

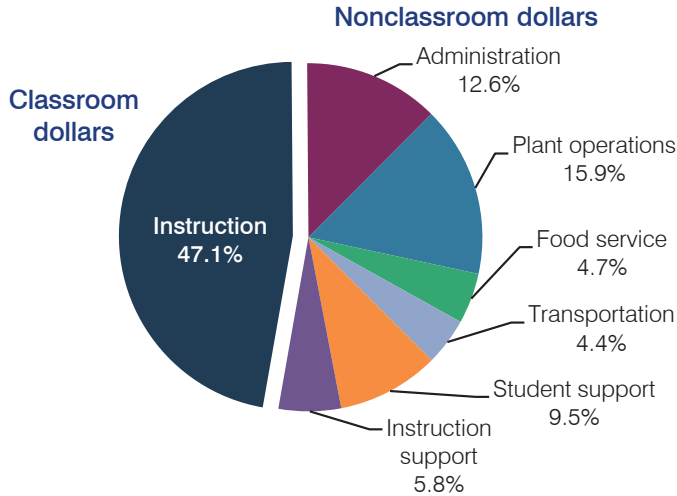
Window Rock Unified School District

Apache County
 Efficiency peer groups 4 and T-7, Achievement peer group 7
 Legislative district(s): 7

District size, location: Medium-Large, Town
 Students attending: 2,240
 Number of schools: 6

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend

Total spending per pupil increased by 7 percent. Spending in the classroom decreased overall from 50.4 to 47.1 percent. Overall, spending on plant operations and student support increased, spending on food service increased slightly, and spending on other nonclassroom areas varied year to year.

Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$1,398	\$764	\$746
	Students per administrator	42	67	67
Plant operations	Cost per square foot	\$6.72	\$5.34	\$6.03
	Square footage per student	262	176	153
Food service	Cost per meal equivalent	NR	\$2.67	\$2.58
Transportation	Cost per mile	\$2.92	\$3.06	\$3.55
	Cost per rider	\$704	\$677	\$1,015

Very low Low Comparable High Very high

Per pupil spending by operational area

	District		Peer average 2013	State average 2013	National average 2011
	2012	2013			
Total	\$11,650	\$11,059	\$7,187	\$7,496	\$10,658
Classroom dollars	5,590	5,206	3,779	4,031	6,520
Nonclassroom dollars:	6,060	5,853	3,408	3,465	4,138
Administration	1,587	1,398	764	746	1,138
Plant operations	1,600	1,758	921	924	1,015
Food service	572	520	364	396	412
Transportation	565	489	394	369	452
Student support	947	1,049	561	582	593
Instruction support	789	639	404	448	528

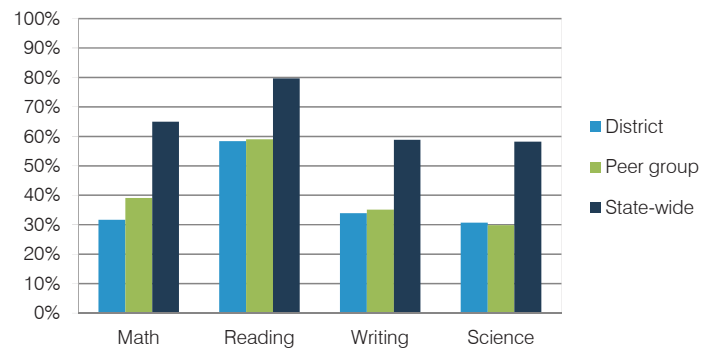
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

District grade: **D**

Grade	Number of schools	Percentage of schools
A	0	0%
B	0	0%
C	2	33%
D	2	33%
F	2	33%
Not rated	0	0%

Students who met state standards (AIMS)



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	91%	92%	94%
Graduation rate (2012)	71%	69%	77%
Poverty rate (2012)	39%	42%	25%
Students per teacher	13.4	15.1	18.3
Average teacher salary	\$41,816	\$42,614	\$45,264
Amount from Proposition 301	\$3,689	\$3,663	\$3,784
Average years of teacher experience	11.9	12.2	10.9
Percentage of teachers in first 3 years	9%	15%	19%

Financial stress assessment

Overall financial stress level: **Low**

Measure: 2011 through 2013

Assessment

Number of students attending district	Moderate decrease
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	No election held
Operating reserve percentage (max. 4%), trend	Impact Aid Fund reserve
Years of capital reserve held	Impact Aid Fund reserve
Current financial and internal control status	Marginally compliant

Stress level

