San Fernando Elementary School District

Pima County

Efficiency peer groups 11 and T-11, Achievement peer group 16 Legislative district(s): 2

District size, location:

Very small, Rural Students attending: 25

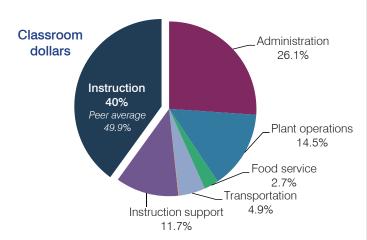
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Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area





Efficiency measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|------------------|--------------------------------------|----------|-----------------|---------------|
| | Cost per pupil | \$4,003 | \$3,013 | \$780 |
| Administration | Students per administrative position | 11 | 29 | 67 |
| Plant operations | Cost per square foot | \$7.30 | \$6.80 | \$6.09 |
| | Square footage per student | 304 | 370 | 153 |
| Food service | Cost per meal equivalent | N/A | \$5.66 | \$2.79 |
| Transportation | Cost per mile | NR | \$1.55 | \$3.66 |
| | Cost per rider | \$6,313 | \$1,620 | \$1,071 |

Per pupil spending

| | | | | | | | ١ ١ | Jiaio |
|--------------------------|----------|--------|----|---------|----|---------|-----|-------|
| | District | | | average | | average | | |
| Spending by area | | 2014 | | 2015 | | 2015 | : | 2015 |
| Instruction | \$ | 5,965 | \$ | 6,131 | \$ | 8,258 | \$ | 4,105 |
| Administration | | 2,800 | | 4,003 | | 3,013 | | 780 |
| Plant operations | | 2,241 | | 2,217 | | 2,390 | | 930 |
| Food service | | 466 | | 418 | | 967 | | 417 |
| Transportation | | 724 | | 754 | | 1,127 | | 371 |
| Student support | | 0 | | 23 | | 664 | | 613 |
| Instruction support | | 968 | | 1,788 | | 572 | _ | 442 |
| Total operational | \$ | 13,164 | \$ | 15,334 | \$ | 16,991 | \$ | 7,658 |
| | | | | | | | | |
| Land and buildings | \$ | 99 | \$ | 171 | \$ | 961 | \$ | 641 |
| Equipment | | 68 | | 292 | | 582 | | 383 |
| Interest | | 0 | | 2 | | 40 | | 225 |
| Other | | 0 | | 0 | | 90 | | 150 |
| Total nonoperational | \$ | 167 | \$ | 465 | \$ | 1,673 | \$ | 1,399 |
| | | | | | | | | |
| Total per pupil spending | \$ | 13,331 | \$ | 15,799 | \$ | 18,664 | \$ | 9,057 |

Peer

State

Student and teacher measures

| | | Peer | State |
|-----------------------------------------|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate | 91% | 94% | 94% |
| Graduation rate (2014) | N/A | N/A | N/A |
| Poverty rate (2014) | 0% | 11% | 23% |
| Students per teacher | 12.6 | 11.9 | 18.6 |
| Average teacher salary | N/A | \$44,450 | \$46,008 |
| Average years of teacher experience | N/A | 12.8 | 11.0 |
| Percentage of teachers in first 3 years | N/A | 12% | 20% |
| | | | |

STUDENT AND TEACHER MEASURES,

FINANCIAL ASSESSMENT, AND REVENUE

Students who met state standards

Measure did not meet auditors' criteria for reporting.

Financial stress assessment

Overall financial stress level:

| Measure: 2013 through | 2015 | Assessment |
|-----------------------------------------------|-----------------------|-------------------------|
| Change in number of dist | rict students | Small school adjustment |
| Spending exceeded oper | ating/capital budgets | No overspending |
| Spending increase election | on results | No election held |
| Operating reserve percent | tage (max. 4%), trend | 4.0%, Steady |
| Years of capital reserve h | eld | More than 3 years |
| Current financial and internal control status | | Not assessed |
| Low | Moderate | High |

Per nunil revenues

Federal impact aid

Voter-approved levy increases

| er pupil revenues | | | | | |
|----------------------------------------------------|-----------------|-----------------|----------|----------|--|
| or pupil revenues | | | Peer | State | |
| | District | | average | average | |
| Revenues by source | 2014 | 2015 | 2015 | 2015 | |
| Federal | \$ 1,164 | \$ 1,648 | \$ 2,858 | \$ 1,299 | |
| State | 6,311 | 6,780 | 4,521 | 3,517 | |
| Local | 4,898 | 6,732 | 13,591 | 4,248 | |
| Total revenues per pupil | <u>\$12,373</u> | <u>\$15,160</u> | \$20,970 | \$ 9,064 | |
| Select revenues from common sources | | | | | |
| Equalization formula funding | \$ 8,261 | \$ 8,111 | \$ 9,139 | \$ 5,303 | |
| Grants | 1,165 | 1,648 | 3,089 | 1,167 | |
| Donations and tax credits | 9 | 436 | 159 | 78 | |
| Number of peers | | | | | |
| Select revenues from less common sources receiving | | | | iving | |
| Desegregation | \$ 0 | \$ 0 | 0 of 53 | | |
| Small school adjustment | 4 216 | 3 979 | 41 o | f 53 | |

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Classroom dollar percentage

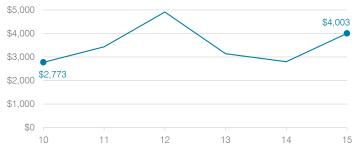
2002 Year: 2001 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 Percentage: 45.5 45.7 46.4 38.2 41.8 45.0 52.1 51.2 51.9 46.8 43.9 49.9 44.4 45.3 40.0

OPERATIONAL TRENDSFiscal years as indicated

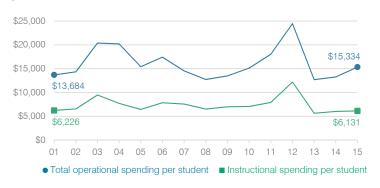
5-year spending trend (2010 through 2015)

Total operational spending per pupil, adjusted for inflation, increased by 1 percent. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 46.8 to 40 percent. As a percentage of total operational spending, most nonclassroom areas varied year to year, as is common for very small districts. Overall, instruction support increased substantially.

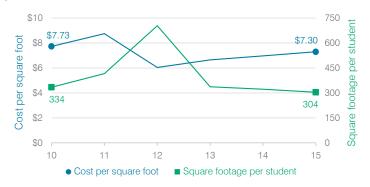
Administrative cost per student



Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



Plant cost per square foot and square footage per student



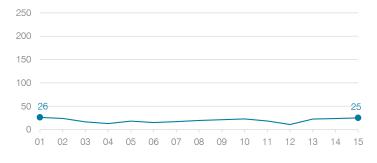
Changes in operational spending percentages



Food service cost per meal

Food service cost per meal trend is not shown because the District did not operate a food service program during all or a substantial portion of fiscal years 2010 through 2015.

Students attending



Transportation costs per mile and per rider

