

Willcox Unified School District

Cochise County

Efficiency peer groups 5 and T-10, Achievement peer group 6¹

Legislative district(s): 14

District size, location:

Medium, Rural

Students attending:

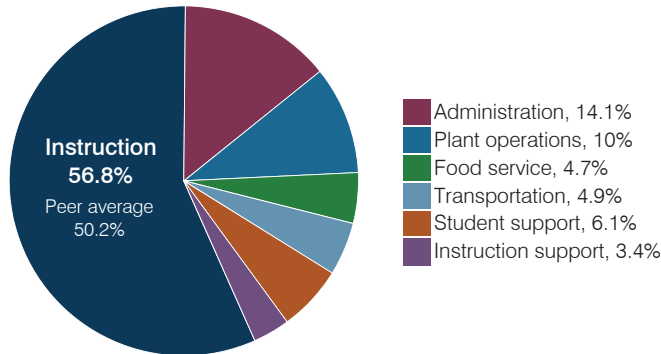
1,101

Number of schools:

3

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$1,118	\$1,102	\$844
	Students per administrative position	47	53	67
Plant operations	Cost per square foot	\$3.19	\$5.20	\$6.30
	Square footage per student	248	263	155
Food service	Cost per meal	\$3.33	\$3.54	\$2.88
Transportation	Cost per mile	\$2.30	\$1.93	\$3.84
	Cost per rider	\$1,436	\$1,267	\$1,198

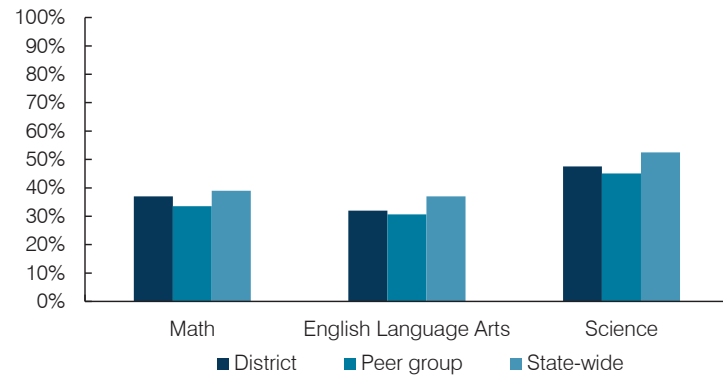
Very low Low Comparable High Very high

Per pupil spending

Spending by area	District		Peer average 2017	State average 2017
	2016	2017		
Instruction	\$ 4,425	\$ 4,500	\$ 4,541	\$ 4,377
Administration	1,056	1,118	1,102	844
Plant operations	809	792	1,289	977
Food service	368	370	396	422
Transportation	343	389	488	381
Student support	488	486	632	679
Instruction support	242	266	346	461
Total operational	\$ 7,731	\$ 7,921	\$ 8,794	\$ 8,141
Land and buildings	\$ 91	\$ 42	\$ 764	\$ 691
Equipment	257	327	536	424
Interest	438	410	221	236
Other	0	1	78	161
Total nonoperational	\$ 786	\$ 780	\$ 1,599	\$ 1,512
Total per pupil spending	\$ 8,517	\$ 8,701	\$ 10,393	\$ 9,653

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	98%	94%	94%
Graduation rate (2016)	82%	84%	80%
Poverty rate (2016)	29%	32%	22%
Special education population	NR	14%	12%
Students per teacher	15.5	16.4	18.5
Average teacher salary	\$39,910	\$44,227	\$48,372
Amount from Prop 301	\$4,833	\$5,336	\$5,840
Average years of teacher experience	13.1	12.6	11.3
Percentage of teachers in first 3 years	11%	17%	19%

Per pupil revenues

Revenues by source	District		Peer average 2017	State average 2017
	2016	2017		
Federal	\$ 1,294	\$ 1,243	\$ 3,999	\$ 1,318
State	4,341	4,130	4,066	3,831
Local	5,390	4,907	4,210	4,443
Total per pupil revenues	\$ 11,025	\$ 10,280	\$ 12,275	\$ 9,592

Select revenues from common sources

	District	Peer average	State average
Equalization formula funding	\$ 5,940	\$ 5,980	\$ 5,929
Amount from Prop 123	240	242	243
Prop 123 additional funding	48	49	46
Grants	1,305	1,266	1,751
Donations and tax credits	104	47	138

Select revenues from less common sources

	District	Peer average	State average
Desegregation	\$ 0	\$ 0	1 of 29
Small school adjustment	0	0	0 of 29
Federal impact aid	0	0	14 of 29
Voter-approved levy increases	1,341	1,596	20 of 29

¹ See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

Instructional spending percentage

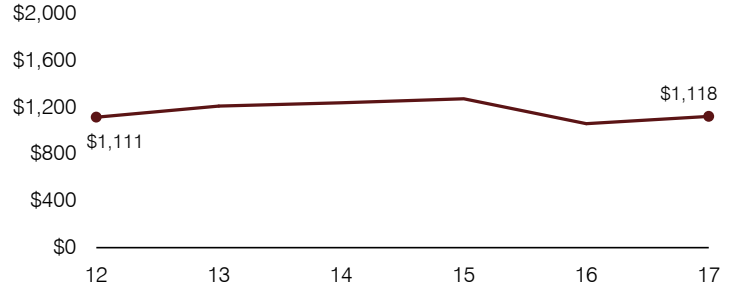
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Percentage:	58.2	57.9	59.0	62.1	62.8	59.9	60.2	58.4	55.8	54.5	53.6	52.8	54.5	53.2	55.5	57.2	56.8

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT
Fiscal years as indicated

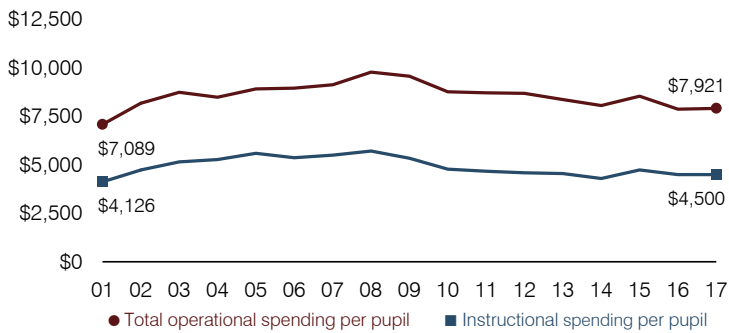
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, decreased by 9 percent. The percentage of dollars spent on instruction varied year to year, increasing overall from 52.8 to 56.8 percent. Overall, as a percentage of total operational spending, plant operations decreased substantially and student support decreased, while administration increased slightly. Other noninstructional areas remained stable.

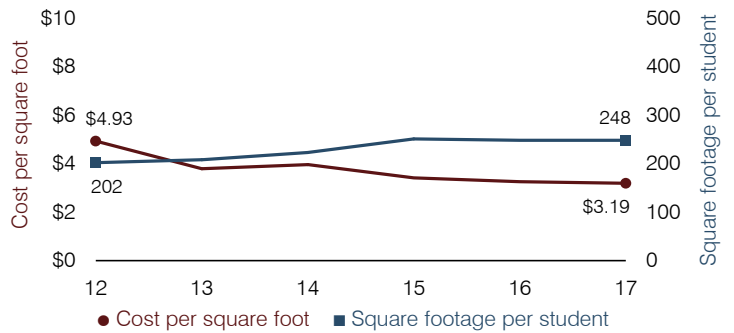
Administrative cost per pupil



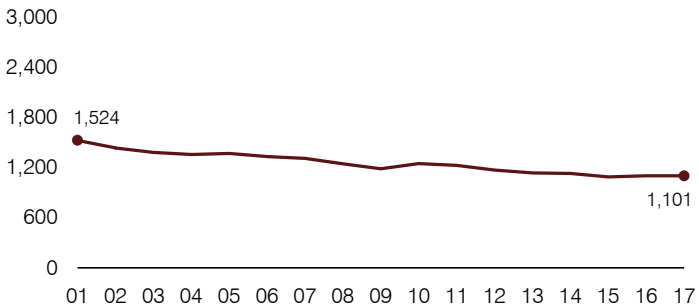
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



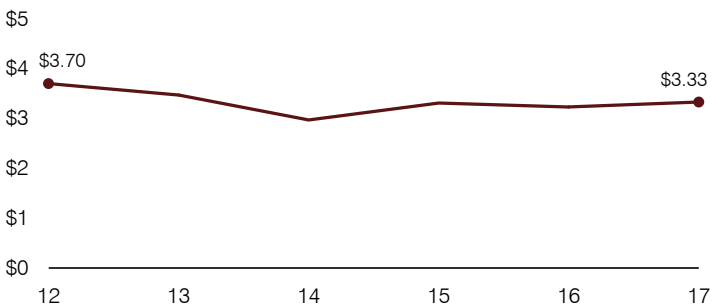
Plant cost per square foot and square footage per student



Students attending



Food service cost per meal



Financial stress assessment

Overall financial stress level: **Low**

Measure: 2015 through 2017

	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	6.6%, Varying
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Compliant

Low Moderate High

Transportation costs per mile and per rider

