San Carlos Unified School District

Gila County

Efficiency peer groups 5 and T-6, Achievement peer group 7^{1} Legislative district(s): 7

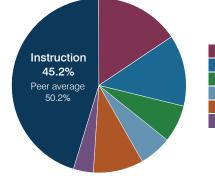
OPERATIONAL EFFICIENCY

District size, location: Medium, Town Students attending: 1,548 Number of schools:

3

STUDENT ACHIEVEMENT, STUDENT AND **TEACHER MEASURES, AND REVENUES**

Spending by operational area



Administration, 15.7% Plant operations, 13.2% Food service, 6.9% Transportation, 6% Student support, 9.3% Instruction support, 3.7%

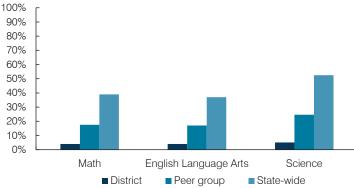
Efficiency measures relative to peer averages

| Operational area | Measure | | District | Peer average | State average | | |
|---------------------|--------------------------------|------------|----------|-----------------|---------------|--|--|
| | Cost per pupil | | \$2,310 | \$1,102 | \$844 | | |
| Administration | Students per administrative | position | 50 | 53 | 67 | | |
| Plant | Cost per square foot | | | \$5.20 | \$6.30 | | |
| operations | Square footag student | e per | 239 | 263 | 155 | | |
| Food service | Cost per meal | | \$3.68 | \$3.54 | \$2.88 | | |
| Cost per mile | | \$4.29 | \$3.94 | \$3.84 | | | |
| Transportation | Cost per rider | | \$1,203 | \$728 | \$1,198 | | |
| Very low | Low | Comparable | | High | Very high | | |

Per pupil spending

| | | | | | | Peer | 1 | State |
|--------------------------|----------|--------|----|--------|--------|--------|--------|-------|
| | District | | | a١ | /erage | a١ | /erage | |
| Spending by area | | 2016 | | 2017 | | 2017 | | 2017 |
| Instruction | \$ | 6,145 | \$ | 6,667 | \$ | 4,541 | \$ | 4,377 |
| Administration | | 2,043 | | 2,310 | | 1,102 | | 844 |
| Plant operations | | 1,576 | | 1,952 | | 1,289 | | 977 |
| Food service | | 1,157 | | 1,013 | | 396 | | 422 |
| Transportation | | 921 | | 892 | | 488 | | 381 |
| Student support | | 1,216 | | 1,367 | | 632 | | 679 |
| Instruction support | | 879 | | 543 | | 346 | | 461 |
| Total operational | \$ | 13,937 | \$ | 14,744 | \$ | 8,794 | \$ | 8,141 |
| Land and buildings | \$ | 429 | \$ | 558 | \$ | 764 | \$ | 691 |
| Equipment | | 1,311 | | 564 | | 536 | | 424 |
| Interest | | 0 | | 0 | | 221 | | 236 |
| Other | | 0 | | 45 | | 78 | | 161 |
| Total nonoperational | \$ | 1,740 | \$ | 1,167 | \$ | 1,599 | \$ | 1,512 |
| Total per pupil spending | \$ | 15,677 | \$ | 15,911 | \$ | 10,393 | \$ | 9,653 |

Students who passed state assessments



Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate | 89% | 92% | 94% |
| Graduation rate (2016) | 73% | 79% | 80% |
| Poverty rate (2016) | 45% | 43% | 22% |
| Special education population | 12% | 12% | 12% |
| Students per teacher | 15.3 | 15.3 | 18.5 |
| Average teacher salary | \$53,791 | \$48,972 | \$48,372 |
| Amount from Prop 301 | \$1,623 | \$4,489 | \$5,840 |
| Average years of teacher experience | 9.8 | 12.6 | 11.3 |
| Percentage of teachers in first 3 years | 26% | 16% | 19% |

Per pupil revenues

| | | | | | Peer | | State | |
|-------------------------------------|------------------|---|---|--|---|---|--|--|
| District | | | average | | average | | | |
| | 2016 | | 2017 | | 2017 | | 2017 | |
| \$ | 4,185 | \$ | 15,276 | \$ | 3,999 | \$ | 1,318 | |
| | 5,435 | | 5,382 | | 4,066 | | 3,831 | |
| | 1,050 | | 1,161 | | 4,210 | | 4,443 | |
| \$ | 10,670 | \$2 | 21,819 | \$ | 12,275 | \$ | 9,592 | |
| Select revenues from common sources | | | | | | | | |
| \$ | 5,600 | \$ | 5,526 | \$ | 5,929 | \$ | 5,503 | |
| | 236 | | 235 | | 243 | | 245 | |
| | 45 | | 45 | | 49 | | 46 | |
| | 2,983 | | 3,153 | | 1,751 | | 1,185 | |
| | 5 | | 10 | | 138 | | 89 | |
| | | | | Ν | lumber | of | peers | |
| Select revenues from less commo | | | S | | rece | ivin | g | |
| \$ | 0 | \$ | 0 | | 10 | f 29 |) | |
| | 0 | | 0 | | 00 | f 29 | 1 | |
| | 1,213 | | 12,172 | | 14 o | f 29 | 1 | |
| | 0 | 0 0 20 of 2 | | f 29 | 1 | | | |
| | \$ on s \$ | 2016 \$ 4,185 5,435 1,050 \$ 10,670 on sources \$ 5,600 236 45 2,983 5 mmon sour \$ 0 0 1,213 | 2016 \$ 4,185 \$ 5,435 1,050 \$ 10,670 \$ 0 sources \$ 5,600 \$ 236 45 2,983 5 mmon sources \$ 0 \$ 0 1,213 | 2016 2017 \$ 4,185 \$ 15,276 5,435 5,382 1,161 \$ 1,050 1,161 \$ 1,670 \$ 21,819 > 5,600 \$ 5,526 236 235 45 2,983 3,153 5 5 10 10 | District ax 2016 2017 \$ 4,185 \$ 15,276 5,435 5,382 1,050 1,161 \$ 10,670 \$21,819 \$ \$ 10,670 \$21,819 \$ \$ 5,600 \$ 5,526 \$ 2,366 235 45 2,983 3,153 \$ \$ 5,600 \$ 0,00 \$ \$ 5,600 \$ 0,00 \$ 2,983 3,153 \$ \$ 0 \$ 0 \$ \$ 0 \$ 0 \$ \$ 0 \$ 0 \$ \$ 1,213 12,172 | 2016 2017 \$ 4,185 \$ 15,276 \$ 3,999 5,435 5,382 4,066 1,050 1,161 4,210 \$ 10,670 \$ 21,819 \$ 12,275 on sources 236 235 2,983 3,153 1,751 5 10 138 Number rece \$ 0 0 1,213 12,172 | District average 2017 average 2017 | |

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

San Carlos USD—page 2

Instructional spending percentage

 Year:
 2001
 2002
 2003
 2004
 2005
 2006
 2007
 2008
 2009
 2010
 2011
 2012
 2013
 2014
 2015
 2016
 2017

 Percentage:
 48.7
 52.2
 54.1
 52.9
 52.5
 50.5
 54.3
 50.7
 50.3
 48.7
 45.5
 41.5
 42.8
 40.6
 46.5
 44.1
 45.2

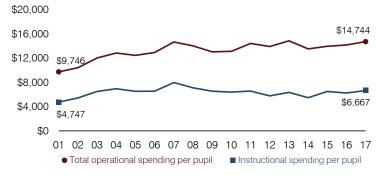
OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

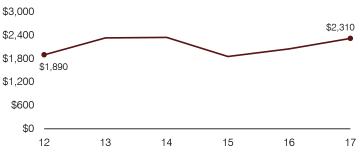
5-year spending trend (2012 through 2017)

Administrative cost per pupil

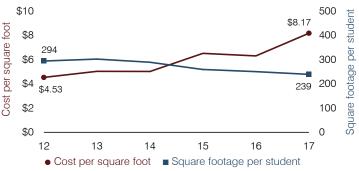
Total operational spending per pupil, adjusted for inflation, increased by 6 percent. The percentage of dollars spent on instruction varied year to year, increasing overall from 41.5 to 45.2 percent. Overall, as a percentage of total operational spending, plant operations and student support increased substantially and administration and food service increased, while instruction support decreased substantially.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)

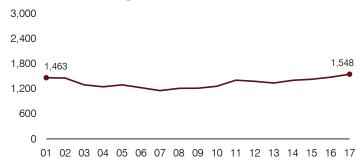




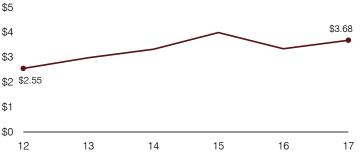
Plant cost per square foot and square footage per student



Students attending



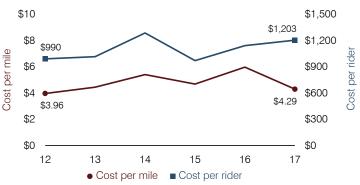
Food service cost per meal



Financial stress assessment

| Overall financial stress le | evel: | Low | |
|-----------------------------|-------------------------|-----|------|
| Measure: 2015 through | Assessment | | |
| Change in number of dist | Increase | | |
| Spending exceeded operation | No overspending | | |
| Spending increase election | No election held | | |
| Operating reserve percent | Impact Aid Fund reserve | | |
| Years of capital reserve he | More than 3 years | | |
| Current financial and inter | Compliant | | |
| Low | Moder | ate | High |

Transportation costs per mile and per rider



Arizona School District Spending—Fiscal Year 2017 | March 2018 | Report 18-203