

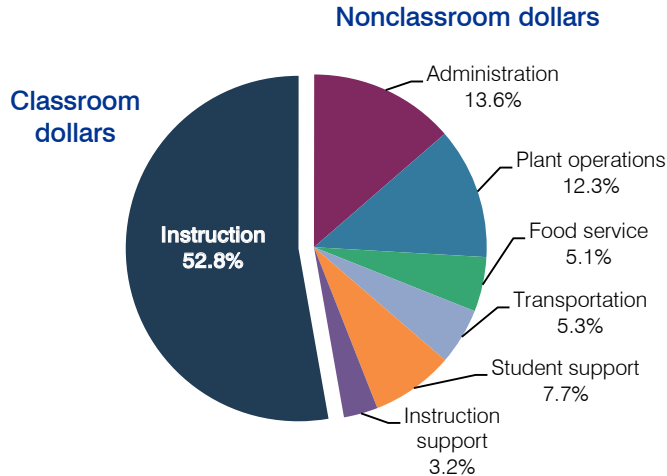
# Willcox Unified School District

Cochise County  
 Efficiency peer groups 5 and T-12, Achievement peer group 5  
 Legislative district(s): 14

District size / location: Medium, Town  
 Students attending: 1,169  
 Number of schools: 3

## OPERATIONAL EFFICIENCY

### Spending by operational area



### 5-year spending trend

Total spending per pupil increased by 6 percent. Spending in the classroom decreased from 60.2 to 52.8 percent. Overall, spending on administration and student support increased substantially, while spending on other nonclassroom areas remained fairly stable.

### Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$1,111	\$1,074	\$736
	Students per administrator	49	56	66
Plant operations	Cost per square foot	\$4.93	\$4.82	\$6.09
	Square footage per student	202	250	152
Food service	Cost per meal equivalent	\$3.70	\$2.97	\$2.47
Transportation	Cost per mile	\$2.91	\$2.02	\$3.50
	Cost per rider	\$1,603	\$1,181	\$982

Very low   Low   Comparable   High   Very high

### Per-pupil spending by operational area

	District		Peer average	State average	National average
	2011	2012	2012	2012	2010
<b>Total</b>	<b>\$7,953</b>	<b>\$8,150</b>	<b>\$8,416</b>	<b>\$7,475</b>	<b>\$10,652</b>
<b>Classroom dollars</b>	<b>4,259</b>	<b>4,306</b>	<b>4,202</b>	<b>4,053</b>	<b>6,526</b>
<b>Nonclassroom dollars:</b>	<b>3,694</b>	<b>3,844</b>	<b>4,214</b>	<b>3,422</b>	<b>4,126</b>
Administration	1,044	1,111	1,074	736	1,139
Plant operations	909	999	1,179	928	1,012
Food service	383	413	412	382	405
Transportation	391	436	536	362	443
Student support	657	625	619	578	592
Instruction support	310	260	394	436	535

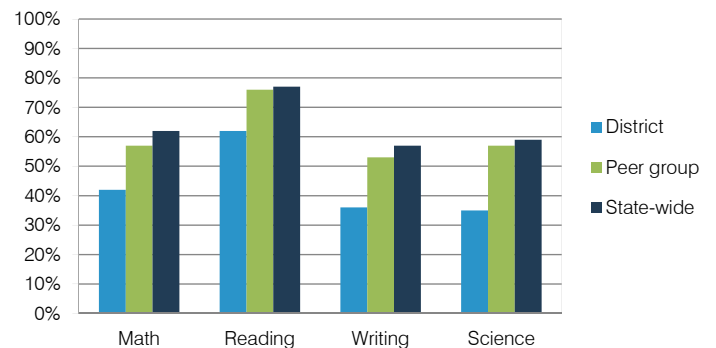
## STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

### ADE-reported district and school letter grades

District grade: **C**

Grade	Number of schools	Percentage of schools
A	0	0%
B	0	0%
C	2	67%
D	1	33%
F	0	0%
Not rated	0	0%

### Percentage of students who met state standards (AIMS)



### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	94%	94%
Graduation rate (2011)	71%	82%	78%
Poverty rate (2011)	23%	24%	25%
Students per teacher	15.8	17.0	18.1
Average teacher salary	\$39,344	\$40,636	\$45,193
Amount from Proposition 301	\$2,827	\$3,192	\$3,195
Average years of teacher experience	13.4	11.8	11.0
Percentage of teachers in first 3 years	19%	15%	16%

### Financial stress assessment

Overall financial stress level: **Moderate**

Measure: 2010 through 2012	Assessment
Number of students attending	Moderate decrease
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage (max. 4%), trend	2.3%, Varying
Years of capital reserve held	1 to 3 years
Current financial and internal control status	Marginally compliant

