Santa Cruz Elementary School District

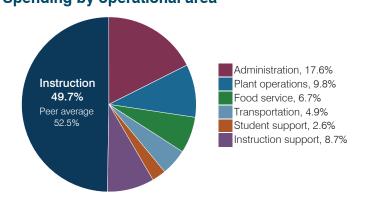
Santa Cruz County District size, location: Small, Rural

Efficiency peer groups 10 and T-10, Achievement peer group 18¹ Students attending: 214

Legislative district(s): 2 Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average		
	Cost per pupil	\$1,682	\$1,231	\$844		
Administration	Students per administrative position	61	54	67		
Plant	Cost per square foot	\$7.77	\$6.81	\$6.30		
operations	Square footage per student	121	153	155		
Food service	Cost per meal	\$3.61	\$3.41	\$2.88		
Tunnanautatian	Cost per mile	\$1.37	\$1.93	\$3.84		
Transportation	Cost per rider	\$895	\$1,267	\$1,198		
Very low	Low Comp	arable	Hiah	Very high		

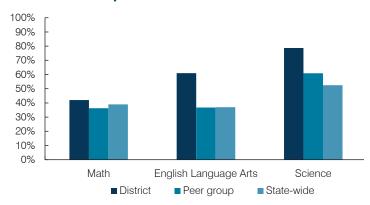
Per pupil spending

Arizona Auditor General

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	District					/erage	average		
Spending by area	2016 2017					2017	2017		
Instruction	\$	4,500	\$	4,763	\$	4,993	\$	4,377	
Administration		1,639		1,682		1,231		844	
Plant operations		1,094		937		1,125		977	
Food service		662		644		549		422	
Transportation		422		473		575		381	
Student support		0		250		606		679	
Instruction support		852		830		397		461	
Total operational	\$	9,169	\$	9,579	\$	9,476	\$	8,141	
Land and buildings	\$	214	\$	286	\$	194	\$	691	
Equipment		331		644		329		424	
Interest		26		25		167		236	
Other		0		0		91		161	
Total nonoperational	\$	571	\$	955	\$	781	\$	1,512	
Total per pupil spending	\$	9,740	\$	10,534	\$	10,257	\$	9,653	

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	94%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	27%	26%	22%
Special education population	9%	14%	12%
Students per teacher	16.5	14.6	18.5
Average teacher salary	\$52,997	\$49,194	\$48,372
Amount from Prop 301	\$6,101	\$5,175	\$5,840
Average years of teacher experience	13.5	14.0	11.3
Percentage of teachers in first 3 years	0%	7%	19%

Per pupil revenues

i ei pupii ieveliues					Peer	State		
	District				a١	/erage	average	
Revenues by source	2016 2017			2017		2017		
Federal	\$	1,526	\$	1,642	\$	2,395	\$	1,318
State		6,476		6,811		4,806		3,831
Local		1,789		1,630		4,236		4,443
Total per pupil revenues	\$	9,791	\$	10,083	\$	11,437	\$	9,592

Select revenues from common sources										
Equalization formula funding	\$	7,004	\$	7,194	\$	6,815	\$	5,503		
Amount from Prop 123		265		261		269		245		
Prop 123 additional funding		45		51		50		46		
Grants		1,526		1,649		1,792		1,185		
Donations and tax credits		7		1		341		89		

Number of peers Select revenues from less common sources receiving								
	HIIII	JII SOU	1063		receiving			
Desegregation	\$	0	\$	0	0 of 12			
Small school adjustment		0		0	0 of 12			
Federal impact aid		0		0	3 of 12			
Voter-approved levy increases		0		0	6 of 12			

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

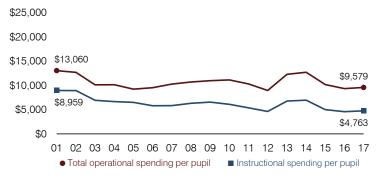
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 68.6 70.4 68.6 65.7 70.4 60.9 56.8 58.8 59.7 54.7 52.1 51.5 55.2 54.7 49.2 49.1 49.7

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

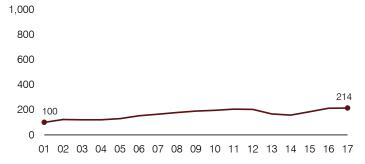
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, increased by 7 percent. The percentage of dollars spent on instruction varied year to year, decreasing overall from 51.5 to 49.7 percent. Overall, as a percentage of total operational spending, student support and instruction support increased substantially and administration increased, while plant operations decreased substantially.

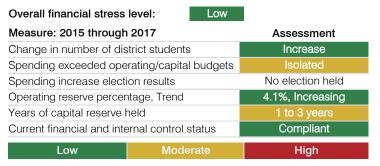
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



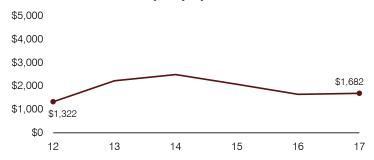
Students attending



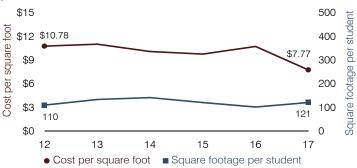
Financial stress assessment



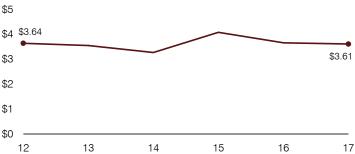
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Auditor General