

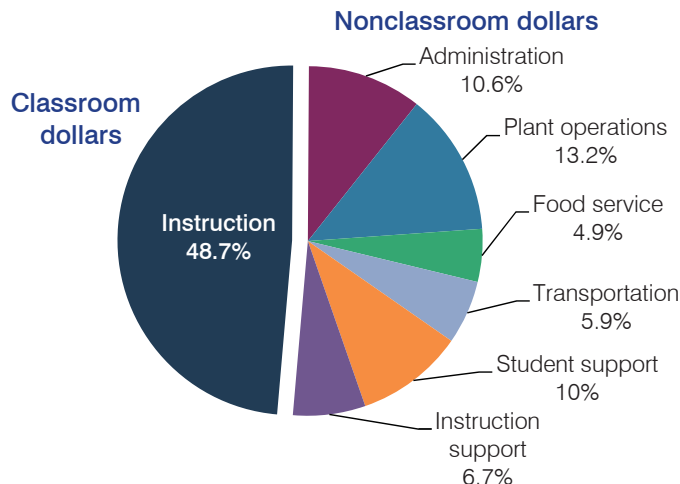
# Tucson Unified School District

Pima County  
 Efficiency peer groups 1 and T-5, Achievement peer group 3  
 Legislative district(s): 2, 3, 4, 9, and 10

District size, location: Very large, City  
 Students attending: 46,827  
 Number of schools: 86

## OPERATIONAL EFFICIENCY

### Spending by operational area



### 5-year spending trend (2009 through 2014)

Total spending per pupil decreased by 2 percent. Spending in the classroom decreased from 53.5 to 48.7 percent. Spending on administration and transportation increased and spending on plant operations, food service, and student support increased slightly. Spending on instruction support remained stable.

### Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$855	\$630	\$757
	Students per administrator	61	81	68
Plant operations	Cost per square foot	\$6.21	\$5.83	\$6.04
	Square footage per student	171	143	153
Food service	Cost per meal equivalent	\$2.91	\$2.72	\$2.69
Transportation	Cost per mile	\$4.79	\$3.47	\$3.62
	Cost per rider	\$1,877	\$1,326	\$1,036

Very low   Low   Comparable   High   Very high

### Per pupil spending by operational area

	District		Peer average	State average	National average
	2013	2014	2014	2014	2012
<b>Total</b>	<b>\$8,421</b>	<b>\$8,080</b>	<b>\$7,208</b>	<b>\$7,578</b>	<b>\$10,667</b>
<b>Classroom dollars</b>	<b>4,139</b>	<b>3,934</b>	<b>4,086</b>	<b>4,073</b>	<b>6,495</b>
<b>Nonclassroom dollars:</b>	<b>4,282</b>	<b>4,146</b>	<b>3,122</b>	<b>3,505</b>	<b>4,172</b>
Administration	865	855	630	757	1,160
Plant operations	1,162	1,063	831	923	1,008
Food service	369	397	330	405	429
Transportation	481	482	346	373	464
Student support	816	806	605	600	594
Instruction support	589	543	380	447	517

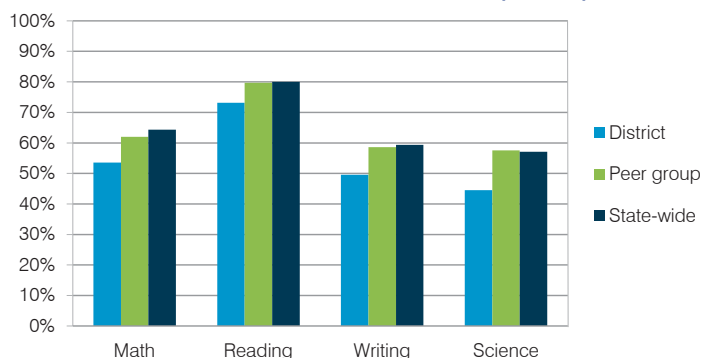
## STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

### ADE-reported district and school letter grades

District grade: **C**

Grade	Number of schools	Percentage of schools
A	12	14%
B	26	30%
C	33	38%
D	9	10%
F	3	4%
Not rated	3	4%

### Students who met state standards (AIMS)



### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	92%	94%	95%
Graduation rate (2013)	80%	80%	75%
Poverty rate (2013)	26%	23%	24%
Students per teacher	18.1	18.6	18.6
Average teacher salary	\$44,040	\$45,840	\$46,026
Amount from Proposition 301	\$4,277	\$5,396	\$4,810
Average years of teacher experience	12.4	11.7	10.9
Percentage of teachers in first 3 years	16%	19%	20%

### Financial stress assessment

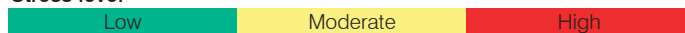
Overall financial stress level: **Moderate**

Measure: 2012 through 2014

Assessment

Change in number of district students	Concentrated decrease
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage (max. 4%), trend	2.7%, Varying
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant

Stress level

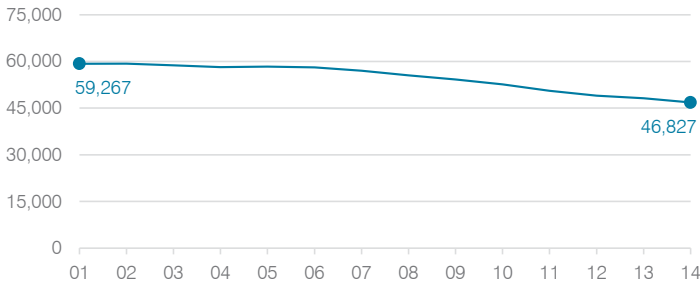


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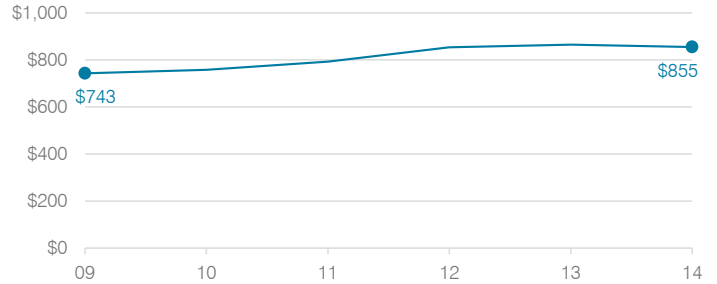
Classroom dollar percentage: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014  
 53.9 54.7 54.9 55.0 55.4 54.9 54.3 53.4 53.5 53.9 50.4 50.6 49.2 48.7

## OPERATIONAL TRENDS Fiscal years as indicated

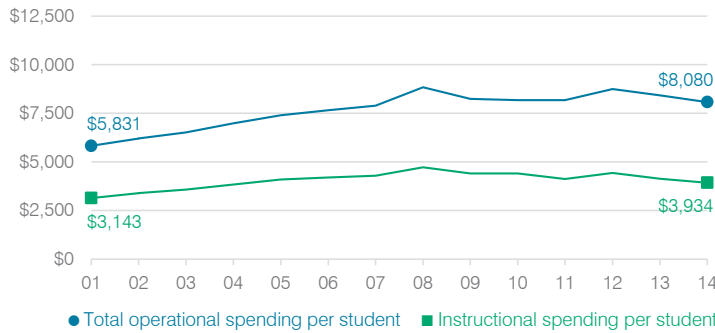
### Students attending



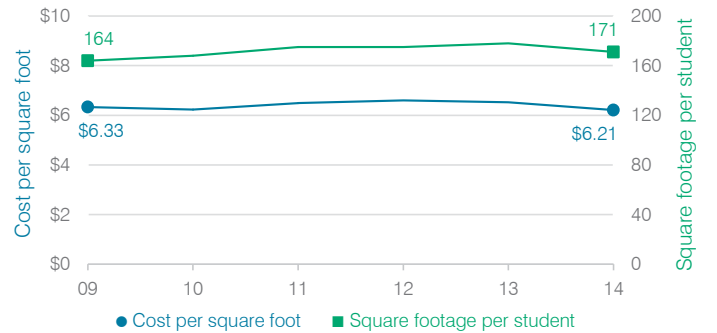
### Administrative cost per student



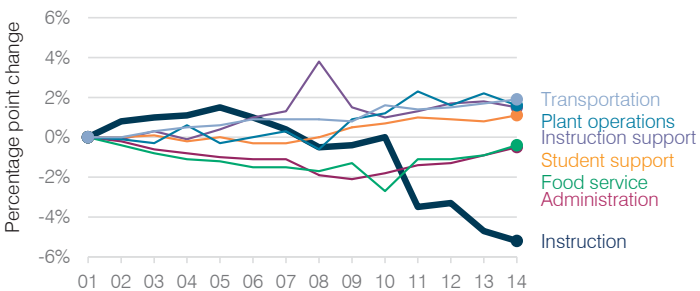
### Total operational and instructional spending per student



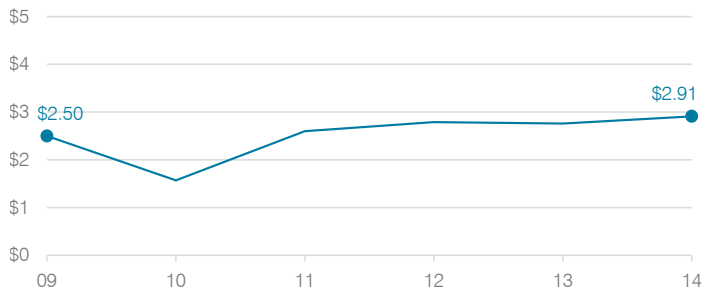
### Plant cost per square foot and square footage per student



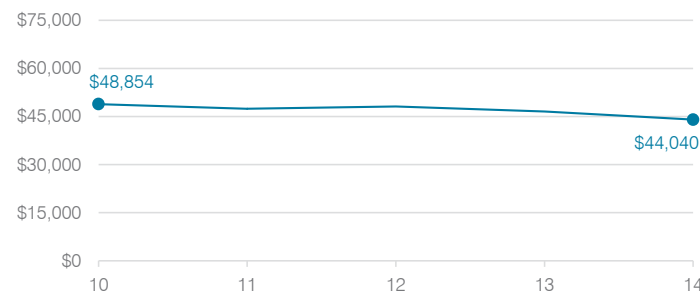
### Changes in operational spending percentages



### Food service cost per meal



### Average teacher salary



### Transportation costs per mile and per rider

