Vernon Elementary School District

Apache County District size, location: Very small, Rural

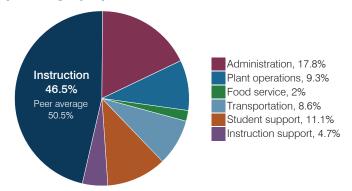
Efficiency peer groups 11 and T-11, Achievement peer group 19¹ Students attending: 81

Legislative district(s): 7

Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$3,095	\$3,137	\$844
Administration	Students per administrative position	18	32	67
Plant	Cost per square foot	\$5.60	\$6.96	\$6.30
operations	Square footage per student	289	412	155
Food service	Cost per meal	\$2.51	\$5.79	\$2.88
Transportation	Cost per mile	\$1.32	\$1.87	\$3.84
mansportation	Cost per rider	\$990	\$1,459	\$1,198

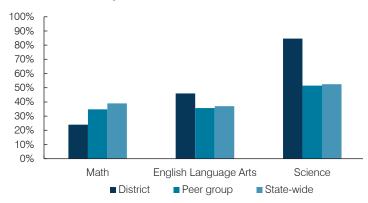
Per pupil spending

Arizona Auditor General

1 1 1 3					Peer		State
	Di	str	ict	a١	/erage	a١	/erage
Spending by area	2016		2017		2017	:	2017
Instruction	\$ 7,092	\$	8,085	\$	8,613	\$	4,377
Administration	4,116		3,095		3,137		844
Plant operations	1,691		1,618		2,644		977
Food service	463		351		1,000		422
Transportation	1,606		1,496		961		381
Student support	750		1,916		601		679
Instruction support	743		811		498		461
Total operational	\$ 16,461	\$	17,372	\$	17,454	\$	8,141
Land and buildings	\$ 642	\$	0	\$	1,161	\$	691
Equipment	1,485		95		735		424
Interest	16		0		31		236
Other	2		0		90		161
Total nonoperational	\$ 2,145	\$	95	\$	2,017	\$	1,512
Total per pupil spending	\$ 18,606	\$	17,467	\$	19,471	\$	9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	92%	93%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	30%	34%	22%
Special education population	12%	15%	12%
Students per teacher	10.2	14.8	18.5
Average teacher salary	\$43,781	\$46,717	\$48,372
Amount from Prop 301	\$4,094	\$4,152	\$5,840
Average years of teacher experience	10.7	11.3	11.3
Percentage of teachers in first 3 years	33%	16%	19%

Per pupil revenues

	District			average		a١	verage
Revenues by source	2016		2017		2017		2017
Federal	\$ 3,487	\$	2,442	\$	2,908	\$	1,318
State	7,016		9,168		5,692		3,831
Local	4,871		6,396		13,343		4,443
Total per pupil revenues	\$ 15,374	\$	18,006	\$2	21,943	\$	9,592

Sele	ect r	eve	nues	from	comm	on source	s

Equalization formula funding	\$ 10,263	\$ 11,307	\$ 9,932	\$ 5,503
Amount from Prop 123	282	322	315	245
Prop 123 additional funding	57	63	57	46
Grants	3,929	2,624	2,701	1,185
Donations and tax credits	35	52	184	89

Number of peers

State

Select revenues from less co	mmc	n sou	rces		receiving
Desegregation	\$	0	\$	0	0 of 54
Small school adjustment		508		615	44 of 54
Federal impact aid		0		0	5 of 54
Voter-approved levy increases		0		0	7 of 54

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

Coo / Apportaix / 10/ information out in action of months and in out in group and / Apportaix B 10/ obtained and including

Vernon ESD—page 2

Instructional spending percentage

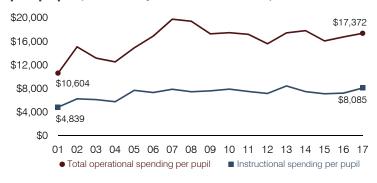
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 45.6 41.5 46.5 46.0 51.6 43.3 39.8 38.3 44.0 45.2 43.6 45.9 48.4 41.9 44.2 43.1 46.5

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

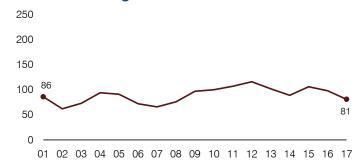
5-year spending trend (2012 through 2017)

Student enrollment decreased by 30 percent, which contributed to the 11 percent increase in total operational spending per pupil, adjusted for inflation. The percentage of dollars spent on instruction varied year to year, increasing slightly overall from 45.9 to 46.5 percent. As a percentage of total operational spending, all noninstructional areas also varied year to year, as is common for very small districts.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



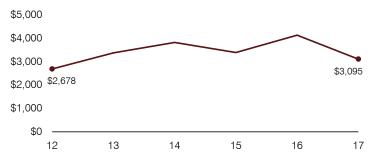
Students attending



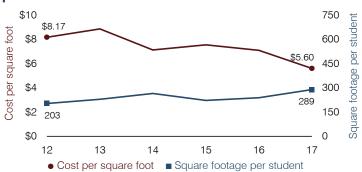
Financial stress assessment

Overall financial stress	level:	Moderate	
Measure: 2015 through	2017		Assessment
Change in number of dis	strict students	3	Small school adjustment
Spending exceeded ope	rating/capita	l budgets	Isolated
Spending increase electi	ion results		No election held
Operating reserve percer	ntage, Trend		3.4%, Increasing
Years of capital reserve I	neld		1 to 3 years
Current financial and inte	Marginally compliant		
Low	Mode	erate	High

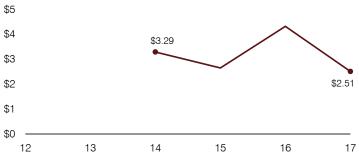
Administrative cost per pupil



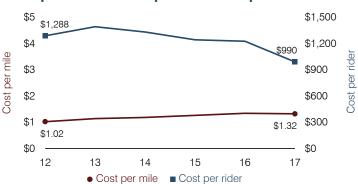
Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



Arizona Auditor General