## **Sentinel Elementary School District**

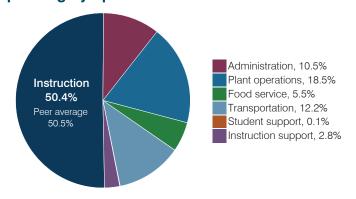
Maricopa County District size, location: Very small, Rural

Efficiency peer groups 11 and T-11, Achievement peer group 20<sup>1</sup> Students attending: 32

Legislative district(s): 4 Number of schools:

#### **OPERATIONAL EFFICIENCY**

## Spending by operational area



## Efficiency measures relative to peer averages

Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$3,499	\$3,137	\$844
Administration	Students per administrative position	26	32	67
Plant	Cost per square foot	\$14.42	\$6.96	\$6.30
operations	Square footage per student	429	412	155
Food service	Cost per meal	\$8.02	\$5.79	\$2.88
Transportation	Cost per mile	\$2.36	\$1.87	\$3.84
Transportation	Cost per rider	\$4,156	\$1,459	\$1,198

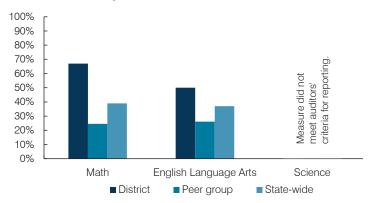
#### Per pupil spending

Arizona Auditor General

					Peer	:	State
	Di	str	ict	a١	verage	a١	/erage
Spending by area	2016		2017		2017		2017
Instruction	\$ 13,855	\$	16,821	\$	8,613	\$	4,377
Administration	2,787		3,499		3,137		844
Plant operations	5,243		6,186		2,644		977
Food service	1,447		1,847		1,000		422
Transportation	3,804		4,069		961		381
Student support	122		38		601		679
Instruction support	0		934		498		461
Total operational	\$ 27,258	\$	33,394	\$	17,454	\$	8,141
Land and buildings	\$ 108	\$	0	\$	1,161	\$	691
Equipment	1,026		2,402		735		424
Interest	9		15		31		236
Other	0		0		90		161
Total nonoperational	\$ 1,143	\$	2,417	\$	2,017	\$	1,512
Total per pupil spending	\$ 28,401	\$	35,811	\$	19,471	\$	9,653

# STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

#### Students who passed state assessments



#### Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	93%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	42%	44%	22%
Special education population	5%	15%	12%
Students per teacher	6.9	11.2	18.5
Average teacher salary	\$52,373	\$48,132	\$48,372
Amount from Prop 301	\$5,522	\$4,375	\$5,840
Average years of teacher experience	16.7	11.5	11.3
Percentage of teachers in first 3 years	0%	6%	19%

#### Per pupil revenues

			Peer	State
	District		average	average
Revenues by source	2016	2017	2017	2017
Federal	\$ 1,948	\$ 1,019	\$ 2,908	\$ 1,318
State	5,373	7,032	5,692	3,831
Local	22,119	28,304	13,343	4,443
Total per pupil revenues	\$29,440	\$36,355	\$21,943	\$ 9,592

#### Select revenues from common sources

Equalization formula funding	\$ 9,558	\$ 12,167	\$ 9,932	\$ 5,503
Amount from Prop 123	248	299	315	245
Prop 123 additional funding	46	61	57	46
Grants	2,490	2,474	2,701	1,185
Donations and tax credits	58	37	184	89

#### Number of peers

Select revenues from less co	mmon sou	ırces	receiving
Desegregation	\$ 0	\$ 0	0 of 54
Small school adjustment	13,967	16,535	44 of 54
Federal impact aid	0	0	5 of 54
Voter-approved levy increases	0	0	7 of 54

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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#### Instructional spending percentage

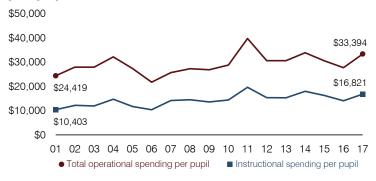
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 42.6 43.5 42.6 45.7 42.7 47.8 55.2 53.0 50.7 50.0 49.4 50.2 49.9 53.1 53.2 50.8 50.4

## OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

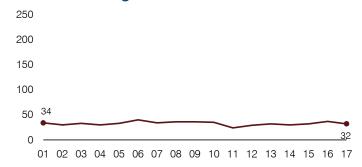
#### 5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, increased by 9 percent. The percentage of dollars spent on instruction varied year to year, ranging overall from a high of 53.2 to a low of 49.9 percent. As a percentage of total operational spending, most noninstructional areas also varied year to year, as is common for very small districts. Overall, instruction support increased substantially.

# Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



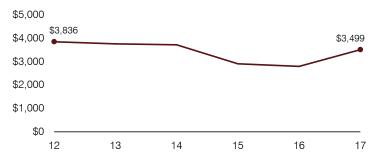
#### Students attending



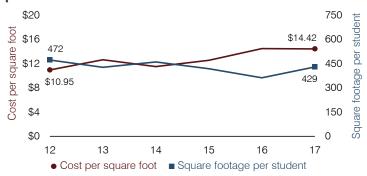
#### **Financial stress assessment**

Overall financial stress	level:	Low			
Measure: 2015 through	Assessment				
Change in number of dis	nge in number of district students				
Spending exceeded ope	rating/capital	budgets	No overspending		
Spending increase election	on results		No election held		
Operating reserve percer	10.7%, Increasing				
Years of capital reserve I	More than 3 years				
Current financial and internal control status			Compliant		
Low	Moderate		High		

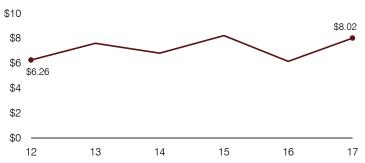
#### Administrative cost per pupil



# Plant cost per square foot and square footage per student



#### Food service cost per meal



#### Transportation costs per mile and per rider

