Vail Unified School District

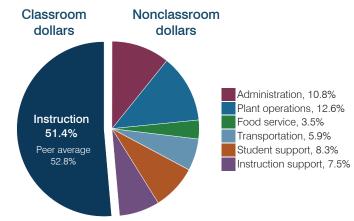
Pima County

Efficiency peer groups 2 and T-5, Achievement peer group 1 Legislative district(s): 2, 10, and 14

District size, location:Large, CityStudents attending:12,009Number of schools:18

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

| Operational area | Measure | Dist | trict | Peer average | State average | |
|---------------------|-----------------------------------|-----------|-------|-----------------|---------------|--|
| | Cost per pupil | \$ | 5736 | \$733 | \$806 | |
| Administration | Students per administrative po | osition | 58 | 68 | 67 | |
| Plant | Cost per square | foot \$ | 7.79 | \$6.17 | \$6.10 | |
| operations | Square footage student | Der | 110 | 147 | 154 | |
| Food service | Cost per meal | \$2 | 2.89 | \$2.89 | \$2.81 | |
| Transportation | Cost per mile | \$2 | 2.89 | \$3.76 | \$3.72 | |
| Transportation | Cost per rider | \$ | 6717 | \$1,462 | \$1,092 | |
| Very low | Low C | omparable | | High | Very high | |

Per pupil spending

| | | Di | istri | ct | | Peer /erage | | State /erage | |
|--------------------------|-----------|-------|-------|-------|----|----------------|------|-----------------|--|
| Spending by area | 2015 2016 | | | | | 2016 | 2016 | | |
| Instruction | \$ | 3,735 | \$ | 3,500 | \$ | 3,809 | \$ | 4,145 | |
| Administration | | 725 | | 736 | | 733 | | 806 | |
| Plant operations | | 846 | | 861 | | 901 | | 939 | |
| Food service | | 238 | | 238 | | 345 | | 415 | |
| Transportation | | 396 | | 402 | | 361 | | 364 | |
| Student support | | 554 | | 569 | | 575 | | 633 | |
| Instruction support | | 458 | | 508 | | 494 | | 444 | |
| Total operational | \$ | 6,952 | \$ | 6,814 | \$ | 7,218 | \$ | 7,746 | |
| Land and buildings | \$ | 282 | \$ | 1,313 | \$ | 811 | \$ | 621 | |
| Equipment | | 273 | | 437 | | 408 | | 400 | |
| Interest | | 203 | | 232 | | 225 | | 216 | |
| Other | | 348 | | 340 | | 144 | | 153 | |
| Total nonoperational | \$ | 1,106 | \$ | 2,322 | \$ | 1,588 | \$ | 1,390 | |
| Total per pupil spending | \$ | 8,058 | \$ | 9,136 | \$ | 8,806 | \$ | 9,136 | |

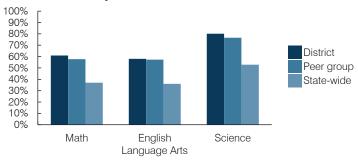
Student and teacher measures

| | | Peer | State |
|---|----------|----------|----------|
| Measure | District | average | average |
| Attendance rate (2015) | 95% | 95% | 94% |
| Graduation rate (2015) | 91% | 94% | 78% |
| Poverty rate (2015) | 8% | 7% | 23% |
| Students per teacher | 18.9 | 18.9 | 18.6 |
| Average teacher salary | \$36,977 | \$42,930 | \$46,384 |
| Amount from Proposition 301 | \$4,834 | \$5,559 | \$5,315 |
| Average years of teacher experience | 8.8 | 11.2 | 11.0 |
| Percentage of teachers in first 3 years | 23% | 19% | 20% |

STUDENT AND TEACHER MEASURES.

FINANCIAL ASSESSMENT, AND REVENUES

Students who passed state assessments



Financial stress assessment

Overall financial stress level: Low Measure: 2014 through 2016 Assessment Change in number of district students Increase Spending exceeded operating/capital budgets No overspending Spending increase election results Voter-approved Operating reserve percentage, Trend 4.5%, Increasing Years of capital reserve held Less than 1 year

| Current financial and inte | Marginally compliant | |
|----------------------------|----------------------|------|
| Low | Moderate | High |

Door

State

Per pupil revenues

| | | | | | | Peer | State | | |
|-------------------------------|-------------------|-----------------|------|---------|----------|---------|---------|-------|--|
| | | Di | stri | ct | a١ | /erage | average | | |
| Revenues by source | 2015 2016 | | | | | 2016 | | 2016 | |
| Federal | \$ | 387 | \$ | 501 | \$ | 947 | \$ | 1,301 | |
| State | | 4,305 | | 4,330 | | 3,521 | | 3,780 | |
| Local | | 3,770 | | 3,440 | | 4,421 | | 4,268 | |
| Total revenues per pupil | \$ | 8,462 | \$ | 8,271 | \$ | 8,889 | \$ | 9,349 | |
| Select revenues from comme | ons | sources | \$ | | | | | | |
| Equalization formula funding | \$ | 5,472 | \$ | 5,443 | \$ | 5,399 | \$ | 5,471 | |
| Grants | | 363 | | 504 | | 985 | | 1,182 | |
| Donations and tax credits | | 111 | | 157 | | 86 | | | |
| | | Number of peers | | | | | | | |
| Select revenues from less co | mmon sources rece | | | | | | ivin | g | |
| Desegregation | \$ | 0 | \$ | 0 | | 3 of 10 | | | |
| Small school adjustment | 0 0 | | | 0 of 10 | | |) | | |
| Federal impact aid | 22 | | 47 | | 2 0 | | f 10 | | |
| Voter-approved levy increases | 861 882 | | | | 10 of 10 | | | | |

Vail USD—page 2

Classroom dollar percentage

| Year: | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
|-------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| Percentage: | 57.4 | 55.8 | 58.6 | 59.0 | 58.5 | 60.2 | 59.3 | 59.9 | 59.9 | 59.7 | 57.6 | 55.8 | 56.0 | 54.1 | 53.7 | 51.4 |

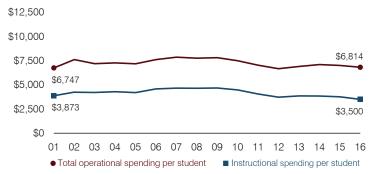
OPERATIONAL TRENDS Fiscal years as indicated

5-year spending trend (2011 through 2016)

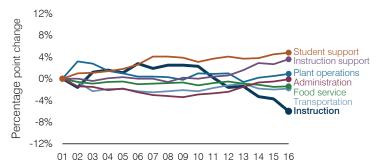
Administrative cost per pupil

Total operational spending per pupil, adjusted for inflation, decreased by 3 percent. The percentage of dollars spent in the classroom decreased from 57.6 to 51.4 percent. As a percentage of total operational spending, administration and instruction support increased substantially and student support increased, while food service decreased slightly. Other nonclassroom areas varied year to year.

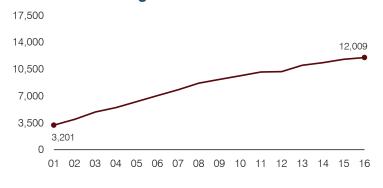
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)

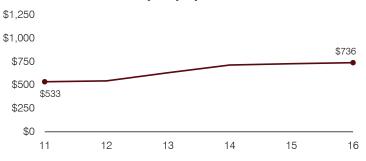


Changes in operational spending percentages

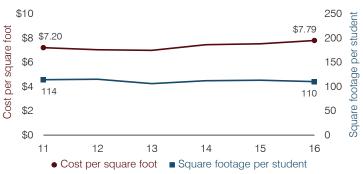


Students attending

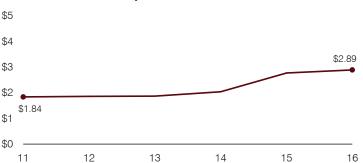




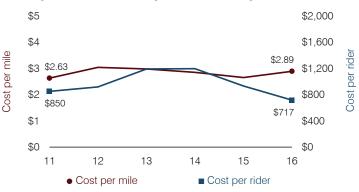
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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