

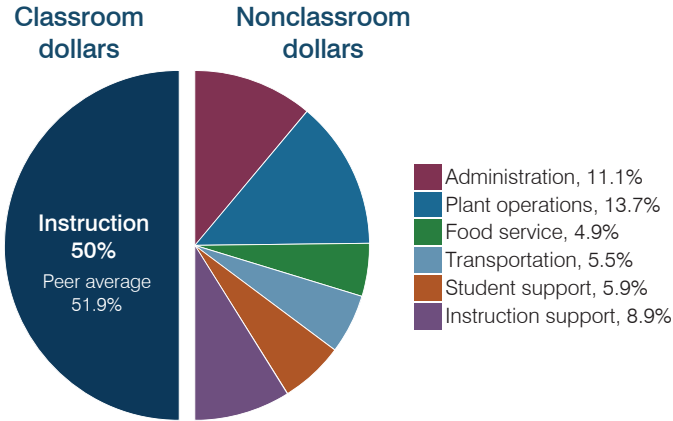
# Winslow Unified School District

Navajo County  
 Efficiency peer groups 4 and T-8, Achievement peer group 6  
 Legislative district(s): 7

District size, location: Medium-large, Town  
 Students attending: 2,109  
 Number of schools: 5

## OPERATIONAL EFFICIENCY

### Spending by operational area



### Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$908	\$791	\$806
	Students per administrative position	56	69	67
Plant operations	Cost per square foot	\$5.82	\$5.35	\$6.10
	Square footage per student	192	191	154
Food service	Cost per meal	\$2.15	\$2.94	\$2.81
Transportation	Cost per mile	\$2.17	\$2.55	\$3.72
	Cost per rider	\$1,214	\$996	\$1,092

Very low    Low    Comparable    High    Very high

### Per pupil spending

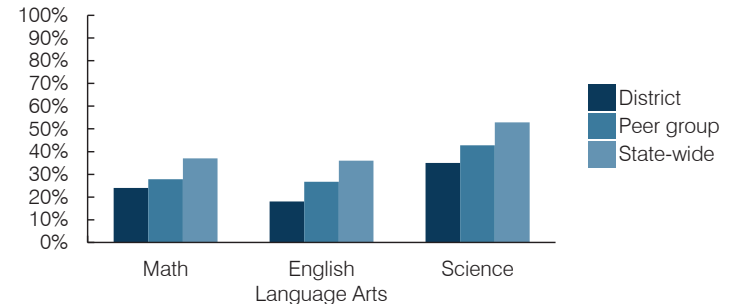
Spending by area	District		Peer average 2016	State average 2016
	2015	2016		
Instruction	\$ 3,960	\$ 4,101	\$ 3,915	\$ 4,145
Administration	842	908	791	806
Plant operations	1,199	1,120	987	939
Food service	414	401	402	415
Transportation	460	451	405	364
Student support	416	486	588	633
Instruction support	751	736	473	444
<b>Total operational</b>	<b>\$ 8,042</b>	<b>\$ 8,203</b>	<b>\$ 7,561</b>	<b>\$ 7,746</b>
Land and buildings	\$ 88	\$ 27	\$ 232	\$ 621
Equipment	308	252	291	400
Interest	71	64	195	216
Other	8	8	69	153
<b>Total nonoperational</b>	<b>\$ 475</b>	<b>\$ 351</b>	<b>\$ 787</b>	<b>\$ 1,390</b>
<b>Total per pupil spending</b>	<b>\$ 8,517</b>	<b>\$ 8,554</b>	<b>\$ 8,348</b>	<b>\$ 9,136</b>

## STUDENT AND TEACHER MEASURES, FINANCIAL ASSESSMENT, AND REVENUES

### Student and teacher measures

Measure	District	Peer average	State average
Attendance rate (2015)	95%	93%	94%
Graduation rate (2015)	83%	82%	78%
Poverty rate (2015)	34%	32%	23%
Students per teacher	18.2	17.0	18.6
Average teacher salary	\$40,594	\$43,329	\$46,384
Amount from Proposition 301	\$4,917	\$5,348	\$5,315
Average years of teacher experience	12.5	13.0	11.0
Percentage of teachers in first 3 years	24%	19%	20%

### Students who passed state assessments



### Financial stress assessment

Overall financial stress level: **Low**

Measure: 2014 through 2016	Assessment
Change in number of district students	Steady
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	4.9%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

Low    Moderate    High

### Per pupil revenues

Revenues by source	District		Peer average 2016	State average 2016
	2015	2016		
Federal	\$ 2,644	\$ 2,779	\$ 2,396	\$ 1,301
State	4,272	4,664	3,985	3,780
Local	1,796	1,837	3,109	4,268
<b>Total revenues per pupil</b>	<b>\$ 8,712</b>	<b>\$ 9,280</b>	<b>\$ 9,490</b>	<b>\$ 9,349</b>

### Select revenues from common sources

Source	District	Peer average	State average
Equalization formula funding	\$ 4,911	\$ 5,206	\$ 5,347
Grants	1,309	1,361	1,480
Donations and tax credits	9	7	53

### Select revenues from less common sources

Source	District	Peer average	State average
Desegregation	\$ 0	\$ 0	1 of 18
Small school adjustment	0	0	0 of 18
Federal impact aid	1,422	1,500	7 of 18
Voter-approved levy increases	690	719	15 of 18

**Classroom dollar percentage**

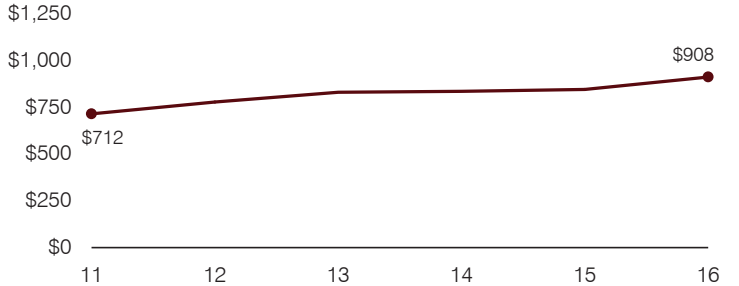
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Percentage:	55.1	57.2	59.0	57.3	56.8	55.5	54.3	53.8	54.5	52.9	52.5	52.7	51.8	50.9	49.2	50.0

**OPERATIONAL TRENDS**  
Fiscal years as indicated

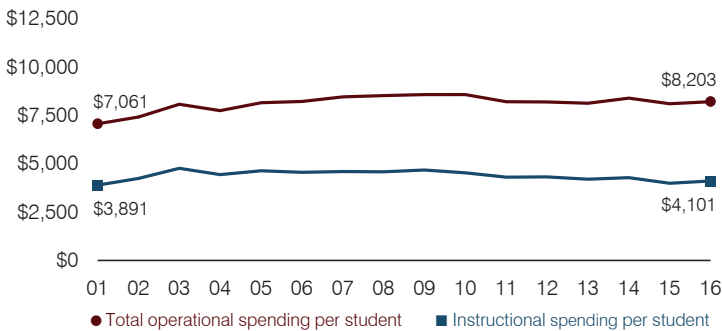
**5-year spending trend (2011 through 2016)**

Total operational spending per pupil, adjusted for inflation, returned to 2011 levels. The percentage of dollars spent in the classroom decreased from 52.5 to 50 percent. As a percentage of total operational spending, student support increased substantially, administration increased, and transportation increased slightly. Instruction support decreased and plant operations decreased slightly.

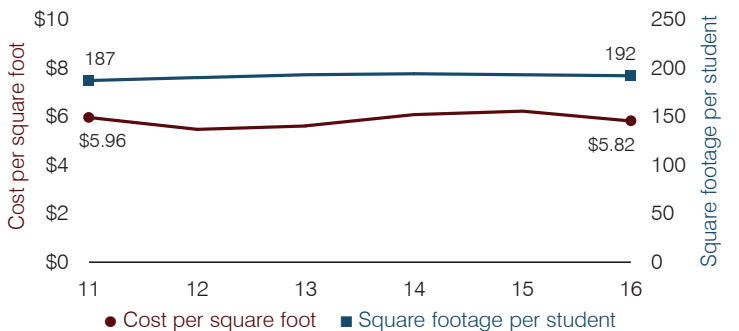
**Administrative cost per pupil**



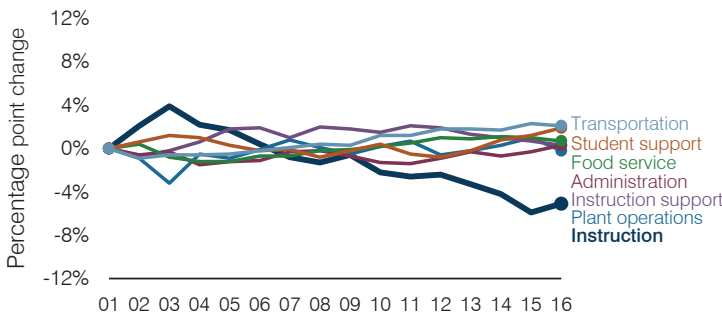
**Total operational and instructional spending per pupil (inflation adjusted to 2016 dollars)**



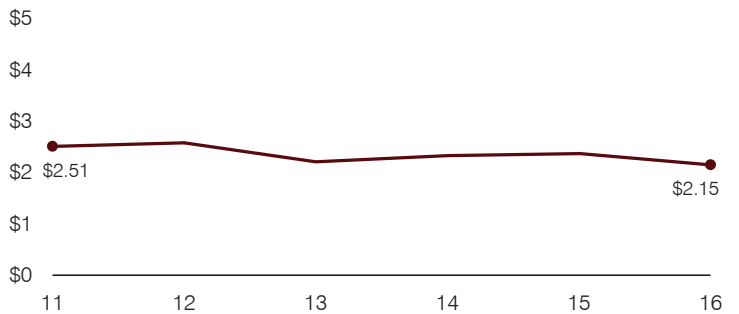
**Plant cost per square foot and square footage per student**



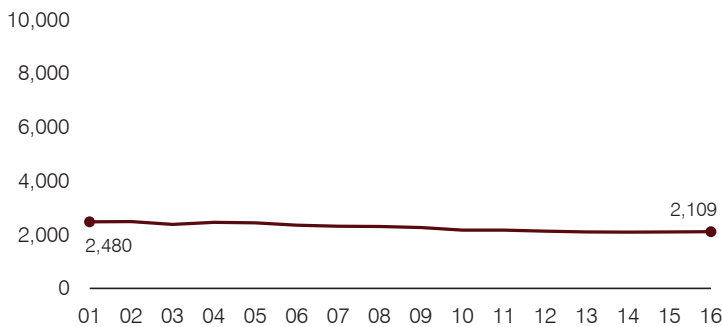
**Changes in operational spending percentages**



**Food service cost per meal**



**Students attending**



**Transportation costs per mile and per rider**

