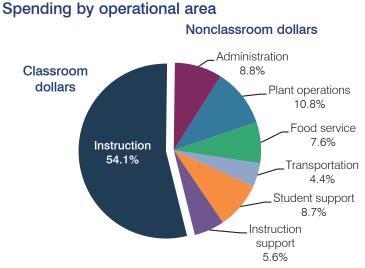
Washington Elementary School District

Maricopa County

Efficiency peer groups 7 and T-3, Achievement peer group 14 Legislative district(s): 20, 24, 28 and 30

District size, location: Students attending: Number of schools: Very large, City 21,284 32

OPERATIONAL EFFICIENCY



5-year spending trend

Total spending per pupil decreased by 3 percent. Spending in the classroom decreased from 57.6 to 54.1 percent. Overall, spending on food service increased and spending on administration and instruction support increased slightly. Spending on other nonclassroom areas remained fairly stable.

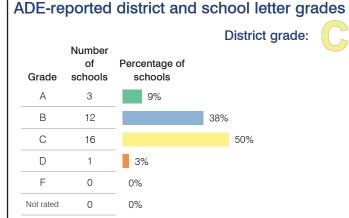
Cost measures relative to peer averages

Operational area	Measure		District	Peer average	State average
	Cost per pupil		\$699	\$664	\$746
Administration	Students per administrator		78	76	67
Cost per squar		quare foot	\$6.25	\$6.19	\$6.03
operations	Square footage per student		137	130	153
Food service	Cost per meal equivalent		\$2.35	\$2.52	\$2.58
Transportation	Cost per mile		\$4.59	\$4.05	\$3.55
Transportation	Cost per rider		\$913	\$1,000	\$1,015
Very low	Low Comparable		e Hig	gh V	ery high

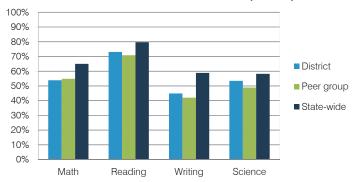
Per pupil spending by operational area

	Die	ut a t	Peer	State	National
	Dist		average	average	average
	2012	2013	2013	2013	2011
Total	\$7,795	\$7,939	\$7,109	\$7,496	\$10,658
Classroom dollars	4,344	4,299	3,883	4,031	6,520
Nonclassroom dollars:	3,451	3,640	3,226	3,465	4,138
Administration	663	699	664	746	1,138
Plant operations	840	859	766	924	1,015
Food service	568	607	501	396	412
Transportation	339	347	298	369	452
Student support	640	687	520	582	593
Instruction support	401	441	477	448	528

STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT



Students who met state standards (AIMS)



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	95%	95%	94%
Graduation rate (2012)	N/A	N/A	N/A
Poverty rate (2012)	34%	37%	25%
Students per teacher	16.0	17.1	18.3
Average teacher salary	\$41,394	\$42,646	\$45,264
Amount from Proposition 301	\$3,752	\$2,598	\$3,784
Average years of teacher experience	11.1	9.5	10.9
Percentage of teachers in first 3 years	19%	24%	19%

Financial stress assessment

Overall financial stress level: Low

Measure: 2011 through	Assessment			
Number of students atter	Steady			
Spending exceeded ope	No overspending			
Spending increase electi	Mixed election results			
Operating reserve percer	4.0%, Steady			
Years of capital reserve h	1 to 3 years			
Current financial and inte	Compliant			
Stress level				
Low	Moderate	High		

Arizona School District Spending—Fiscal Year 2013

Arizona Office of the Auditor General