Solomon Elementary School District

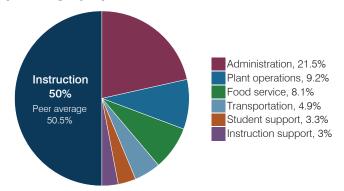
Graham County District size, location: Very small, Town

Efficiency peer groups 11 and T-11, Achievement peer group 17¹ Students attending: 180

Legislative district(s): 14 Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$2,034	\$3,137	\$844
Administration	Students per administrative position	45	32	67
Plant	Cost per square foot	\$3.54	\$6.96	\$6.30
operations	Square footage per student	247	412	155
Food service	Cost per meal	\$3.77	\$5.79	\$2.88
Transportation	Cost per mile	\$2.15	\$1.87	\$3.84
Transportation	Cost per rider	\$362	\$1,459	\$1,198

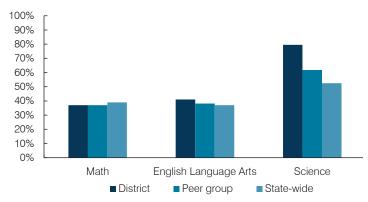
Per pupil spending

Arizona Auditor General

				Peer		State		
	District			average		a١	/erage	
Spending by area	2016 2017			2017			2017	
Instruction	\$	4,220	\$	4,723	\$	8,613	\$	4,377
Administration		2,371		2,034		3,137		844
Plant operations		1,043		874		2,644		977
Food service		800		771		1,000		422
Transportation		387		461		961		381
Student support		255		308		601		679
Instruction support		188		282		498		461
Total operational	\$	9,264	\$	9,453	\$	17,454	\$	8,141
Land and buildings	\$	435	\$	1,160	\$	1,161	\$	691
Equipment		126		827		735		424
Interest		0		0		31		236
Other		55		8		90		161
Total nonoperational	\$	616	\$	1,995	\$	2,017	\$	1,512
Total per pupil spending	\$	9,880	\$	11,448	\$	19,471	\$	9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	94%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	21%	19%	22%
Special education population	5%	14%	12%
Students per teacher	16.6	13.3	18.5
Average teacher salary	\$41,959	\$44,961	\$48,372
Amount from Prop 301	\$5,345	\$4,257	\$5,840
Average years of teacher experience	15.2	12.6	11.3
Percentage of teachers in first 3 years	0%	11%	19%

Per pupil revenues

			Peer	State
	Di	strict	average	average
Revenues by source	2016	2017	2017	2017
Federal	\$ 1,409	\$ 1,575	\$ 2,908	\$ 1,318
State	6,464	6,062	5,692	3,831
Local	2,691	2,387	13,343	4,443
Total per pupil revenues	\$10,564	\$10,024	\$21,943	\$ 9,592

Select revenues from common sources

Equalization formula funding	\$ 7,056	\$ 6,738	\$ 9,932	\$ 5,503
Amount from Prop 123	271	257	315	245
Prop 123 additional funding	53	49	57	46
Grants	1,842	1,767	2,701	1,185
Donations and tax credits	28	50	184	89

Number of peers

Select r	receiving			
Desegre	gation	\$ 0	\$ 0	0 of 54
Small so	chool adjustment	0	0	44 of 54
Federal	impact aid	0	0	5 of 54
Voter-ap	proved levy increases	0	0	7 of 54

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

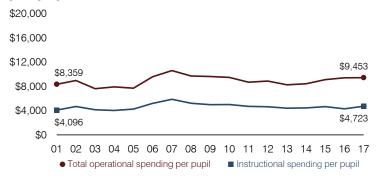
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 49.0 52.1 54.5 50.9 55.1 54.1 55.3 53.8 51.6 52.9 54.1 52.3 53.3 52.8 51.2 45.6 50.0

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

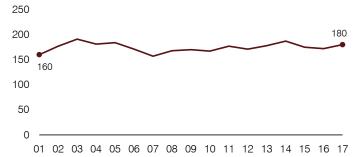
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, increased by 6 percent. The percentage of dollars spent on instruction varied year to year, decreasing overall from 52.3 to 50 percent. As a percentage of total operational spending, some noninstructional areas also varied year to year, as is common for very small districts. Overall, administration increased substantially.

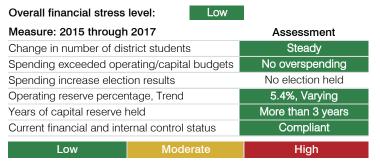
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



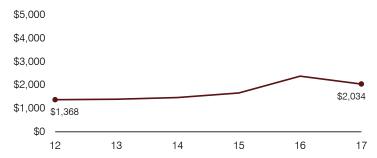
Students attending



Financial stress assessment



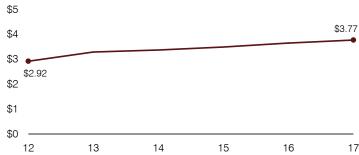
Administrative cost per pupil



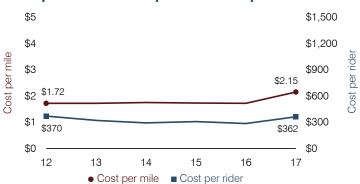
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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