election held  |                 |  |  |
| Operating reserve percer   | 0.9%, Steady         |                   |                 |  |  |
| Years of capital reserve I | 1 to 3 years         |                   |                 |  |  |
| Current financial and inte | Marginally compliant |                   |                 |  |  |
| Low                        | Low Moderate         |                   |                 |  |  |

#### Transportation costs per mile and per rider



Arizona School District Spending—Fiscal Year 2017 | March 2018 | Report 18-203