## **Snowflake Unified School District**

Navajo County

Efficiency peer groups 4 and T-7, Achievement peer group 5

Legislative district(s): 6

District size, location: Medium-large, Town 2,330

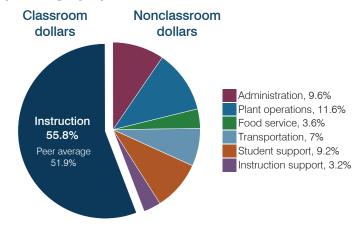
6

Students attending:

Number of schools:

#### **OPERATIONAL EFFICIENCY**

## Spending by operational area



## Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
	Cost per pupil	\$616	\$791	\$806
Administration	Students per administrative positior	63	69	67
Plant	Cost per square foot	\$4.03	\$5.35	\$6.10
operations	Square footage per student	184	191	154
Food service	Cost per meal	\$3.23	\$2.94	\$2.81
Transportation	Cost per mile	\$4.28	\$3.32	\$3.72
Transportation	Cost per rider	\$1,291	\$863	\$1,092
Very low	Low Compa	arable	Hiah	Verv high

Per pupil spending

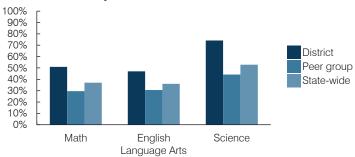
						Peer	State		
	District					verage	average		
Spending by area	2015 2016				2015 2016 2016				
Instruction	\$	3,896	\$	3,573	\$	3,915	\$	4,145	
Administration		646		616		791		806	
Plant operations		742		742		987		939	
Food service		226		231		402		415	
Transportation		403		447		405		364	
Student support		621		587		588		633	
Instruction support		195		205		473		444	
Total operational	\$	6,729	\$	6,401	\$	7,561	\$	7,746	
Land and buildings	\$	63	\$	213	\$	232	\$	621	
Equipment		261		227		291		400	
Interest		153		127		195		216	
Other		1		0		69		153	
Total nonoperational	\$	478	\$	567	\$	787	\$	1,390	
Total per pupil spending	\$	7,207	\$	6,968	\$	8,348	\$	9,136	

### STUDENT AND TEACHER MEASURES. FINANCIAL ASSESSMENT, AND REVENUES

#### Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate (2015)	95%	93%	94%
Graduation rate (2015)	93%	83%	78%
Poverty rate (2015)	22%	24%	23%
Students per teacher	21.8	16.5	18.6
Average teacher salary	\$43,400	\$44,919	\$46,384
Amount from Proposition 301	\$6,955	\$5,307	\$5,315
Average years of teacher experience	13.3	12.0	11.0
Percentage of teachers in first 3 years	13%	17%	20%

### Students who passed state assessments



#### **Financial stress assessment**

Overall financial stress level: Low	
Measure: 2014 through 2016	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage, Trend	5.4%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

### Per pupil revenues

	District					verage	average		
Revenues by source	2015 2016		2016		2016				
Federal	\$	1,019	\$	919	\$	2,396	\$	1,301	
State		4,179		4,365		3,985		3,780	
Local		2,293		2,119		3,109		4,268	
Total revenues per pupil	\$	7,491	\$	7,403	\$	9,490	\$	9,349	

#### Select revenues from common sources

Equalization formula funding	\$ 5,258	\$ 5,190	\$ 5,347	\$ 5,471
Grants	1,002	1,035	1,480	1,182
Donations and tax credits	21	24	53	86

#### Number of peers

State

Select revenues from less common sources receiving								
\$	0	\$	0	1 of 18				
	0		0	0 of 18				
	0		0	7 of 18				
	385		324	15 of 18				
	\$	\$ 0 0 0	\$ 0 \$ 0 0	\$ 0 \$ 0 0 0				

Arizona Auditor General

Arizona School District Spending—Fiscal Year 2016 | March 2017 | Report 17-204

## Snowflake USD—page 2

#### Classroom dollar percentage

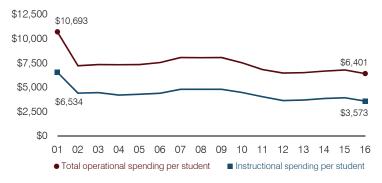
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 57.3 58.4 58.0 59.4 59.6 59.5 59.3 59.0 56.1 56.5 57.8 57.9 55.8 61.1 60.9 60.7

# OPERATIONAL TRENDS Fiscal years as indicated

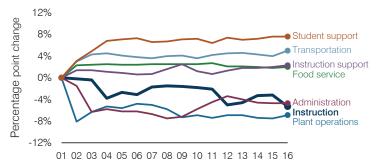
## 5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, decreased by 6 percent. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 59 to 55.8 percent. Overall, as a percentage of total operational spending, student support and instruction support increased and plant operations and transportation increased slightly, while food service decreased slightly.

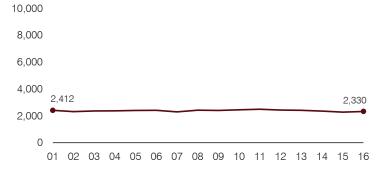
# Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



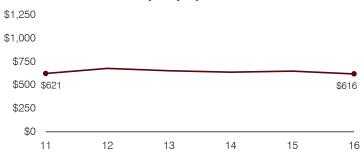
#### Changes in operational spending percentages



#### Students attending



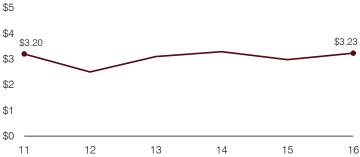
#### Administrative cost per pupil



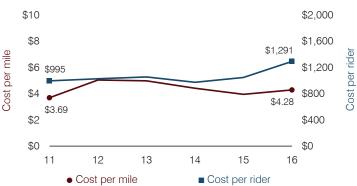
## Plant cost per square foot and square footage per student



#### Food service cost per meal



#### Transportation costs per mile and per rider



Arizona Auditor General