

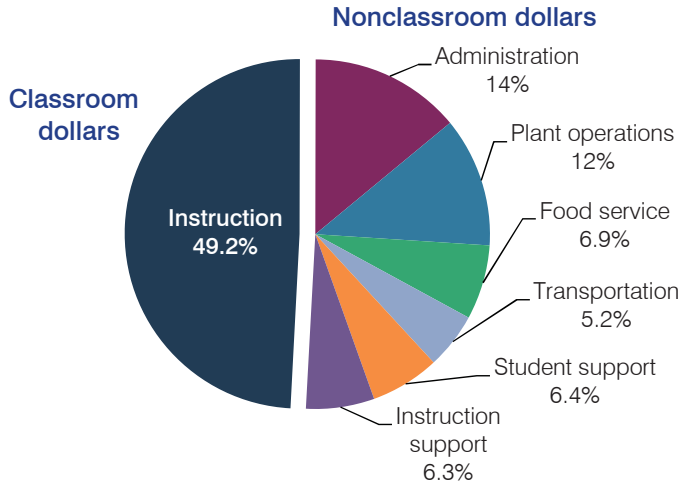
# Toltec Elementary School District

Pinal County  
 Efficiency peer groups 9 and T-6, Achievement peer group 17  
 Legislative district(s): 11

District size, location: Medium, Rural  
 Students attending: 1,117  
 Number of schools: 2

## OPERATIONAL EFFICIENCY

### Spending by operational area



### 5-year spending trend (2009 through 2014)

Student enrollment decreased by 21 percent, which contributed to the 19 percent increase in total spending per pupil. Spending in the classroom decreased overall from 59 to 49.2 percent. Overall, spending on administration, student support, and instruction support increased substantially and spending on plant operations increased.

### Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$1,049	\$974	\$757
	Students per administrator	80	65	68
Plant operations	Cost per square foot	\$5.81	\$6.55	\$6.04
	Square footage per student	155	140	153
Food service	Cost per meal equivalent	\$3.30	\$2.82	\$2.69
Transportation	Cost per mile	\$3.32	\$3.73	\$3.62
	Cost per rider	NR	\$512	\$1,036

Very low
Low
Comparable
High
Very high

### Per pupil spending by operational area

	District		Peer average	State average	National average
	2013	2014	2014	2014	2012
<b>Total</b>	<b>\$6,215</b>	<b>\$7,498</b>	<b>\$7,678</b>	<b>\$7,578</b>	<b>\$10,667</b>
<b>Classroom dollars</b>	<b>2,824</b>	<b>3,692</b>	<b>3,796</b>	<b>4,073</b>	<b>6,495</b>
<b>Nonclassroom dollars:</b>	<b>3,391</b>	<b>3,806</b>	<b>3,882</b>	<b>3,505</b>	<b>4,172</b>
Administration	860	1,049	974	757	1,160
Plant operations	905	902	902	923	1,008
Food service	403	519	549	405	429
Transportation	468	386	496	373	464
Student support	457	477	463	600	594
Instruction support	298	473	498	447	517

## STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

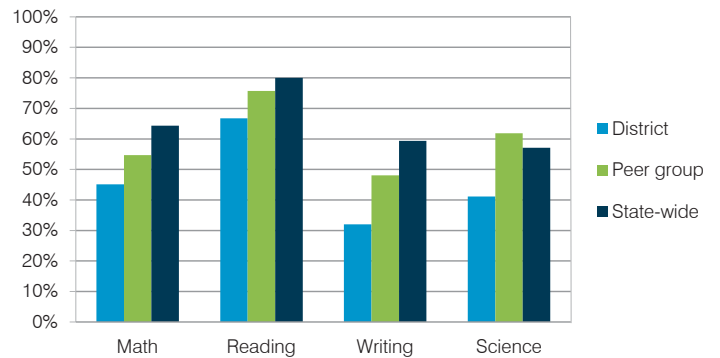
### ADE-reported district and school letter grades

District grade: **C**

Grade	Number of schools <sup>1</sup>	Percentage of schools
A	0	0%
B	0	0%
C	3	100%
D	0	0%
F	0	0%
Not rated	0	0%

<sup>1</sup> Includes schools that share a campus and on-line schools.

### Students who met state standards (AIMS)



### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	94%	95%
Graduation rate (2013)	N/A	N/A	N/A
Poverty rate (2013)	18%	20%	24%
Students per teacher	16.0	12.3	18.6
Average teacher salary	\$35,969	\$43,736	\$46,026
Amount from Proposition 301	\$1,901	\$3,455	\$4,810
Average years of teacher experience	9.5	11.8	10.9
Percentage of teachers in first 3 years	10%	15%	20%

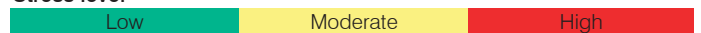
### Financial stress assessment

Overall financial stress level: **High**

Measure: 2012 through 2014

Measure	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	Capital only
Spending increase election results	Voter-rejected
Operating reserve percentage (max. 4%), trend	2.0%, Varying
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

Stress level



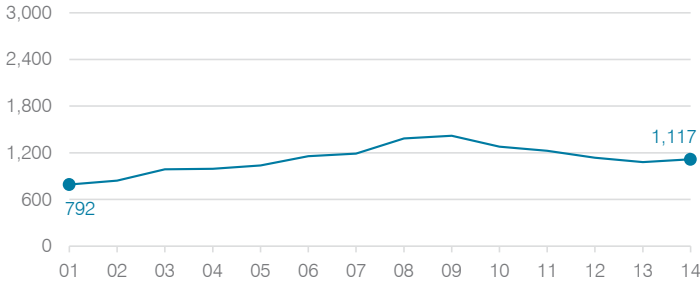
# Toltec Elementary School District

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Classroom dollar percentage:	61.0	60.0	58.1	57.5	62.3	64.6	59.0	58.0	59.0	53.9	49.9	44.9	45.4	49.2

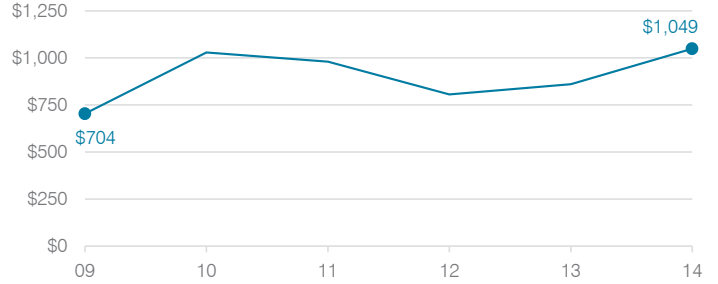
## OPERATIONAL TRENDS

Fiscal years as indicated

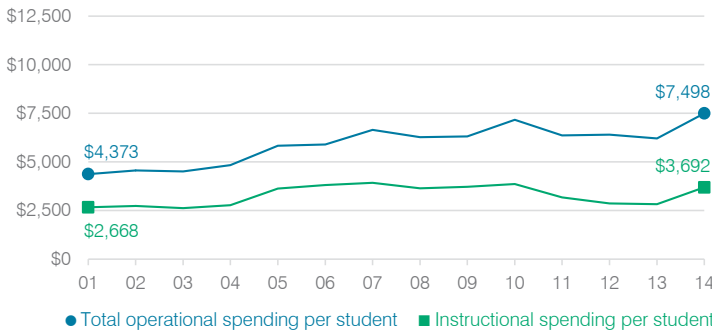
### Students attending



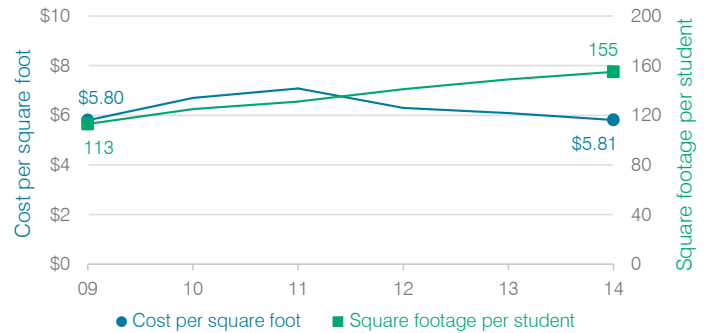
### Administrative cost per student



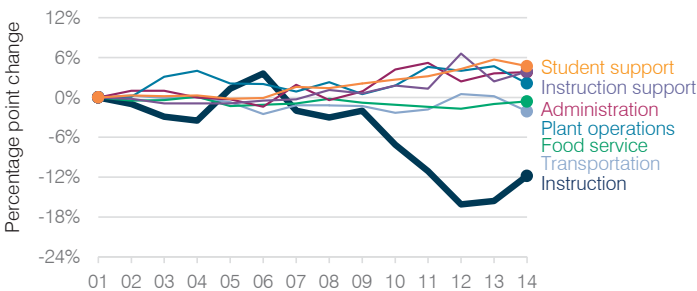
### Total operational and instructional spending per student



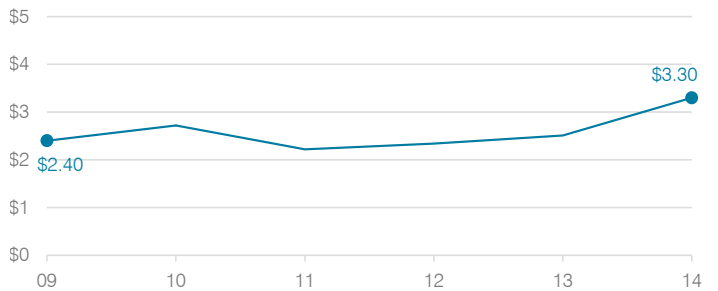
### Plant cost per square foot and square footage per student



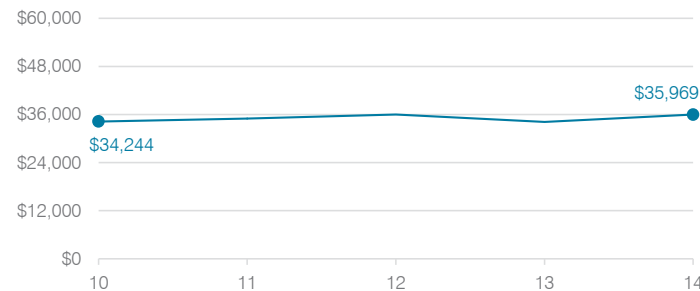
### Changes in operational spending percentages



### Food service cost per meal



### Average teacher salary



### Transportation costs per mile and per rider

Transportation costs per mile and per rider trends are not shown because the District did not report reliable data during multiple years.