Williams Unified School District

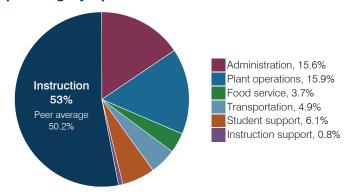
Coconino County District size, location:

Efficiency peer groups 5 and T-9, Achievement peer group 6¹ Students attending: 612 2

Legislative district(s): 6 Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
	Cost per pupil	\$1,354	\$1,102	\$844
Administration	Students per administrative position	47	53	67
Plant	Cost per square foot	\$5.81	\$5.20	\$6.30
operations	Square footage per student	239	263	155
Food service	Cost per meal	\$4.05	\$3.54	\$2.88
Cost per mile		\$2.47	\$2.60	\$3.84
Transportation	Cost per rider	\$1,310	\$1,363	\$1,198
Very low	Low Compar	able	High	Very high

Per pupil spending

Arizona Auditor General

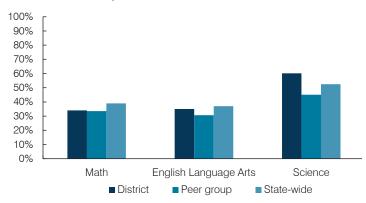
or balan ebenamig						Peer	:	State	
	District				a١	/erage	average		
Spending by area		2016		2017	2017		2017		
Instruction	\$	4,711	\$	4,614	\$	4,541	\$	4,377	
Administration		1,414		1,354		1,102		844	
Plant operations		1,428		1,388		1,289		977	
Food service		353		318		396		422	
Transportation		478		427		488		381	
Student support		487		532		632		679	
Instruction support		131		69		346		461	
Total operational	\$	9,002	\$	8,702	\$	8,794	\$	8,141	
Land and buildings	\$	381	\$	55	\$	764	\$	691	
Equipment		432		314		536		424	
Interest		0		0		221		236	
Other		46		55		78		161	
Total nonoperational	\$	859	\$	424	\$	1,599	\$	1,512	
Total per pupil spending	\$	9,861	\$	9,126	\$	10,393	\$	9,653	

STUDENT ACHIEVEMENT, STUDENT AND **TEACHER MEASURES, AND REVENUES**

Medium, Town

State

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	93%	94%	94%
Graduation rate (2016)	88%	84%	80%
Poverty rate (2016)	29%	32%	22%
Special education population	10%	14%	12%
Students per teacher	14.6	16.4	18.5
Average teacher salary	\$40,988	\$44,227	\$48,372
Amount from Prop 301	\$4,635	\$5,336	\$5,840
Average years of teacher experience	11.1	12.6	11.3
Percentage of teachers in first 3 years	19%	17%	19%

Per pupil revenues

Arizona School District Spending—Fiscal Year 2017 | March 2018 | Report 18-203

	Di	stri	ct	average		average	
Revenues by source	2016	2017		2017 2017		2017	
Federal	\$ 1,694	\$	1,246	\$	3,999	\$	1,318
State	1,426		1,350		4,066		3,831
Local	7,653		7,441		4,210		4,443
Total per pupil revenues	\$ 10,773	\$	10,037	\$	12,275	\$	9,592

Select revenues from common sources								
Equalization formula funding	\$	6,686	\$	6,351	\$	5,929	\$	5,503
Amount from Prop 123		283		261		243		245
Prop 123 additional funding		55		50		49		46
Grants		1,716		1,288		1,751		1,185
Donations and tax credits		58		301		138		89

0-1					Number of peers
Select revenues from less co	mmo	n sou	rces		receiving
Desegregation	\$	0	\$	0	1 of 29
Small school adjustment		0		0	0 of 29
Federal impact aid		0		0	14 of 29
Voter-approved levy increases		687		628	20 of 29

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

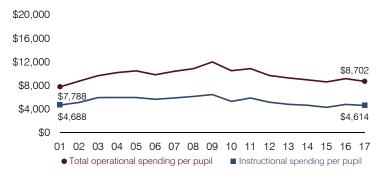
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: 60.2 58.6 61.7 58.5 56.9 57.5 56.5 56.5 56.5 53.9 50.4 54.1 53.2 51.8 51.9 49.8 52.3 53.0

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

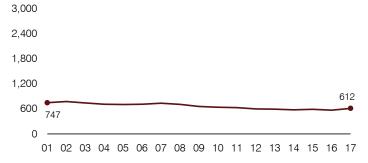
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, decreased by 10 percent. The percentage of dollars spent on instruction varied year to year, ranging overall from a high of 53.2 to a low of 49.8 percent. Overall, as a percentage of total operational spending, plant operations increased substantially and instruction support increased slightly, while administration and transportation decreased substantially.

Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



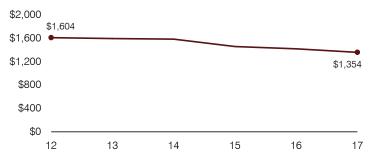
Students attending



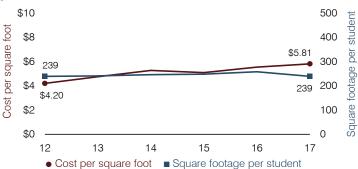
Financial stress assessment

Overall financial stress	level:	Low	
Measure: 2015 through	Assessment		
Change in number of dis	strict students		Increase
Spending exceeded ope	rating/capital	budgets	No overspending
Spending increase elect	ion results		Voter-approved
Operating reserve percer	11.1%, Increasing		
Years of capital reserve I		More than 3 years	
Current financial and inte	Compliant		
Low	Moderate		High

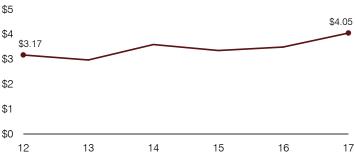
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

