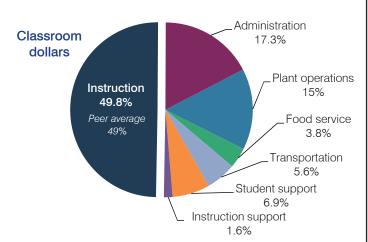
Williams Unified School District

Coconino County Efficiency peer groups 6 and T-9, Achievement peer group 6 Legislative district(s): 6 District size, location: Small, Town Students attending: 590 Number of schools: 2

OPERATIONAL EFFICIENCY

Spending by operational area

Nonclassroom dollars



Efficiency measures relative to peer averages

Operational					Peer	State		
area	Measure		District		average	average		
	Cost per pupi	l	\$1,45	53	\$1,639	\$780		
Administration	Students per administrative	position	e foot \$5.09 per 248 \$3.35	48	46	67		
Plant	Cost per squa	\$5.0	09	\$5.09	\$6.09			
operations	Square footag student	je per	24	48	327	153		
Food service	Cost per mea equivalent	l	\$3.3	35	\$3.59	\$2.79		
Transportation	Cost per mile		\$2.76		\$2.13	\$3.66		
Transportation	Cost per rider		\$1,44	40	\$958	\$1,071		
Very low	Low	Compar	able		High	Very high		

Per pupil spending

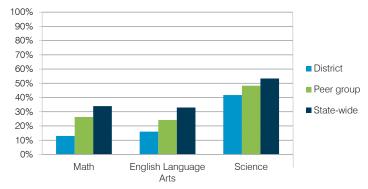
rer papir sperialing						Peer		State	
	District		ct	average		a١	/erage		
Spending by area		2014		2015	2015		2015		
Instruction	\$	4,508	\$	4,189	\$	5,004	\$	4,105	
Administration		1,579		1,453		1,639		780	
Plant operations		1,298		1,261		1,561		930	
Food service		333		324		492		417	
Transportation		457		467		511		371	
Student support		500		579		610		613	
Instruction support		5		131		392		442	
Total operational	\$	8,680	\$	8,404	\$	10,209	\$	7,658	
Land and buildings	\$	1,086	\$	472	\$	251	\$	641	
Equipment		530		1,179		730		383	
Interest		0		0		180		225	
Other		52		39		50		150	
Total nonoperational	\$	1,668	\$	1,690	\$	1,211	\$	1,399	
Total per pupil spending	\$	10,348	\$	10,094	\$	11,420	\$	9,057	

STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUE

Student and teacher measures

	Peer	State
District	average	average
94%	93%	94%
76%	80%	76%
29%	31%	23%
14.4	15.8	18.6
\$38,756	\$42,614	\$46,008
11.7	12.4	11.0
27%	20%	20%
	94% 76% 29% 14.4 \$38,756 11.7	District average 94% 93% 76% 80% 29% 31% 14.4 15.8 \$38,756 \$42,614 11.7 12.4

Students who met state standards



Financial stress assessment Overall financial stress level:

Measure: 2013 through 2015AssessmentChange in number of district studentsSteadySpending exceeded operating/capital budgetsNo overspendingSpending increase election resultsNo election heldOperating reserve percentage (max. 4%), trend4.0%, SteadyYears of capital reserve heldMore than 3 yearsCurrent financial and internal control statusCompliant

Moderate

Per pupil revenues

Federal impact aid

Voter-approved levy increases

er pupii revenues										
or paper revenues					Peer	State				
	District			average		average				
Revenues by source		2014 20				2015	2015			
Federal	\$	1,812	\$	1,327	\$	1,992	\$	1,299		
State		1,456		1,353		3,085		3,517		
Local		7,803		7,557	_	6,884	_	4,248		
Total revenues per pupil	\$1	11,071	\$	10,237	\$	11,961	\$	9,064		
Select revenues from common sources										
Equalization formula funding	\$	6,972	\$	6,294	\$	6,548	\$	5,303		
Grants		2,351		1,394		1,861		1,167		
Donations and tax credits		97		68		211		78		
					Number of peers					
Select revenues from less common sources receiving						ıg				
Desegregation	\$	0	\$	0		0 о	f 20)		
Small school adjustment		0		0	5 of 20					

0

666

5 of 20

15 of 20

0

649

High

Williams USD—page 2

Classroom dollar percentage

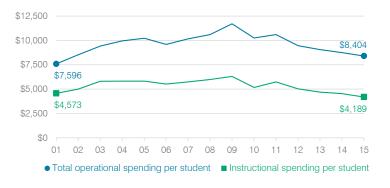
Year: 2001 2002 2003 2007 2008 2009 2004 2005 2006 2010 2011 2012 2013 2014 2015 Percentage: 60.2 58.6 61.7 58.5 56.9 57.5 56.5 56.5 53.9 50.4 54.1 53.2 51.8 51.9 49.8

OPERATIONAL TRENDSFiscal years as indicated

5-year spending trend (2010 through 2015)

Total operational spending per pupil, adjusted for inflation, decreased by 18 percent. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 50.4 to 49.8 percent. Overall, as a percentage of total operational spending, plant operations and instruction support increased, while student support decreased substantially. Other nonclassroom areas varied year to year.

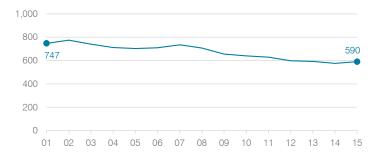
Total operational and instructional spending per student (inflation adjusted to 2015 dollars)



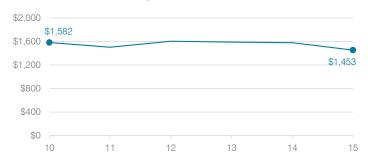
Changes in operational spending percentages



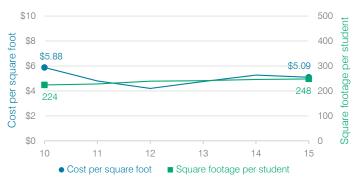
Students attending



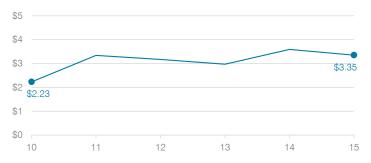
Administrative cost per student



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

