

Washington Elementary School District

Maricopa County

Efficiency peer groups 7 and T-3, Achievement peer group 14¹

Legislative district(s): 20, 24, 28, and 30

District size, location:

Very large, City

Students attending:

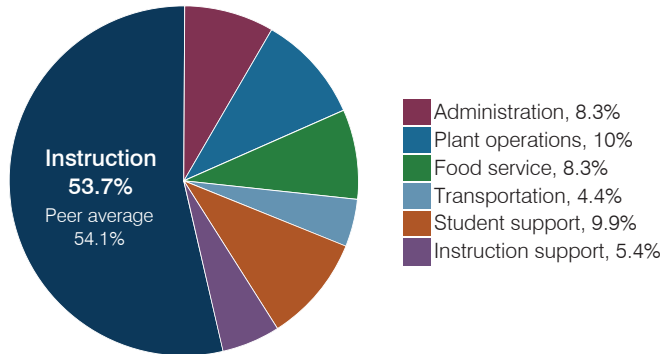
22,126

Number of schools:

32

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$690	\$796	\$844
	Students per administrative position	78	75	67
Plant operations	Cost per square foot	\$6.26	\$6.23	\$6.30
	Square footage per student	132	135	155
Food service	Cost per meal	\$2.71	\$2.77	\$2.88
Transportation	Cost per mile	\$4.81	\$4.28	\$3.84
	Cost per rider	\$1,438	\$1,207	\$1,198

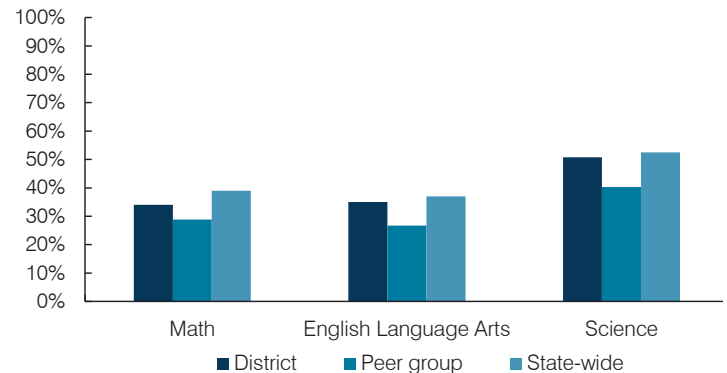
Very low Low Comparable High Very high

Per pupil spending

Spending by area	District		Peer average 2017	State average 2017
	2016	2017		
Instruction	\$ 4,265	\$ 4,455	\$ 4,304	\$ 4,377
Administration	679	690	796	844
Plant operations	784	829	837	977
Food service	655	686	566	422
Transportation	350	367	303	381
Student support	789	819	671	679
Instruction support	425	445	511	461
Total operational	\$ 7,947	\$ 8,291	\$ 7,988	\$ 8,141
Land and buildings	\$ 437	\$ 677	\$ 499	\$ 691
Equipment	182	308	357	424
Interest	143	179	361	236
Other	149	168	168	161
Total nonoperational	\$ 911	\$ 1,332	\$ 1,385	\$ 1,512
Total per pupil spending	\$ 8,858	\$ 9,623	\$ 9,373	\$ 9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	94%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	31%	35%	22%
Special education population	14%	12%	12%
Students per teacher	16.9	18.1	18.5
Average teacher salary	\$43,901	\$45,606	\$48,372
Amount from Prop 301	\$5,280	\$5,189	\$5,840
Average years of teacher experience	10.4	8.5	11.3
Percentage of teachers in first 3 years	27%	32%	19%

Per pupil revenues

Revenues by source	District		Peer average 2017	State average 2017
	2016	2017		
Federal	\$ 1,747	\$ 1,819	\$ 1,522	\$ 1,318
State	4,445	4,441	4,236	3,831
Local	3,429	3,460	3,488	4,443
Total per pupil revenues	\$ 9,621	\$ 9,720	\$ 9,246	\$ 9,592

Select revenues from common sources

	District 2016	District 2017	Peer average	State average
Equalization formula funding	\$ 5,265	\$ 5,275	\$ 5,133	\$ 5,503
Amount from Prop 123	241	241	235	245
Prop 123 additional funding	43	43	44	46
Grants	1,798	1,878	1,543	1,185
Donations and tax credits	40	42	45	89

Select revenues from less common sources

	District 2016	District 2017	Number of peers receiving
Desegregation	\$ 268	\$ 271	4 of 10
Small school adjustment	0	0	0 of 10
Federal impact aid	0	0	2 of 10
Voter-approved levy increases	1,479	1,447	10 of 10

¹ See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

Instructional spending percentage

Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Percentage:	64.0	62.3	62.3	61.3	60.8	62.0	60.3	57.6	57.5	55.5	55.9	55.7	54.1	54.3	54.5	53.7	53.7

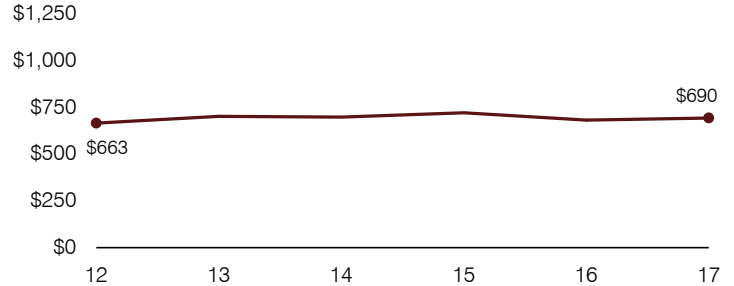
OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT

Fiscal years as indicated

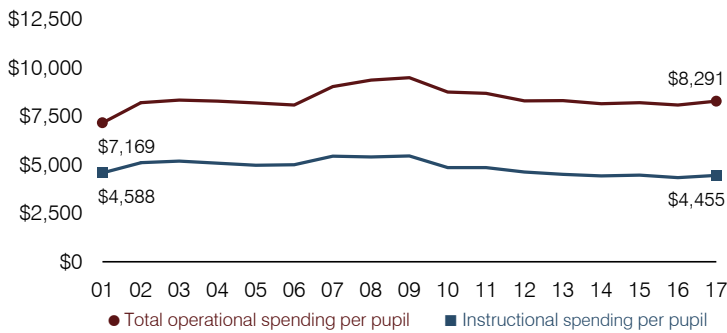
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, returned to 2012 levels. The percentage of dollars spent on instruction decreased overall from 55.7 to 53.7 percent. As a percentage of total operational spending, food service and student support increased, while plant operations decreased slightly overall. Other noninstructional areas remained stable.

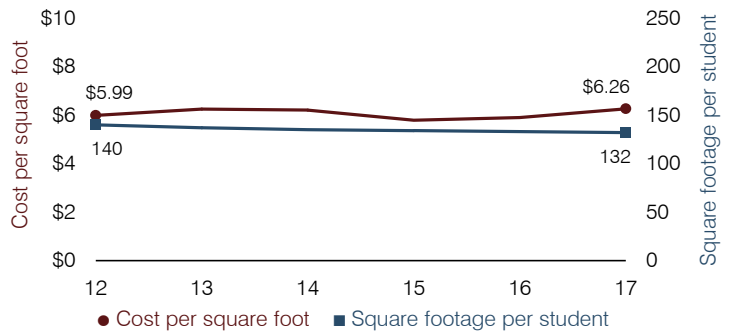
Administrative cost per pupil



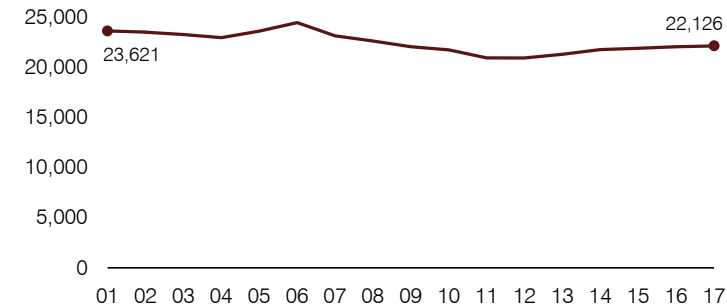
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



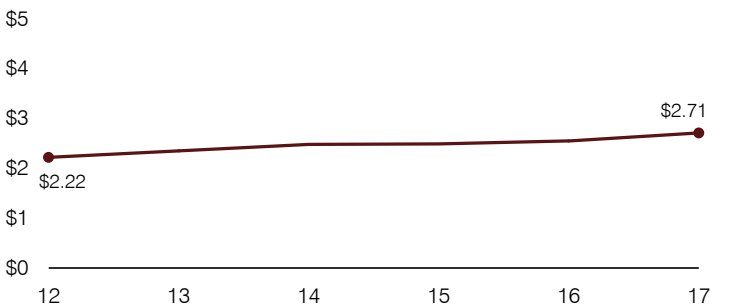
Plant cost per square foot and square footage per student



Students attending



Food service cost per meal



Financial stress assessment

Overall financial stress level:	Low
Measure: 2015 through 2017	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	7.6%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant
	<div style="display: flex; justify-content: space-around; width: 100%;"> <div style="background-color: #28a745; color: white; padding: 2px;">Low</div> <div style="background-color: #ffc107; color: white; padding: 2px;">Moderate</div> <div style="background-color: #dc3545; color: white; padding: 2px;">High</div> </div>

Transportation costs per mile and per rider

