Williams Unified School District

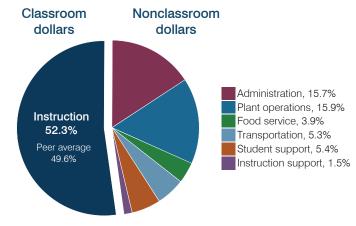
Coconino County Efficiency peer groups 6 and T-9, Achievement peer group 5 Legislative district(s): 6

District size, location: Small, Town Students attending: 568 Number of schools: 2

OPERATIONAL EFFICIENCY

STUDENT AND TEACHER MEASURES. FINANCIAL ASSESSMENT, AND REVENUES

Spending by operational area



Efficiency measures relative to peer averages

Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$1,414	\$1,647	\$806
Administration	Students per administrative position	47	45	67
Plant	Cost per square foot	\$5.54	\$4.72	\$6.10
operations	Square footage per student	258	341	154
Food service	Cost per meal	\$3.49	\$3.52	\$2.81
Transportation	Cost per mile	\$2.29	\$2.49	\$3.72
Transportation	Cost per rider	\$1,195	\$1,031	\$1,092
Very low	Low Compar	able	High	Very high

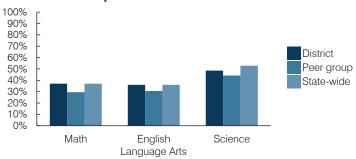
Per pupil spending

						Peer	:	State
	District			a١	erage	a١	/erage	
Spending by area		2015		2016	:	2016		2016
Instruction	\$	4,189	\$	4,711	\$	5,245	\$	4,145
Administration		1,453		1,414		1,647		806
Plant operations		1,261		1,428		1,511		939
Food service		324		353		496		415
Transportation		467		478		517		364
Student support		579		487		640		633
Instruction support		131		131		409		444
Total operational	\$	8,404	\$	9,002	\$1	10,465	\$	7,746
Land and buildings	\$	472	\$	381	\$	455	\$	621
Equipment		1,179		432		488		400
Interest		0		0		158		216
Other		39		46		47		153
Total nonoperational	\$	1,690	\$	859	\$	1,148	\$	1,390
Total per pupil spending	\$	10,094	\$	9,861	\$1	11,613	\$	9,136

Student and teacher measures

	Peer	State
rict	average	average
94%	93%	94%
79%	83%	78%
27%	24%	23%
13.5	16.5	18.6
,691	\$44,919	\$46,384
,964	\$5,307	\$5,315
11.3	12.0	11.0
20%	17%	20%
	94% 79% 27% 13.5 ,691 ,964	rict average 94% 93% 79% 83% 27% 24% 13.5 16.5 691 \$44,919 ,964 \$5,307 11.3 12.0

Students who passed state assessments



Financial stress assessment

Overall financial stress level: Low	
Measure: 2014 through 2016	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage, Trend	6.5%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Marginally compliant

Per pupil revenues

			1 661	State
	Di	strict	average	average
Revenues by source	2015	2016	2016	2016
Federal	\$ 1,327	\$ 1,694	\$ 2,338	\$ 1,301
State	1,353	1,426	3,632	3,780
Local	7,557	7,653	7,286	4,268
Total revenues per pupil	\$10,237	\$10,773	\$13,256	\$ 9,349
			•	

Select	t revenues	from	common	sources

Equalization formula funding	\$ 6,294	\$ 6,686	\$ 7,157	\$ 5,471
Grants	1,394	1,716	2,186	1,182
Donations and tax credits	68	58	264	86

	Number of peers
rom less common sources	receiving

State

Select revenues from less co	receiving			
Desegregation	\$	0 5	\$ 0	0 of 20
Small school adjustment		0	0	5 of 20
Federal impact aid		0	0	5 of 20
Voter-approved levy increases	64	.9	687	15 of 20

Arizona Auditor General

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Classroom dollar percentage

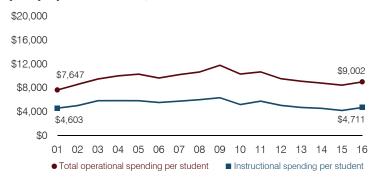
2001 Year: 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 Percentage: 58.5 56.9 57.5 56.5 53.9 50.4 53.2 51.8 51.9 52.3 60.2 58.6 61.7 56.5 54.1 49.8

OPERATIONAL TRENDS Fiscal years as indicated

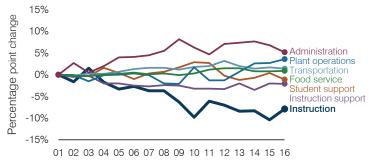
5-year spending trend (2011 through 2016)

Total operational spending per pupil, adjusted for inflation, decreased by 16 percent. The percentage of dollars spent in the classroom varied year to year, decreasing overall from 54.1 to 52.3 percent. Overall, as a percentage of total operational spending, plant operations increased substantially, instruction support increased, and administration increased slightly, while student support decreased substantially.

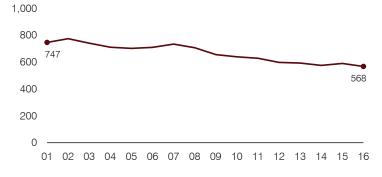
Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)



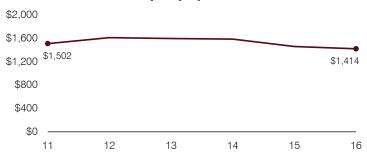
Changes in operational spending percentages



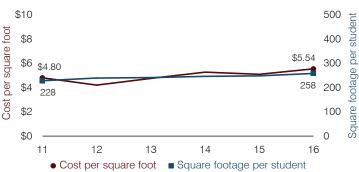
Students attending



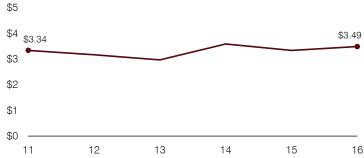
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider



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