

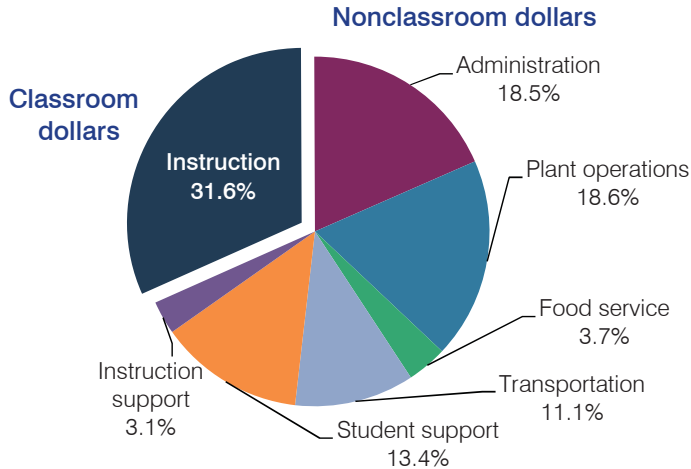
Red Mesa Unified School District

Apache County
 Efficiency peer groups 5 and T-10, Achievement peer group 7
 Legislative district(s): 7

District size, location: Medium, Rural
 Students attending: 647
 Number of schools: 5

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend (2009 through 2014)

Student enrollment decreased by 31 percent, which contributed to the 27 percent increase in total spending per pupil. Spending in the classroom decreased overall from 38.8 to 31.6 percent. Spending on administration, plant operations, and instruction support increased substantially, while spending on student support decreased substantially.

Cost measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|------------------|----------------------------|----------|--------------|---------------|
| Administration | Cost per pupil | \$3,393 | \$1,016 | \$757 |
| | Students per administrator | 23 | 54 | 68 |
| Plant operations | Cost per square foot | \$9.68 | \$4.71 | \$6.04 |
| | Square footage per student | 352 | 261 | 153 |
| Food service | Cost per meal equivalent | \$3.85 | \$3.28 | \$2.69 |
| Transportation | Cost per mile | \$3.45 | \$2.12 | \$3.62 |
| | Cost per rider | \$2,811 | \$1,121 | \$1,036 |

Very low Low Comparable High Very high

Per pupil spending by operational area

| | District | | Peer average | State average | National average |
|------------------------------|-----------------|-----------------|----------------|----------------|------------------|
| | 2013 | 2014 | 2014 | 2014 | 2012 |
| Total | \$17,354 | \$18,356 | \$8,082 | \$7,578 | \$10,667 |
| Classroom dollars | 6,703 | 5,805 | 4,193 | 4,073 | 6,495 |
| Nonclassroom dollars: | 10,651 | 12,551 | 3,889 | 3,505 | 4,172 |
| Administration | 2,659 | 3,393 | 1,016 | 757 | 1,160 |
| Plant operations | 2,716 | 3,408 | 1,145 | 923 | 1,008 |
| Food service | 618 | 675 | 389 | 405 | 429 |
| Transportation | 1,951 | 2,035 | 477 | 373 | 464 |
| Student support | 2,378 | 2,464 | 563 | 600 | 594 |
| Instruction support | 329 | 576 | 299 | 447 | 517 |

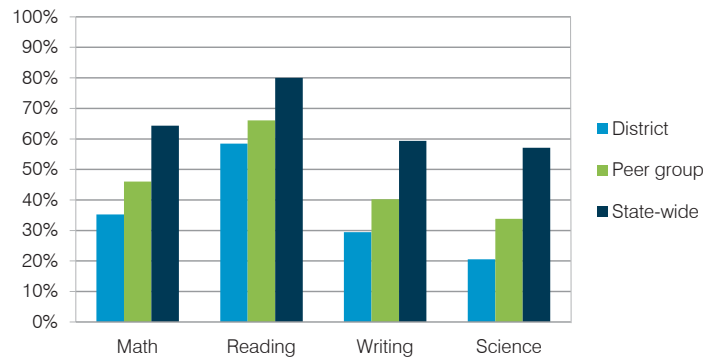
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

District grade: **D**

| Grade | Number of schools | Percentage of schools |
|-----------|-------------------|-----------------------|
| A | 0 | 0% |
| B | 0 | 0% |
| C | 3 | 60% |
| D | 1 | 20% |
| F | 1 | 20% |
| Not rated | 0 | 0% |

Students who met state standards (AIMS)



Student and teacher measures

| Measure | District | Peer average | State average |
|---|----------|--------------|---------------|
| Attendance rate | 92% | 93% | 95% |
| Graduation rate (2013) | 62% | 73% | 75% |
| Poverty rate (2013) | 51% | 45% | 24% |
| Students per teacher | 13.2 | 15.2 | 18.6 |
| Average teacher salary | \$40,382 | \$43,616 | \$46,026 |
| Amount from Proposition 301 | \$5,390 | \$4,111 | \$4,810 |
| Average years of teacher experience | 15.3 | 12.2 | 10.9 |
| Percentage of teachers in first 3 years | 11% | 18% | 20% |

Financial stress assessment

Overall financial stress level: **Moderate**

Measure: 2012 through 2014

| Measure | Assessment |
|---|-------------------------|
| Change in number of district students | Large decrease |
| Spending exceeded operating/capital budgets | No overspending |
| Spending increase election results | No election held |
| Operating reserve percentage (max. 4%), trend | 3.5%, Decreasing |
| Years of capital reserve held | Impact Aid Fund reserve |
| Current financial and internal control status | Noncompliant |

Stress level



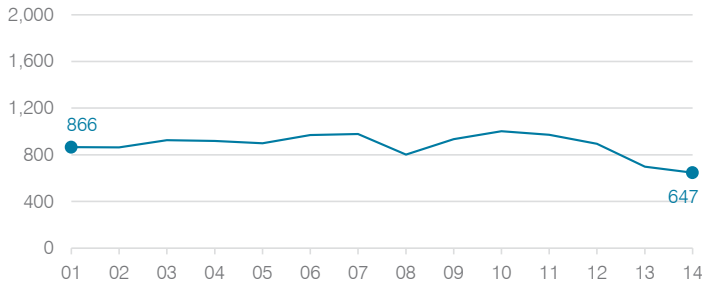
Red Mesa Unified School District

| | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|------------------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Classroom dollar percentage: | 43.6 | 45.4 | 42.9 | 42.0 | 43.9 | 42.6 | 40.4 | 38.6 | 38.7 | 40.9 | 40.6 | 39.9 | 38.6 | 31.6 |

OPERATIONAL TRENDS

Fiscal years as indicated

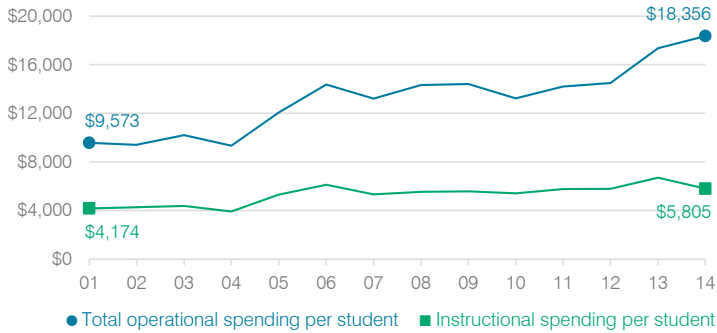
Students attending



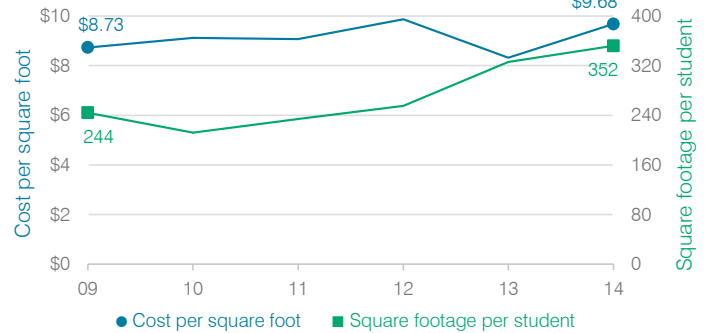
Administrative cost per student



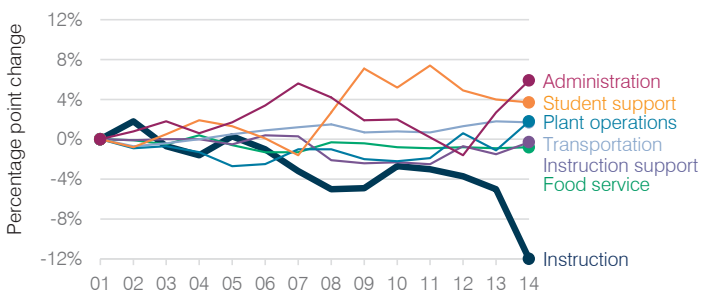
Total operational and instructional spending per student



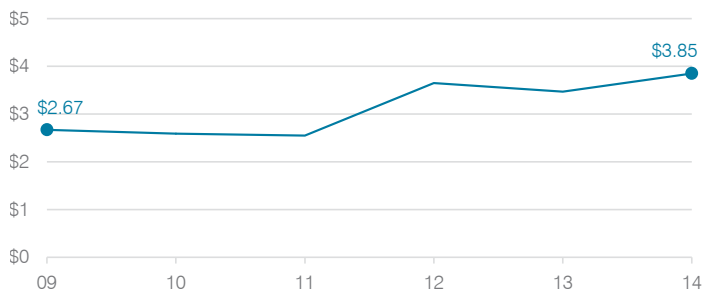
Plant cost per square foot and square footage per student



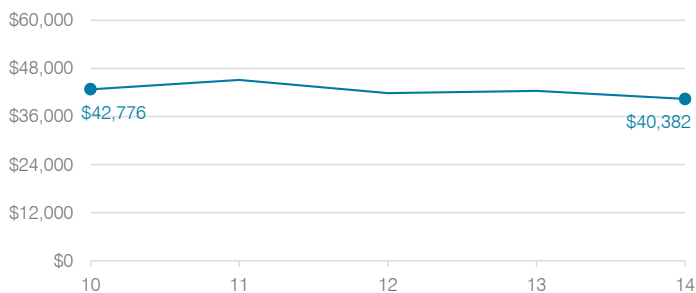
Changes in operational spending percentages



Food service cost per meal



Average teacher salary



Transportation costs per mile and per rider

